



## Regular Council Meeting Agenda

Tuesday May 19<sup>th</sup>, 2026 | 1:30PM | Banff Rocky Mountain Resort

---

1. **Call Meeting to Order**
  - a. Land Acknowledgement
2. **Adoption of Agenda / Call For Additions**
3. **Adoption of Council Minutes**
  - a. Regular Council Meeting – Tuesday, April 21<sup>st</sup>, 2026
4. **Financial Reports**
  - a. March 2026
  - b. Resolution to transfer the unrestricted operating funds to capital, as reflected in the five-year capital plan
5. **Delegations**
  - a. Standing Council Update - Parks Canada (*no attachments*)
    - i. BFU Fire Break
    - ii. Moraine Lake Commercial Operator Rates
  - b. Standing Council Update - Alberta Municipal Affairs (*no attachments*)
  - c. Standing Council Update – RCMP (*no attachments*)
  - d. Standing Council Update - Lake Louise Fire Department (*no attachments*)
6. **Business & Discussion Items**
  - a. Stakeholder Committee Terms of Reference
  - b. Procedural Bylaw
  - c. Borrowing Bylaw
  - d. Agency Comparison Review
7. **CAO & Committee Reports/Roundtable** (*no attachments*)
  - a. CAO Report
    - i. Monthly Report
    - ii. Resolution Tracking Report
    - iii. "In the News" Report
  - b. Council Roundtable
8. **Correspondence & Reports**
  - a. Town of Banff April 14, 2026, Regular Meeting of Council
  - b. Town of Banff April 28, 2026, Regular Meeting of Council
  - c. LLYK Parks Canada Staff & Stakeholder Update - Emergency Social Services Training LAST CALL
  - d. Banff Parks Canada Staff & Stakeholder Update - Bridge closure: Castle Junction Bow River Bridge
  - e. LLYK Parks Canada Staff & Stakeholder Update - Upcoming electricity meter exchange
  - f. Banff Parks Canada Staff & Stakeholder Update - Bridge now open: Castle Junction Bow River Bridge
  - g. Banff Parks Canada Staff & Stakeholder Update - Prescribed fire updates 2026 - Banff, Yoho, and Kootenay national parks
  - h. Banff Parks Canada Staff & Stakeholder Update - Bow Valley Parkway Cycling Pilot 2026
  - i. LLYK Parks Canada Staff & Stakeholder Update - Lake Louise Community Fire Guard - Mechanical tree removal work complete
  - j. LLYK Parks Canada Staff & Stakeholder Update - A regional test of the Voyent Alert system will include the Bow Valley and Field, BC
  - k. BLLT The Moment: Protecting Summer Revenue in 2026
  - l. BLLT Unlock the Secrets of Shoulder Season in Banff National Park
  - m. BLLT Explore Things to do in Banff and Lake Louise this May
  - n. BLLT The Moment: Wonderful Copenhagen Joins Banff for the Next Speaker Series!
  - o. TIAA Alberta Tourism Insights - April 17 2026
  - p. TIAA Update - Report Release
  - q. Government of Alberta Municipal Affairs Newsletter - May 2026
  - r. BCF Earth Day Marks Release of New Vital Signs Report
  - s. Marigold Reports

- t. AB Munis Resources to increase awareness of provincial property taxes
- u. Save the date! Bow River Seniors Lodge Spring Garden Party
- v. Covenant Foundation Welcomes New President and CEO

**9. Upcoming Meetings**

- a. Regular Council Meeting | Tuesday June 16<sup>th</sup> 1:30pm | Lake Louise Sport & Recreation Centre

**10. Closed Session**

- a. Lake Louise Fire Hall Update - covered under section 26 of the Access to Information Act
- b. Intergovernmental Review Discussion - covered under section 26 of the Access to Information Act

**11. Adjournment**

**MINUTES OF THE REGULAR MEETING OF COUNCIL**  
**of the Improvement District No. 9 (BANFF) in the Province of Alberta**  
**April 21, 2026 at 1:30pm**  
*Lake Louise Sport & Recreation Centre & Zoom*

**COUNCIL MEMBERS PRESENT**

Jean-Marc Stelter Chair  
 Dave Schebek Vice Chair  
 Don Beaulieu Councillor  
 Julie Canning Councillor  
 Alexandra Parkinson Councillor

**COUNCIL MEMBERS ABSENT****ADMINISTRATION PRESENT**

Danielle Duffy Chief Administrative Officer  
 Kassidy Stevens Legislative Assistant  
 Kurtis Pratt Deputy Chief Administrative Officer (Remote)  
 Clark Holt Finance Manager (Remote)

**ADMINISTRATION ABSENT****VISITING OFFICIALS**

Susan Richter	Detachment Sergeant	Lake Louise RCMP
Michael Buxton-Carr	Detachment Sergeant	Banff RCMP
Amanda Davies	Fire Chief	Lake Louise Fire Department
Christine Porter	Manager, Financial Reporting & Systems	Alberta Municipal Affairs
Kirsten Challborn	Senior Financial Accountant	Alberta Municipal Affairs
Angie Dusseault	Senior Financial Accountant	Alberta Municipal Affairs
Tracey LeBlanc	LLYK Field Unit	Parks Canada

**1. CALL TO ORDER**

Chair Stelter called the April 21, 2026 Regular Council Meeting to order at 1:31pm.

Councillor Beaulieu began the meeting with a land acknowledgement.

**2. APPROVAL OF AGENDA**

**01-21-04-2026** Chair Stelter **MOVED** to accept the April 21, 2026 Council Meeting agenda as presented.

**MOTION CARRIED UNANIMOUSLY**

**3. APPROVAL OF MINUTES**

**02-21-04-2026** Chair Stelter **MOVED** to accept the March 10, 2026 Council Meeting Minutes as presented.

**MOTION CARRIED UNANIMOUSLY**

**4. FINANCIAL REPORTS****a. January and February 2026**

**03-21-04-2026** Chair Stelter **MOVED** to accept the January and February 2026 Financial Reports as presented.

**MOTION CARRIED UNANIMOUSLY**

**5. DELEGATIONS****a. Parks Canada Standing Update**

Tracey LeBlanc of the Parks Canada LLYK Field Unit informed Council that Parks Canada is working on an RFP for an EV charging site project, and that the last day for Moraine Lake operator applications is April 30<sup>th</sup>. She also thanked the ID for their involvement in feedback regarding the community plan, and answered any questions that Council had.

**04-21-04-2026** Councillor Canning **MOVED** to instruct administration to reach out to the Parks Canada Banff field unit to invite them to an upcoming Council Meeting to discuss their recent work on the two fire breaks.

**MOTION CARRIED UNANIMOUSLY**

**05-21-04-2026** Councillor Beaulieu **MOVED** to instruct administration to reach out to the Parks Canada visitor services team to invite them to an upcoming Council Meeting to discuss the difference in rates for Moraine Lake commercial operators between 2024 and 2026.

**MOTION CARRIED UNANIMOUSLY**

b. Alberta Municipal Affairs

i. 2025 Presentation of Consolidated Financial Statements

Kirsten Challborn, Christine Porter, and Angie Dusseault presented Council with the audited financial statements for 2025. They reviewed the ID9 Parent Statements as well as the Consolidated Financial Statements.

**06-21-04-2026** Chair Stelter **MOVED** to accept the 2025 Consolidated Financial Statements as presented.

**MOTION CARRIED UNANIMOUSLY**

c. RCMP

Sergeant Susan Richter of the Lake Louise RCMP Detachment informed Council that March saw 120 calls for service with approximately 80% being traffic related. She informed them on two recent incidents of credit card fraud involving local hotels, as well as inquired if Council had any particular locations that they would like to see a commercial vehicle inspection occur at this coming summer.

Sergeant Michael Buxton-Carr of the Banff RCMP discussed human resource numbers, staff training exercises, the impacts of recent snow events, as well as the recent meetings that the RCMP have been involved in regarding the upcoming FIFA World Cup and the use of RCMP resources that will be necessary during the games.

d. Lake Louise Fire Department

Chief Amanda Davies updated Council on March call numbers, the recent promotion of Dillon St. Louis for the role of Deputy Chief, the open position they are currently hiring for, and the training levels of the current recruit class.

## 6. BUSINESS AND DISCUSSION ITEMS

a. **2026 Budget Presentation**

**07-21-04-2026** Chair Stelter **MOVED** to approve the 2026 Operating & Capital Budget with the 5 year plan as presented.

**MOTION CARRIED UNANIMOUSLY**

**08-21-04-2026** Councillor Beaulieu **MOVED** to give first reading to Bylaw No. 2026-01: 2026 Tax Rate Bylaw.

**MOTION CARRIED UNANIMOUSLY**

**09-21-04-2026** Councillor Parkinson **MOVED** to give second reading to Bylaw No. 2026-01: 2026 Tax Rate Bylaw.

**MOTION CARRIED UNANIMOUSLY**

**10-21-04-2026** Councillor Schebek **MOVED** to proceed to third reading of Bylaw No. 2026-01: 2026 Tax Rate Bylaw.

**MOTION CARRIED UNANIMOUSLY**

**11-21-04-2026** Councillor Canning **MOVED** to give third reading to Bylaw No. 2026-01: 2026 Tax Rate Bylaw.

**MOTION CARRIED UNANIMOUSLY**

**12-21-04-2026** Councillor Schebek **MOVED** to apply \$340,000 from the ID9 BVRTSC Reserves to their 2026 requisition.

**MOTION CARRIED UNANIMOUSLY**

b. **Stakeholder Committee Terms of Reference**

**13-21-04-2026** Councillor Canning **MOVED** to create a Stakeholder Advisory Committee composed of three members of Council, six voting members from the community at large, and three non-voting members representing the Banff Fire Department, Banff RCMP detachment, and the Parks Canada Banff field unit.

**MOTION CARRIED UNANIMOUSLY**

**14-21-04-2026** Councillor Canning **MOVED** to create a working group consisting of Councillors Canning, Schebek, and Parkinson, as well as administration to create a candidate selection criterion, the first meeting agenda, advertising plans, and finalize the terms of reference for the committee to be approved by Council at the May meeting.

**MOTION CARRIED UNANIMOUSLY**

**c. 2026 Property Assessments**

Council reviewed the information on the 2026 Property Assessments as information.

**7. CAO & COMMITTEE REPORTS/COUNCIL ROUNDTABLE**

**a. CAO Report**

Council reviewed the CAO Report as information.

*Council recessed the meeting from 4:27pm-4:31pm.*

**b. Council Roundtable**

Chair Stelter provided a verbal report to Council on his attendance at the LLBMSS monthly meeting, a meeting with Parks Canada regarding the Hwy 93 Closure, and attended community plan meeting on March 10th.

Vice Chair Schebek informed Council that he will be attending an upcoming meeting for the Bow Valley Regional Transit Services Commission.

Councillor Beaulieu discussed with Council the upcoming provincial decision on changing to a permanent daylight savings time and the potential implications it could have on ID9 Stakeholders.

Councillor Canning discussed with Council the process of adding items to the agenda, a conversation she recently had with a governance expert regarding the treatment of various committees, AMMPE's recent hiring of a new Executive Director, and the upcoming Banff Police Advisory meeting.

**15-21-04-2026** Councillor Canning **MOVED** that administration create a report on the current ways that various committees and boards are interacted with by the ID for Council review during the May Regular Council Meeting.

**MOTION CARRIED UNANIMOUSLY**

Councillor Parkinson provided a verbal report to Council on her planned attendance at a non-Council related Emergency Social Services training, her participation in the upcoming table-top exercise with Parks Canada, as well as her past attendance at a Marigold meeting where they discussed Bill 28.

**8. CORRESPONDENCE & REPORTS**

**16-21-04-2026** Chair Stelter **MOVED** accept the correspondence and reports as information.

**MOTION CARRIED UNANIMOUSLY**

**9. UPCOMING MEETINGS**

a. ID9 Regular Council Meeting 1:30pm, Tuesday April 23, 2026 | Lake Louise Sport & Recreation Centre

**10. CLOSED SESSION**

**17-21-04-2026** Chair Stelter **MOVED** that due to Section 26 of the *Access to Information Act* that the meeting be taken into Closed Session to discuss some confidential matters of Council business at 4:58pm.

**MOTION CARRIED UNANIMOUSLY**

The following people remained in the closed session:

- Danielle Duffy, Chief Administrative Officer
- Cassidy Stevens, Legislative Assistant

**18-21-04-2026** Councillor Parkinson **MOVED** to end the Closed Session at 5:01pm.

**MOTION CARRIED UNANAMOUSLY**

#### 11. ADJOURNMENT

**19-21-04-2026** Councillor Schebek **MOVED** to adjourn the April 21, 2026 Regular Council Meeting at 5:22pm.

**MOTION CARRIED UNANAMOUSLY**

Minutes Approved on the 21<sup>st</sup> of April 2026.

---

Chair – Jean-Marc Stelter

---

Chief Administrative Officer – Danielle Duffy

	Fiscal YTD December 2025	2026	2026	2025	2026	2026
	Fund Center	ID 9 - Banff NP	ID 9 - Banff NP	ID 9 - Banff NP	ID 9 - Banff NP	ID 9 - Banff NP
	Category	Budget	Actual	Actual	Budget to Actual	Actual to Actual
		Amount	Amount	Amount	variance	variance
G/L Account		CAD	CAD	CAD	Amount	Amount
1010101150	CON-CIBC TRUST - Bank Account		17,245,429.25	18,542,955.48	0.00	(1,297,526.23)
1010102120	Cash Clearing-CIBC Collector		0.00	0.00	0.00	0.00
1010102150	Cash Clearing-CIBC Trust		0.00	0.00	0.00	0.00
1010104100	Cash In Transit		0.00	0.00	0.00	0.00
1010201460	Property Tax Receivable		(38,883.10)	(6,516.75)	0.00	(32,366.35)
1010201200	GST Receivable - Direct		2,695.37	1,137.90	0.00	1,557.47
1010201240	A/R Interest		43,402.69	53,764.75	0.00	(10,362.06)
1010201110	A/R from General Sources		14,401.04	6,516.75	0.00	7,884.29
1010201270	General receivables		1,280,298.00	682,106.00	0.00	598,192.00
1010203110	Allowance for Doubtful Accounts		0.00	0.00	0.00	0.00
1010500100	Prepaid Expenses		31,511.00	41,615.20	0.00	(10,104.20)
1010600100	CON-Inter-Entity Zero Balancing Account		0.00	0.00	0.00	0.00
1010600110	Inter-Entity Zero Balancing Account		0.00	0.00	0.00	0.00
1030102100	CON-Buildings		2,247,988.40	2,247,988.40	0.00	0.00
1030102110	Assets Under Construction - Buildings		0.00	0.00	0.00	0.00
1030102120	Buildings		4,490,875.88	4,746,899.74	0.00	(256,023.86)
1030106120	Other Capital Assets		400,188.67	400,188.67	0.00	0.00
1030107100	CON-Assets Under Construction		1,545,390.20	340,972.35	0.00	1,204,417.85
2060101100	CON-Accumulated Amortization-Buildings		(266,546.65)	(215,019.80)	0.00	(51,526.85)
2060101110	Accumulated Amortization - Buildings		(2,059,593.56)	(2,163,062.97)	0.00	103,469.41
2060105110	Accumulated Amortization - Other Capital Assets		(243,267.42)	(227,734.79)	0.00	(15,532.63)
	TOTAL ASSETS	0.00	24,693,889.77	24,451,810.93	0.00	242,078.84
2010101110	CON-Accounts Payable		8,902.02	1,969.59	0.00	6,932.43
2010101180	A/P - General/Other		0.00	0.00	0.00	0.00
2010204100	Accrued Liabilities - Other		941,658.52	(206,407.61)	0.00	1,148,066.13
2010205100	GST Payable		3,021.99	1,689.13	0.00	1,332.86
2010205270	Asset Retirement Obligation (ARO)		74,506.69	93,775.55	0.00	(19,268.86)
2050000100	Spent Deferred Capital Contributions		1,337,880.47	213,333.07	0.00	1,124,547.40
2040000110	Unearned Revenue		9,971,315.97	10,199,368.06	0.00	(228,052.09)
	TOTAL LIABILITIES	0.00	12,337,285.66	10,303,727.79	0.00	2,033,557.87
3010000100	Operating Reserves		2,853,845.48	2,853,845.48	(2,853,845.48)	0.00
3010000110	Net Assets/Liabilities		7,980,109.97	7,948,979.95	(7,980,109.97)	31,130.02
3050000100	Capital reserve		3,781,696.00	3,781,696.00	(3,781,696.00)	0.00
	TOTAL EQUITY	0.00	14,615,651.45	14,584,521.43	(14,615,651.45)	31,130.02
4020200100	Property Taxes	0.00	0.00	0.00	0.00	0.00
4050802170	Certificates	0.00	280.00	210.00	(280.00)	70.00
4050802400	Permits	0.00	0.00	0.00	0.00	0.00
4070701100	Investment Income	0.00	126,739.79	167,140.43	(126,739.79)	(40,400.64)
4090200110	Fines Late Payment Penalty	0.00	586.14	0.00	(586.14)	586.14
4090801190	Provincial Grants	0.00	0.00	0.00	0.00	0.00
4090801150	Other Grants	0.00	44,450.00	0.00	(44,450.00)	44,450.00
4090801230	Other Miscellaneous Revenue	0.00	0.00	0.00	0.00	0.00
4090801310	Rental Revenue	0.00	41,704.31	37,801.59	(41,704.31)	3,902.72
4090300100	Refund of Expenses	0.00	0.00	0.00	0.00	0.00
	TOTAL REVENUE	0.00	213,760.24	205,152.02	(213,760.24)	8,608.22
6010400120	Employer contributions (CPP)	0.00	2,908.37	(793.13)	(2,908.37)	3,701.50
6010500130	Memberships	0.00	20,733.05	7,221.97	(20,733.05)	13,511.08
6020100110	Employee Travel-Mileage	0.00	3,062.06	0.00	(3,062.06)	3,062.06
6020100140	Employee Travel-Meals	0.00	1,190.18	236.00	(1,190.18)	954.18
6020100150	Employee Travel-Lodging	0.00	881.88	1,898.23	(881.88)	(1,016.35)
6020200170	Requisitions	0.00	975,571.75	761,134.84	(975,571.75)	214,436.91
6020100190	EmployeeTravel-Airfare Out of Province	0.00	0.00	0.00	0.00	0.00
6020300170	Advertising-Other	0.00	0.00	0.00	0.00	0.00
6020400100	Insurance Premiums	0.00	12,143.10	0.00	(12,143.10)	12,143.10
6020500100	Freight, Courier, Postage	0.00	0.00	0.00	0.00	0.00
6020700160	RENTAL OPERATING COSTS & TAXES	0.00	10,847.21	8,774.69	(10,847.21)	2,072.52
6021000110	Non Board Honoraria	0.00	43,630.00	0.00	(43,630.00)	43,630.00
6021400160	Utilities - Other	0.00	10,508.06	5,120.91	(10,508.06)	5,387.15
6021400190	Protective services	0.00	629,220.84	(195,479.42)	(629,220.84)	824,700.26
6021400240	Other Purchased Services	0.00	2,247.89	4,841.53	(2,247.89)	(2,593.64)
6021600130	Office And IT Supplies	0.00	20,627.55	18,867.26	(20,627.55)	1,760.29
6021701140	Legal Fees	0.00	0.00	0.00	0.00	0.00
6021701230	Assessment Services	0.00	7,500.00	0.00	(7,500.00)	7,500.00
6021701750	General Contracted Services	0.00	0.00	4,489.93	0.00	(4,489.93)
6030100120	Grants-Operating	0.00	722,367.13	11,224.72	(722,367.13)	711,142.41
6030100130	Grants-Capital	0.00	0.00	0.00	0.00	0.00
6050100100	Bad Debt Expense	0.00	0.00	0.00	0.00	0.00
6040900100	Write Down Of Capital Assets	0.00	0.00	0.00	0.00	0.00
6060100100	Amortization - Buildings	0.00	9,368.51	14,052.78	(9,368.51)	(4,684.27)
6060100130	Amortization - Other Capital Assets	0.00	0.00	0.00	0.00	0.00
6080100100	Capital Assets Acquisitions Transfer	0.00	(207,509.73)	(127,639.28)	207,509.73	(79,870.45)
6080100160	Asset Purchase - Building	0.00	207,509.73	127,639.28	(207,509.73)	79,870.45
	TOTAL EXPENSES	0.00	2,472,807.58	641,590.31	(2,472,807.58)	1,831,217.27
	(DEFICIT) SURPLUS	0.00	(2,259,047.34)	(436,438.29)	2,259,047.34	(1,822,609.05)

IMPROVEMENT DISTRICT 9 CC 602397  
 INTEREST EARNED ON GRANTS  
 As at December 31, 2026

Amount Carried forward from 2025	CCBF Grant			MSI - Capital Grant			LGFF - Capital Grant			Parks Canada Grant			Prepaid Rent		Total Deferred Revenue			Cash Flow Analysis
	Interest	Interest earned	Ending Balance	Interest earned	Ending Balance	Interest earned	Ending Balance	Interest earned	Ending Balance	Interest earned	Ending Balance	Ending Balance	Ending Balance	Interest earned	Ending Balance	Interest earned	Ending Balance	
		\$ 560,522.38		\$ 3,433,512.37		\$ 634,296.00		\$ 5,341,841.78		\$ 1,634.91		\$ 9,971,807.44						
		Deposits / Expenditures (283,824.00)	276,698.38	Deposits / Expenditures (362,178.00)	3,071,334.37	Deposits / Expenditures (634,296.00)	-			Deposits / Expenditures	1,634.91	Interest earned	Expenditures (1,280,298.00)	8,691,509.44				
		Interest earned	276,698.38	Interest earned	3,071,334.37	Interest earned	-	Interest earned	5,341,841.78	Expenditures	-	Interest earned	-	8,691,509.44				
Jan-26	2.65%	622.76	277,321.14	6,912.61	3,078,246.98	-	-	12,022.80	5,353,864.58	(163.49)	1,471.42	19,558.17	(163.49)	8,710,904.12				
Feb-26	2.65%	583.89	277,905.03	6,481.19	3,084,728.17	-	-	11,272.45	5,365,137.03	(163.49)	1,307.93	18,337.53	(163.49)	8,729,078.16				
Mar-26	2.65%	625.48	278,530.51	6,942.75	3,091,670.92	-	-	12,075.23	5,377,212.26	-	1,307.93	19,643.46	-	8,748,721.62				
Apr-26	0.00%	-	278,530.51	-	3,091,670.92	-	-	-	5,377,212.26	-	1,307.93	-	-	8,748,721.62				
May-26	0.00%	-	278,530.51	-	3,091,670.92	-	-	-	5,377,212.26	-	1,307.93	-	-	8,748,721.62				
Jun-26	0.00%	-	278,530.51	-	3,091,670.92	-	-	-	5,377,212.26	-	1,307.93	-	-	8,748,721.62				
Jul-26	0.00%	-	278,530.51	-	3,091,670.92	-	-	-	5,377,212.26	-	1,307.93	-	-	8,748,721.62				
Aug-26	0.00%	-	278,530.51	-	3,091,670.92	-	-	-	5,377,212.26	-	1,307.93	-	-	8,748,721.62				
Sep-26	0.00%	-	278,530.51	-	3,091,670.92	-	-	-	5,377,212.26	-	1,307.93	-	-	8,748,721.62				
Oct-26	0.00%	-	278,530.51	-	3,091,670.92	-	-	-	5,377,212.26	-	1,307.93	-	-	8,748,721.62				
Nov-26	0.00%	-	278,530.51	-	3,091,670.92	-	-	-	5,377,212.26	-	1,307.93	-	-	8,748,721.62				
Dec-26	0.00%	-	278,530.51	-	3,091,670.92	-	-	-	5,377,212.26	-	1,307.93	-	-	8,748,721.62				
Receivable		283,824.00	562,354.51	362,178.00	3,453,848.92	634,296.00	634,296.00		5,377,212.26		1,307.93	1,280,298.00		10,029,019.62				
(Payable)		-	-	-	3,453,848.92	-	634,296.00		5,377,212.26		(326.98)	-		10,029,019.62				
		1,832.13	283,824.00	20,336.55	3,453,848.92	-	634,296.00	35,370.48	5,377,212.26	(326.98)		57,539.16	1,279,971.02	9,971,479.46				
		57,539.16			3,370,201.43									9,971,479.46	Check TB Unearned Revenue 2040000110			



***Issue Brief***  
**2026-05-19**

## **Agenda Item 4b. | Reserve Transfer**

---

### **Background**

Municipal Affairs has requested a formal resolution needed to satisfy the audit requirements in the next audit regarding the previously approved budget.

### **Recommendation**

That council MOVE to transfer the unrestricted operating funds to capital, as reflected in the five-year capital plan.



**Issue Brief**  
**2026-05-19**

## Agenda Item 6a. | Stakeholder Advocacy Committee Terms of Reference

---

### Background

Council took important steps to continue the formation of this Committee at the April 2026 Council Meeting. As requested, the timeline that will be followed is:

1. May 7th: Preparation of materials (call for volunteers ad and application form) sent to Council for review and feedback **DONE**
2. May 11th: Advertise (via targeted emails to all ratepayers, supported by Council direct outreach) **DONE**
3. May 11th - June 1st: Application Period **IN PROGRESS**
4. May 19<sup>th</sup>: Approval of the Terms of Reference **PENDING**
5. May 19<sup>th</sup>: Amendments of the Procedural Bylaw **PENDING**
6. June 1st - June 9th: Review of 6 applicants by working group **PENDING**
7. June 16th @ 11:30 am: working group meeting to finalize agenda, and make final selections to advise Council on **PENDING**
8. June 16th during Council meeting: final approval of terms of reference and amendment of procedural bylaw **PENDING**
9. July 7th @ 3:00-5:00 pm: First meeting of the committee **PENDING**

### Recommendation

That council review the attached Terms of Reference and approve if appropriate.



## Improvement District No. 9

### Terms of Reference *ID9 Advisory Committee*

#### COMPOSITION OF COMMITTEE

The ID9 Advisory Committee (the “Committee”) is comprised of up to six (6) ratepayer representatives, defined as representatives of ratepayers within the ID who have the authority to represent their respective business, with an emphasis on those representing businesses outside of the community of Lake Louise, plus three (3) agency representatives (Banff Fire, Parks Canada Banff Field Unit, and Banff RCMP) and three (3) Councillors in accordance with the Improvement District No. 9 Procedural Bylaw.

The Committee shall elect a chairperson and a vice-chairperson from among their members at the inaugural meeting and annually thereafter. The Chair is responsible for meeting management, agenda guidance, and liaising with the CAO or designate.

#### STATEMENT OF PURPOSE

The Committee is established by Council to provide structured, balanced, and proactive advocacy on behalf of the stakeholders within Improvement District No. 9 (ID9) who predominantly seek services outside of the catchment area of the community of Lake Louise. The Committee will support Council by identifying issues, opportunities, and shared priorities that strengthen the wellbeing, sustainability, and representation of the district as a whole.

#### MANDATE

The Committee will:

- **Identify and communicate interests** of the ID9 directly to Council
- **Provide informed recommendations** that support Council’s advocacy and relationship-building with the Government of Alberta, Parks Canada, regional partners, and other agencies.
- **Support transparent engagement** by developing methods to share information and receive input.
- **Advise on priority areas** as they coincide with the Strategic Goals as determined by Council.
- **Respect jurisdictional limits**, ensuring all recommendations align with the legislative framework governing Improvement Districts.

#### DUTIES AND POWERS

The Committee is advisory in nature, making recommendations to Council by way of motion at a Committee Meeting and submitted to a subsequent council agenda for consideration by way of report.

The Committee’s work will include, but is not limited to:

- Reviewing district-wide stakeholder concerns and preparing summary reports for Council.
- Recommending advocacy positions or strategies for Council consideration.

- Assisting in the development of communication channels to maintain strong relationships with key partners and community groups.
- Monitoring issues relevant to ID9 such as tourism impacts, emergency services, recreation, housing, transportation, and municipal service delivery.
- Hosting or participating in stakeholder engagement sessions when directed by Council.
- Conducting its operations and meetings in accordance with the Procedural Bylaw;
- and, acting in a manner respecting the Improvement District No. 9, Banff National Park, the community, residents, and visitors.

The provisions of the Municipal Government Act regarding pecuniary interest shall apply to all members of the Committee.

## **MEETINGS**

The Committee will meet initially monthly for the first period until the ID9 Organizational Meeting, or as required at the call of the Chair. The Committee will meet bi-monthly for the following 12 months, or as required at the call of the Chair.

Quorum shall consist of 50% +1 of voting members.

Meetings may be held in-person, virtually, or as a hybrid format to ensure accessibility for district-wide representation based on the work requirements of the Committee. Other meetings may be designated as working meetings.

Committee members are expected to attend all meetings; however, it is recognized that Committee members may be unable to attend some meetings due to conflicts with other commitments or unforeseen circumstances. It is important that the Chair be informed prior to any absences. Where a committee member holding a public seat fails to attend 50% of the meetings of the Committee in a 12 month period, the Chair shall discuss the reason for the absences with the member and may ask the individual to resign, if the member has not discussed the reasons for the absences in advance with the Chair. A member's record of attendance may be submitted to Council with respect to renewal of the Committee term.

The Committee meeting is to comply with the requirements of the Municipal Government Act, and the Procedural Bylaw, as amended or repealed and replaced from time to time.

## **TERM**

Members shall be appointed initially until the ID9 Organizational Period. Members shall then be appointed for a twelve month term, renewable annually at the Council's Organizational meeting. Vacancies occurring mid-term may be filled by Council through targeted or open recruitment.

## **SELECTION**

Selection of committee members will happen by resolution of Council. Following a public or targeted recruitment process, interested applicants must:

1. Complete the application form
2. Submit a resume and cover letter

These documents will then be reviewed by the working group (consisting of 3 members of Council), with the final recommendation to be presented to Council for approval.

Members should collectively demonstrate:

- A strong understanding of ID9's unique governance context
- Experience with stakeholder engagement or advocacy

- Commitment to representing district-wide interests
- Ability to collaborate, communicate respectfully, and maintain impartiality

## **LIAISON**

The CAO or their designate will act as the primary liaison between the committee and the administrative staff and will support the working activities of the Committee. Administration shall act as recording secretary and will facilitate communications between the Committee and Council through the distribution of meeting minutes and reports. Administration shall provide clerical support, including but not limited to, agenda package preparation, meeting scheduling, and meeting notification.

The Committee Terms of Reference shall be reviewed in the year preceding the Appointments to ensure that they reflect the current mandate of the Committee.



***Issue Brief***  
***2026-05-19***

## **Agenda Item 6b. | Procedural Bylaw**

---

### **Background**

As requested, the Procedural Bylaw has been revised to include the Stakeholder Advisory Committee and to clarify the submission deadlines for agenda packages.

### **Recommendation**

That council review the attached Procedural Bylaw and approve as amended if appropriate.

**AMENDED BYLAW NO. 2021-03****A BYLAW TO ESTABLISH RULES AND PROCEDURES FOR CONDUCTING ORDERLY COUNCIL MEETINGS  
FOR IMPROVEMENT DISTRICT NO. 9.**

**WHEREAS**, it is necessary to establish rules and provisions to regulate the conduct of business in Council meetings and to establish Council Committees;

**AND WHEREAS**, in accordance with Section 145 of the Municipal Government Act, Council may pass bylaws in relation to the procedure and conduct of Council, Council Committees and other bodies established by Council;

**NOW THEREFORE**, under the authority of the Municipal Government Act, the Council of Improvement District No. 9, in the Province of Alberta, enacts as follows:

1. Citation
  - a. This Bylaw may be known as the "Procedural Bylaw".
2. Definitions
  - a. In this Bylaw, unless the context otherwise requires:
    - i. "Chief Administrative Officer" (CAO) means the Chief Administrative Officer for Improvement District No. 9, within the meaning of the Municipal Government Act
    - ii. "Council" means the Advisory Board for Improvement District No. 9, consisting of five (5) Councillors including the Chair, each of whom has the title "Councillor"
    - iii. "Councillor" means a Councillor of Council duly appointed and continuing to hold office
    - iv. "ID9" means the Improvement District 9 of Banff National Park.
    - v. "Municipal Government Act" (MGA) means the Municipal Government Act, R.S.A. 2000, c. M-26, any regulations thereunder, and any amendments or successor legislation thereto.

**ORGANIZATION OF COUNCIL AND ESTABLISHMENT OF COMMITTEES**

3. Presiding at Council
  - a. The Chair, when present, presides as Chair over all meetings of Council.
  - b. If the Chair is absent from a meeting of Council, the Vice Chair shall preside.
4. Committee Establishment
  - a. By this Bylaw, Council establishes the following committees:
    - i. Truth & Reconciliation Committee
      1. Council must appoint the Members of the Truth & Reconciliation Committee annually at its Organizational meeting.
      2. Membership in the Truth & Reconciliation Committee is as follows:
        - a. 5 Councillors, 1 Member at Large (when applicable)
      3. The Chair is elected at first meeting after appointment of Members.
    - ii. ID9 Stakeholder Advisory Committee
      1. Council must appoint the Members of the Advisory Committee annually at its Organizational meeting.
      2. Membership in the Advisory Committee is as follows:
        - a. 6 Ratepayer Representatives, 3 Agency Representatives, and 3 Councillors

3. The Chair is elected at first meeting after appointment of Members.

## **COUNCIL MEETINGS**

5. Scheduling of Meetings
  - a. Council and Council Committee Meeting Scheduling by Council Calendar
    - i. Annually at the Organizational Meeting of Council, Council will adopt a schedule of meetings for the subsequent year (a Council Calendar).
    - ii. All Councillors must be present at the meeting when a Council Calendar is adopted.
    - iii. Notice for meetings scheduled in a Council Calendar which has been adopted by Council need not be given.
  - b. Additions or Changes to Meetings Scheduled on the Council Calendar
    - i. Council and Council Committee meeting dates and changes thereto, must be determined with input from the CAO, to minimize conflict between meetings and to ensure proper notification of the public.
    - ii. Council and Council Committees may cancel or revise their respective meetings, or schedule additional meeting dates or times as required, by a vote of the body, in consultation with the CAO. The CAO must provide notice of the changes or additions.
    - iii. A scheduled meeting may be cancelled by the Chair in consultation with the CAO, if the deadline for agenda submissions has passed, and there is no time-sensitive business to bring to that meeting.
    - iv. The Chair may call a special meeting at any time in accordance with the Municipal Government Act.
6. Location of Meetings
  - a. Meetings of Council should be determined at the Organizational Meeting of Council.
  - b. Council may by resolution change the location of a Council meeting, with consideration to the following:
    - i. the location should not be outside the municipal limits; and
    - ii. the location must have public access, free from admission charge.
7. Providing Notice of Meetings
  - a. Except for meetings scheduled on the adopted Council Calendar, the CAO must notify Councillors and the public as soon as possible, and no less than 24 hours in advance, when meetings are scheduled, re-scheduled, postponed, or canceled. Notice is deemed to be given by notifying Councillors and updating The ID's website.

## **ROLES & RESPONSIBILITIES**

8. The Chair
  - a. Role of the Chair
    - i. The Chair must:
      1. maintain order and decorum in a manner which promotes fairness and forward progress;
      2. keep a sequence of speakers and recognize Councillors, Administration, advisors or citizens to speak at the appropriate segments of the agenda;
      3. make rulings on Points of Order or Questions of Privilege;
      4. ensure that Councillors understand the motion before them;
      5. subsequently call the vote;
      6. perform such other leadership functions as may be required for the efficient and effective conduct of the meeting; and
      7. at a Closed Meeting, ensure that only the matters that are approved to be discussed at the Closed Meeting are discussed.
  - b. Rights of the Chair
    - i. The Chair:

1. when present at a meeting, must vote only once on all items, unless required or permitted to abstain from voting.
  2. is not required to vacate the Chair in order to join in the debate so long as the Chair participates on the same basis as all other Councillors; and
  3. must vacate the chair in order to make a motion, and must remain out of the chair until the item, including any associated bylaw readings, has been concluded.
- c. Enforcement of Rules by the Chair
- i. The Chair must enforce the rules of this Bylaw. When the Chair interrupts a Councillor in order to enforce the rules, the Councillor must stop speaking and wait for the Chair to explain the reason for the interruption, and to cite the rule which has been breached.
  - ii. After being called to order, a Councillor may appeal the ruling of the Chair.
  - iii. If the Chair's ruling is upheld, and a Councillor persists in breaching the rules of this Bylaw, the Chair may call for a recess or, in extreme cases, invite a motion that the individual be removed either:
    1. for the balance of the meeting;
    2. until a time stated in the motion; or
    3. until the Councillor makes an apology acceptable to the meeting for the unruly behavior.
  - iv. If the motion to remove a Councillor passes, the Chair must direct the Councillor to leave, and may request enforcement if required.
9. Councillors and Council Committees
- a. Conduct of Councillors
- i. In order to ensure a respectful meeting environment, Councillors must abide by all applicable administrative and Council policies related to conduct.
  - ii. Councillors must keep their comments relevant to the issue at hand.
  - iii. Questions by Councillors to other Councillors, to Administration or to Councillors of the public, must be directed through the Chair. Councillors must abide by the Chair's directions and rulings, except when a Chair's ruling is appealed and reversed.
- b. Participation by Councillors
- i. A Councillor who wishes to speak or make a motion at a meeting shall do so only after being recognized by the Chair. Recognition must ordinarily be on a first-come-first served basis.
  - ii. A Councillor must not interrupt another person who was duly recognized to speak, except on a Point of Order (pointing to a violation of a specific rule) or a Question of Privilege (pointing to an issue that affects the comfort of Councillors, such as noises, uncomfortable room temperature, and other distractions).
  - iii. When the voting process commences, Councillors must cease any distractions from the question until the vote is taken and declared.
- c. Enforcement of Rules by Councillors
- i. All Councillors have the responsibility for ensuring that the rules of this Bylaw are adhered to. A Councillor may raise a Point of Order upon noticing a breach of Council's rules, but this must not be done frivolously or when the breach of the rules is minor and causes no discernible harm to the proper transaction of business.
10. Remote Participation
- a. A Councillor may participate in Council or Council Committee meetings remotely, as permitted by the MGA.
11. Members of the Public
- a. Conduct of Members of the Public
- i. In order to ensure a safe and respectful meeting environment, those seated in the public gallery or participating remotely at Council meetings must:
    1. not spontaneously applaud, display signs, or engage in any behavior which may be disruptive, disrespectful or intimidating to others.
- b. Participation by Members of the Public
- i. When making a submission to Council or to a Council Committee, a member of the public must:

1. speak only when called by the Chair;
  2. abide by the rules of conduct as outlined and abide by the Chair's direction regarding participation;
  3. limit their comments to the matter contained in the report and the recommendations being discussed;
  4. address Council for a maximum of five minutes per person, representative or group, unless the Chair allows a group to make their presentations one after the other without interruption; and
  5. not engage in argument with Council.
- c. Individuals may, with the consent of the Chair, provide presentation material, to be included in the Corporate Record for the meeting. Noting Council's expectation of respectful meeting proceedings, Council may move to exclude from the Corporate Record any written submission deemed to be offensive, whether or not the submission is deemed to be of legal concern.
  - d. The Chair may order that a member of the public, who disturbs or acts improperly at a meeting by words or actions, be expelled.
12. Administration
- a. Participation
    - i. The CAO (or their designate) must attend all meetings of Council and Council Committees, and is the parliamentary advisor for meetings of Council and Council Committees for the purpose of providing procedural, policy and administrative advice to the Chair.
    - ii. The CAO must:
      1. inform the Chair when Council's or a Council Committee's discussion goes beyond the subject matter of the report or item before it; and
      2. maintain any confidential items, reports or documents.

## **AGENDAS & ORDER OF BUSINESS**

13. Agendas
- a. Agenda Setting
    - i. The items on the agenda for a meeting of Council must be set by the CAO 7 calendar days prior to the meeting, unless the meeting was called with less notice than one week. In those cases, the agenda must be set as soon as possible after the notice of meeting is issued.
    - ii. For Regular meetings of Council excluding Public Hearing meetings, the Chair may defer Officer of Council reports, Administration reports and Committee reports until the next meeting. If Council has directed by resolution that a report is to be provided to Council by a specific date, the Chair must not defer such a report beyond the specified deferral date.
    - iii. If a report is to be deferred in accordance with subsection (2), the CAO must be notified by the Chair in writing of the deferral no later than 24 hours after the deadline for setting the agenda.
    - iv. Items placed on Council and Council Committee agendas must ordinarily follow the Order of Business as listed below.
  - b. Agenda Submission Deadlines
    - i. Submissions from Members of Council, Administration, Council Committees and Officers of Council for inclusion in a Council or Council Committee agenda must be submitted to the CAO no later than 12:00 p.m. (noon), two weeks before the meeting. Submissions received after the deadline may be placed on the next agenda of the respective body for which the submission deadline has not passed. Submissions must contain enough information to the CAO is able to prepare an Issue Brief. The individual submitting the request, must be available for follow up in the days following the submission deadline.
    - ii. When the date for receipt of submissions falls on a statutory holiday, the date for receipt shall be the next business day.
  - c. Communications from Public
    - i. Written submissions from the public in response to advertised public hearing matters must be received no later than 12:00 p.m. (noon), two weeks before the meeting. Submissions must be

in a form which can be reproduced in the written record of the meeting and may be transmitted to the CAO in accordance with methods listed in the advertisement for the public hearing. No written submissions from the public shall be accepted by the CAO after the deadline but should a member of the public attend a public hearing to make a verbal presentation, a written submission may be accepted into the Corporate Record, with the permission of the Chair.

- ii. Public hearing submissions and other communications from members of the public must:
  - 1. clearly set out the matter at issue or the request;
  - 2. use respectful language; and
  - 3. contain the requestor's name and a method of contact.
    - a. A public hearing submission or communication received by the CAO which does not meet these conditions may be withheld and the requestor notified, if notification is possible.

d. Provision of Agendas

- i. The CAO must provide copies of Council and Council Committee agendas for each meeting as follows:
  - 1. delivered electronically to Members and senior Administration as soon as possible after the deadline for submissions to the meeting.
  - 2. published on The ID's website for the general public and media, at least 24 hours prior to the start of the meeting.
- ii. The CAO is authorized to distribute confidential agenda materials to Members and senior Administration as appropriate. The CAO must determine when a limited distribution is appropriate for select confidential items, such as for personnel matters, provided the limited distribution does not exclude Members.

14. Order of Business

- a. Standard Order of Business for Council and Council Committees
  - i. Council – Regular meetings
    - 1. Call to order;
    - 2. Adoption of agenda;
    - 3. Adoption of minutes;
    - 4. Financial Reports
    - 5. Delegations
    - 6. Business & Discussion Items
    - 7. CAO & Committee Reports/Roundtable
    - 8. Correspondence & Reports
    - 9. Closed Session Items
    - 10. Review of Upcoming Meetings
    - 11. Adjournment.

15. Quorum

- a. Call to Order With Quorum
  - i. At the time set for the start of the meeting, if a quorum is present, the Chair must call the meeting to order.
- b. Meeting Does Not Achieve Quorum
  - i. If a Council or Council Committee meeting does not achieve a quorum 15 minutes after the time set for the start of the meeting, the CAO must record the names of the Councillors present and the meeting shall be adjourned. If the Chair deems that an emergency circumstance could prevent quorum from being achieved within 15 minutes after the time set for the start of the meeting, the Chair may, in consultation with the CAO, recess the meeting to the call of the Chair.
- c. Loss of Quorum During a Meeting
  - i. A Council or Council Committee meeting in progress loses quorum and is deemed to be adjourned when:
    - 1. following a recess, a quorum is not assembled within 5 minutes following the stated end of such recess; or

2. while in session, the number of Members is reduced to less than the number required for quorum.
  - d. Unfinished Business
    - i. Unfinished Business which was not concluded when a meeting did not achieve quorum, or when quorum was lost, is forwarded as follows:
      1. to the next appropriate meeting of Council or Council Committee, as determined by the CAO;
      2. to a Special meeting of the body, called to dispose of the Unfinished Business.
16. Pecuniary Interest
- a. A Member who has a pecuniary interest in a matter before Council or a Council Committee must:
    - i. disclose the general nature of the pecuniary interest; and
    - ii. leave the meeting before debate if required and return after the vote is declared.
17. Approving the Agenda Order/Changes to a Published Agenda
- a. Once a Council or a Council Committee agenda is set or otherwise published, it is the property of the voting body. Changes or deletions from the published agenda may only be considered at the meeting.
  - b. The agenda and any amendments to it must be confirmed by a majority vote at the start of meetings of Council and Council Committees.
18. Addition of Urgent Business to an Agenda
- a. A Member may make a motion to add urgent business to a Council or Council Committee meeting agenda.
  - b. Adding a matter as urgent business to a published agenda, without notice to the public, must be kept to a minimum, noting Council's preference to be as transparent and as accountable as possible.
  - c. A matter proposed to be added as urgent business must be provided to the Chair in advance of the meeting, in order for the Chair to confirm with Administration whether the item calls for immediate and urgent consideration.
  - d. The Chair must provide a recommendation to Council or the Council Committee on whether the matter is urgent or not, prior to voting on the motion to add the matter as urgent business.
19. Flow of Agenda Items
- a. The flow of each Council and Council Committee agenda item is ordinarily:
    - i. Administration introduction of the item, if required;
    - ii. submissions from the public, if applicable;
    - iii. questions of clarification from Members to Administration.
    - iv. a motion being put on the floor;
    - v. debate (once per Member);
    - vi. mover responds to questions raised in debate; and
    - vii. vote.
20. Closed Meetings
- a. All meetings of Council and Council Committees must be held in public, though a portion of a meeting may be closed to the public.
  - b. The only matters to be considered in Closed Meetings are matters pertaining to one of the exceptions to disclosure applicable acts.
  - c. Before holding a Closed Meeting, Council or a Council Committee must, in a meeting held in public, adopt a motion to go into a Closed Meeting, and the motion must include:
    - i. the title of each item to be discussed; and
    - ii. the listing of specific section(s) under Part 1, Division 2 of the FOIP Act which provides the legislative authority to discuss the item(s) in a Closed Meeting.
  - d. The following persons may attend a Closed Meeting of Council or of a Council Committee unless Council or the Council Committee directs otherwise:
    - i. members of Administration, as deemed necessary by the CAO; and
    - ii. Council.
  - e. Council or a Council Committee, prior to going into a Closed Meeting, may by resolution authorize persons, other than members of Administration and Council, to attend specific items that will be

discussed at the Closed Meeting. The names of the proposed participants must be recorded in the Minutes.

- f. Council or a Council Committee when holding a Closed Meeting may at any time direct that a person, other than a Councillor, leave the Closed Meeting.
- g. For all confidential items, Administration must recommend a date by which the item should be reviewed for consideration of public release.
- h. Where Council has directed that a confidential item be reviewed by a specific date, Council may subsequently change that date and such a change does not require a reconsideration.
- i. The rules of Council and Council Committees apply to closed meetings.
- j. Council or a Council Committee must not vote in a Closed Meeting except on a resolution to recess or to revert to a meeting held in public.

## **BYLAWS**

### 21. Bylaws

- a. Bylaw Readings
  - i. A bylaw is passed after it receives three readings and is signed.
  - ii. Before first reading, Council may debate the substance of the proposed bylaw
  - iii. After first reading and before second reading is given, Council may propose and consider amendments to the bylaw.
  - iv. When all amendments have been accepted or rejected, a vote on second reading of the bylaw as amended must be called.
- b. Authorization for Three Readings at One Meeting
  - i. A proposed bylaw must not be given more than two readings at the same meeting, except with the unanimous vote of all Council Members present at the meeting.
  - ii. If a vote on authorization for third reading is not adopted unanimously, the CAO must place the proposed bylaw on the agenda of the next Council meeting for which the submission deadline has not passed, for third reading.
- c. No Readings or Failure of a Reading
  - i. If a reading of a proposed bylaw fails, the previous readings, if any, are rescinded
  - ii. If a proposed bylaw does not receive third reading within two years from the date of the first reading, the previous readings are rescinded and the proposed bylaw is deemed to have been abandoned.
  - iii. If a proposed bylaw has not received any readings within two years from the date that it is first presented to Council, the proposed bylaw is deemed to have been abandoned.
  - iv. The defeat of a proposed bylaw will not preclude the introduction of another proposed bylaw with similar terms and effect.

## **MOTIONS**

### 22. Motions in Meetings

- a. All efforts must be made to ensure that recommendations and proposed resolutions which come before Council or Council Committees are concise, unambiguous and do not compete with previously adopted direction.
- b. The input of Administration must always be incorporated into motions, so as to ensure that any legal, financial and operational impacts are professionally addressed.
- c. The mover cannot withdraw a motion except by general consent or by majority vote.
- d. Upon consultation with the CAO, the Chair may rule that a motion is out of order if it violates the MGA, this Procedure Bylaw, or any other applicable legislation, rules or policies.
  - i. When ruling that the motion is out of order, the Chair must cite the provision that would be violated by the motion.
- e. When the Chair believes there has been sufficient debate, the Chair may seek to close debate on a motion.

### 23. Friendly Amendment

- a. The Councillor making a motion, after debate on a main motion has begun, may, with general consent, make minor changes to the wording or agree to a minor change proposed by another Councillor.
24. Debate on Motions
- a. No Councillor may debate twice on a motion, however the Councillor who moved the main motion may respond to questions raised during debate after all other Councillors have been given an opportunity to speak.
  - b. Questions During Debate
    - i. While Administration should provide their best professional judgment on issues, Councillors may not engage in debate with or ask argumentative questions of Administration.
25. Voting
- a. Requirements to Vote
    - i. Every Councillor present at a meeting of Council or a Council Committee must vote on every matter put to a vote, unless the Councillor declares a Pecuniary Interest, or has abstained from voting on a matter due to absence from the public hearing
  - b. Voting Style
    - i. Voting at Council and Council Committee meetings shall be captured by the raising of hands.
    - ii. A vote is not final until the Chair announces the result of the vote.
  - c. Vote Result
    - i. A motion shall be declared lost when it:
      - 1. does not receive the required number of votes; or
      - 2. receives a tie vote.
  - d. Changing a Vote
    - i. Should a Councillor request to change their vote, and the requested change does not alter the vote result, the request may be granted by general consent or by a majority vote, whether the requestor voted for or against the motion. If the requested change would alter the vote result, the Councillor may move to reconsider the original vote.
  - e. Division of a Recommendation
    - i. A Councillor may request or the Chair may direct that a recommendation be divided and called separately, but only if the divided parts can stand on their own.

## **SPECIAL PROCEDURES**

26. Council's Organizational Meeting
- a. The business of Council's annual Organizational meeting is limited to:
    - i. administering the oath of office and the introduction of Members at the first Organizational meeting following an Appointment;
    - ii. appointment of elected officials, public Members and Administration Members to Committees; and
    - iii. other business as directed by this Bylaw, Council or the CAO.
  - b. The Organizational meeting will take place before the October Regular Meeting, unless it is an Appointment year, at which time the Organizational meeting will take place at the Council Meeting following the Appointments.
27. Oath of Office
- a. At the organizational meeting following Appointments, the CAO must:
    - i. take the Chair;
    - ii. call the meeting to order; and
    - iii. preside over the meeting until the oath as prescribed by the Oaths of Office Act, has been administered to the Councillors.
  - b. After Council has taken the oath, they will vote on the Chair & Vice Chair appointments and those roles will take their new oaths.
  - c. After this Oath, the Chair will assume the Chair

## RECORDS OF COUNCIL & COMMITTEES

### 28. Agendas

- a. Council and Council Committee agendas and all bylaws and other materials published as a part of an agenda are retained by the CAO in the permanent Corporate Record.

### 29. Minutes

- a. The minutes of a Council or a Council Committee meeting, once adopted, must be signed by the Chair and by the CAO.
- b. The CAO must maintain custody of the minutes of every Council and Council Committee meeting, and distribute a copy to each Member in a subsequent agenda for confirmation.
- c. The minutes of every Council and Council Committee meeting must record:
  - i. the decisions of Council and Council Committees;
  - ii. the names of the Members who voted for and against a motion;
  - iii. the name and general nature of a Pecuniary Interest declared by a Member (as defined in section 170 of the MGA);
  - iv. the name, titles and a summary of the presentation of any and all delegations;
  - v. the distribution of additional material received at Council and Council Committee meetings, to form part of the Corporate Record;
  - vi. the sections of the FOIP Act that apply to an item being discussed in a closed meeting and, if the decision of the Members is for the report to remain confidential, then the minutes must record a date when the report will be reviewed for potential release as public.
- d. Corrections to Minutes
  - i. A Member may make a motion that the minutes be amended to correct an inaccuracy or omission. The Member must notify the CAO of the proposed correction as soon as is possible prior to the meeting at which they are confirmed, to allow the CAO:
    1. to review the inaccuracy or omission; and
    2. to prepare a revision to be distributed at the meeting if required.
  - ii. Typographical errors should also be reported to the CAO in advance of the meeting, but do not require a motion to amend.
  - iii. Only minor changes may be made to correct errors in grammar, spelling, and punctuation or to correct the omission of a word necessary to the meaning or continuity of a sentence; but no change must be allowed which would alter or affect, in a material way, the actual decision made by Council.

### 30. Bylaws as a Corporate Record

- a. Following Third Reading of a Bylaw
  - i. A bylaw, having received third reading, must be signed by the Chair, and the CAO.

Bylaw 2015-03 is hereby rescinded.

This bylaw shall take effect upon approval of the Minister of Alberta Municipal Affairs.

READ A FIRST TIME this 14th day of December 2021.

READ A SECOND TIME this 14th day of December 2021.

READ A THIRD TIME AND PASSED this 11<sup>th</sup> day of January, 2022.

AMENDED A FIRST TIME this 19<sup>th</sup> day of May, 2026.

AMENDED A SECOND TIME this 19<sup>th</sup> day of May, 2026.

AMENDED A THIRD TIME AND PASSED this 19<sup>th</sup> day of May, 2026.

---

Chairperson

---

Chief Administrative Officer



## Agenda Item 6c. | Borrowing Bylaw

---

### Background

A Borrowing Bylaw is required under the Municipal Government Act (MGA) Section 254. The interpretation by Municipal Affairs is that this is required to be done immediately. While we understand the full project cost is not yet known, the borrowing would be based on the approved budget and must remain within ID 9's allowable debt limit.

Should the cost of the project change, or the funds required change, this Bylaw can be amended.

Because the term is longer than 5 years, Council is required to pass second and third readings following a public hearing. This is the proposed Public Participation Plan (in accordance with P #2018-01)

- Nature of the Matter: Borrowing Bylaw
- Impact: Potential Tax Implications
- Demographics of Stakeholders: Ratepayers
- Engagement Notice: June 2<sup>nd</sup> – June 9<sup>th</sup>
- Date of Public Hearing: Regular Council Meeting June 16<sup>th</sup> at start of the meeting (prior to delegations)
- Notice will be sent to all stakeholders via email (minimum of 5 days prior)
- Outcome: Council will use the information gathered to guide decision making on the Borrowing Bylaw

*Notes: To speak to Council at a Public Hearing, people may email [info@improvementdistrict9.ca](mailto:info@improvementdistrict9.ca) to register up until the (business) day before the hearing, or they may identify their wish to speak at the meeting. People registered to speak will be heard first. To ensure everyone an equal opportunity to speak, presentation time is limited to five minutes.*

*If people are unable to attend a public hearing, they can participate in the process by submitting your comments in writing to [info@improvementdistrict9.ca](mailto:info@improvementdistrict9.ca). Digital submissions are encouraged. All submissions to a public hearing must be received prior to, or during, a hearing. Submissions cannot be made following the conclusions of public representations. All submissions become public documents and persons may want to limit personal information provided. Process: First, a member of Administration will introduce the bylaw to council. Second, anyone who wants to speak in favour of the proposed bylaw or action will speak. Last, anyone who wants to speak against the proposed bylaw or action will be invited to speak. Finally, Administration will conclude the public hearing and ask council to follow administration's recommended actions.*

### Recommendation

That council review the documentation and move to approve the Borrowing Bylaw for first reading and the Public Participation Plan as presented.



A BYLAW OF IMPROVEMENT DISTRICT NO 9 TO INCUR INDEBTEDNESS BY THE ISSUANCE OF DEBENTURE IN THE AMOUNT OF \$3,000,000 FOR THE PURPOSE OF THE MUNICIPAL STAFF HOUSING AND LAKE LOUISE FIRE HALL PROJECT.

**WHEREAS** the Council of Improvement District No. 9 (Banff) has decided to issue a bylaw pursuant to Section 258 of the *Municipal Government Act* to authorize the financing, undertaking and completion of the Municipal Staff Housing and Lake Louise Fire Hall project.

**WHEREAS** plans and specifications have been prepared and the total cost of the project is estimated to be \$28,911,818 and the Municipality estimates the following grants and contributions will be applied to the project:

Capital Reserves:	\$9,883,725
Provincial Grants:	\$1,693,964
Federal Grants:	\$14,334,129
Debentures:	\$3,000,000
Total Costs:	\$28,911,818

**WHEREAS** in order to complete the project it will be necessary for the Municipality to borrow the sum of \$3,000,000 for a period not to exceed twenty (20) years, from the Province of Alberta or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred to in this bylaw.

**WHEREAS** the estimated lifetime of the project financed under this bylaw is equal to, or in excess of fifty (50) years.

**WHEREAS** the principal amount of the outstanding debt of the Municipality at December 31, 2025 is \$0 with no outstanding principal or interest in arrears.

**WHEREAS** all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta.

**NOW THEREFORE** the Council of the Improvement District No. 9 (ID9) in the Province of Alberta enacts as follows:

1. That for the purpose of constructing the Municipal Staff Housing and Lake Louise Fire Hall project, the sum of THREE MILLION DOLLARS (\$3,000,000) be borrowed from the Province of Alberta or another authorized financial institution by way of debenture on the credit and security of the Municipality at large, of which the amount the full sum of \$3,000,000 is to be paid by the Municipality at large.
2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Municipal Staff Housing and Lake Louise Fire Hall project.
3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest installments not to exceed twenty (20) years calculated at a rate not exceeding the interest rate fixed by the Province of Alberta, or another authorized financial institution, on the date of the borrowing, and not to exceed eight (8%) percent.
4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.

5. The indebtedness shall be contracted on the credit and security of the Municipality.
6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
7. This bylaw comes into force on the date it is passed.

READ A FIRST TIME this 19<sup>th</sup> day of May 2026.

READ A SECOND TIME this 16<sup>th</sup> day of June 2026.

READ A THIRD TIME AND PASSED this 16<sup>th</sup> day of June 2026.

---

Chair

---

Chief Administrative Officer



***Issue Brief***  
**2026-05-19**

## **Agenda Item 6d. | Agency Comparison Review**

---

### **Background**

At the April 2026 Council Meeting, Council requested that Administration prepare a review, comparing all societies/committees/agencies that receive funding from ID9, outside of the Grant-In-Aid process, to visualize variations in scope of influence, reporting structure, and overall processes.

### **Recommendation**

That council review the documentation provided and, should any action be required, direct Administration on next steps.

Organization	Type of Agency	Receives Funding	2026 Funding/Fees	Funding Details	Council Representation	Scope of Influence	Reports to Council	Type of Reporting
1369058 Alberta Society	Non-Profit Society	<input checked="" type="checkbox"/>	\$ 712,377.13	Operating & Capital Grant - 87% of Total Budget	<input checked="" type="checkbox"/>	1 Seat on Board of Directors (Minority)	<input checked="" type="checkbox"/>	Reporting through Council representatives Committee Reports during the round table
Lake Louise Banff Municipal Services Society	Non-Profit Society	<input checked="" type="checkbox"/>	\$ 1,029,826.71	Operating & Capital Grant - 93% of Total Budget	<input checked="" type="checkbox"/>	3 Seats on Board of Directors (Majority)	<input checked="" type="checkbox"/>	Standing Operational Update AND Reporting through Council representatives Committee Reports during the round table
Bow Valley Regional Transit Services Commission	Regional Commission	<input checked="" type="checkbox"/>	\$ 662,401.00	ID9 Routes in Partnership with Parks Canada	<input checked="" type="checkbox"/>	2 Seats on Commission (Equal Representation)	<input checked="" type="checkbox"/>	Reporting through Council representatives Committee Reports during the round table
AB Munis	Non-Profit Advocacy Organization	<input checked="" type="checkbox"/>	\$ 2,052.21	Annual Membership Fees	<input checked="" type="checkbox"/>	Voting Member At Conferences	<input checked="" type="checkbox"/>	Updates in Correspondence & Reports AND Reporting through Council representatives during the round table following Conferences
RMA	Non-Profit Advocacy Organization	<input checked="" type="checkbox"/>	\$ 261.45	Annual Membership Fees	<input type="checkbox"/>	Non-Voting Member	<input checked="" type="checkbox"/>	Updates in Correspondence & Reports AND Reporting through Council representatives during the round table following Conferences
Regional Assessment Review Board	Independent Tribunal	<input checked="" type="checkbox"/>	\$ 3,000.00	Contracted Fee For Service	<input type="checkbox"/>		<input type="checkbox"/>	
Banff Fire Department	Municipal Agency	<input checked="" type="checkbox"/>	\$ 723,603.97	Contracted Fee For Service	<input type="checkbox"/>		<input type="checkbox"/>	
AMPPE	Non-Profit Advocacy Organization	<input checked="" type="checkbox"/>	\$ 1,142.86	Annual Membership Fees	<input checked="" type="checkbox"/>	1 Seat on Board of Directors (Minority)	<input checked="" type="checkbox"/>	Reporting through Council representatives Committee Reports during the round table
FCM	Non-Profit Advocacy Organization	<input checked="" type="checkbox"/>	\$ 477.90	Annual Membership Fees	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	Updates in Correspondence & Reports AND Reporting through Council representatives during the round table following Conferences
Bow Valley Regional Housing	Registered Charity & Non-Profit Regional Management Body	<input checked="" type="checkbox"/>	\$ 156,159.60	Requisition	<input checked="" type="checkbox"/>	1 Seat on Board of Directors (Minority)	<input checked="" type="checkbox"/>	Reporting through Council representatives Committee Reports during the round table
Provincial Police Agreement	Provincial Agency	<input checked="" type="checkbox"/>	\$ 134,710.38	Requisition	<input checked="" type="checkbox"/>	1 Seat on Provincial Committee	<input type="checkbox"/>	
Marigold Library	Non-Profit Municipal Collaborative & Regional Library System	<input checked="" type="checkbox"/>	\$ 11,505.84	Contracted Fee For Service	<input checked="" type="checkbox"/>	1 Seat on Board of Directors (Minority)	<input checked="" type="checkbox"/>	Updates in Correspondence & Reports AND Reporting through Council representatives during the round table following Conferences
Grant-In-Aids	Various	<input checked="" type="checkbox"/>	\$ 76,890.00	Discretionary Grants	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>	Reporting Annually Upon Grant Request
Bow Valley Food Alliance	Non-Profit & Community Based Organization	<input type="checkbox"/>	\$ -	N/A	<input checked="" type="checkbox"/>	1 Seat on Board of Directors (Minority)	<input checked="" type="checkbox"/>	Reporting through Council representatives Committee Reports during the round table
Banff Lake Louise Hospitality Association	Non-Profit Advocacy Organization	<input type="checkbox"/>	\$ -	N/A	<input type="checkbox"/>	Attendee	<input checked="" type="checkbox"/>	Reporting through Council representatives Committee Reports during the round table
Lake Louise Advisory Board	Community-Based Stakeholder Group	<input type="checkbox"/>	\$ -	N/A	<input type="checkbox"/>	Attendee	<input type="checkbox"/>	



**MINUTES OF THE  
REGULAR MEETING OF COUNCIL  
of the Town of Banff in the Province of Alberta  
Tuesday, April 14, 2026, at 2:00 p.m.**

**COUNCIL MEMBERS PRESENT**

Corrie DiManno	Mayor
Barb Pelham	Councillor
Michelle Backhouse	Councillor
David Fullerton	Councillor
Marc Ledwidge	Councillor
Kaylee Ram	Councillor

**COUNCIL MEMBERS ABSENT**

Brian Standish	Councillor
----------------	------------

**ADMINISTRATION PRESENT**

Kelly Gibson	Town Manager	
Lauren Aebig	Director, Corporate Services	
Jason Darrah	Director, Communications & Marketing	
Darren Enns	Director, Planning & Environment	
Adrian Field	Director, Engineering	
Alison Gerrits	Director, Community Services	(Remote Participation)
Paul Godfrey	Director, Operations	
Katherine Severson	Director, Emergency & Protective Services	
Palki Biswas	Finance Controller	
Brenda Christie	Contractor, Finance	(Remote Participation)
Linda Whittikar	Finance Officer	(Remote Participation)
Pierre-Hugues Gagnon	Engineering Coordinator	
Stan Andronyk	Manager, Municipal Enforcement	
John Abelseth	Manager, Water Services	
Kiersten McDonald	Legislative Advisor	
Libbey McDougall	Municipal Clerk	

---



## 1.0 CALL TO ORDER

Present at Call to Order: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

Absent for Meeting: (1): Councillor Standish

Mayor DiManno called the April 14, 2026, Regular Meeting of Council to order at 2:01 p.m.

## 2.0 CONFIRMATION OF AGENDA

2.1 Agenda for the April 14, 2026, Regular Meeting of Council

COU26-093 **Moved by** Councillor Backhouse

That the Agenda for the April 14, 2026, Regular Meeting of Council be confirmed.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**

2.2 2026 Council Workplan

Council, by unanimous consent, received the 2026 Council Workplan for the Corporate Record.

## 3.0 CONFIRMATION OF PREVIOUS COUNCIL MINUTES

3.1 Minutes of the March 24, 2026, Regular Meeting of Council

COU26-094 **Moved by** Councillor Pelham

That the Minutes of the March 24, 2026, Regular Meeting of Council be confirmed.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**

## 4.0 INVITED PRESENTATIONS

No Invited Presentations were scheduled as part of this meeting.



## 5.0 PUBLIC INPUT ON APPROVED AGENDA ITEMS

### 5.1 Written Submissions

No Written Submissions were received with respect to approved items included as part of this meeting.

### 5.2 Verbal Submissions

No Verbal Submissions were provided with respect to approved items included as part of this meeting.

## 6.0 UNFINISHED BUSINESS

No items of Unfinished Business were scheduled as part of this meeting.

## 7.0 ADMINISTRATIVE REPORTS

### 7.1 Request for Direction: 2026 Canada Day Planning

COU26-095 **Moved by** Mayor DiManno

That with respect to Item 7.1, Request for Direction: 2026 Canada Day Planning, the following be adopted:

That Council, pursuant to Section 9.22 of Procedures Bylaw 44-8, revisit Motion COU26-086 to approve the amended 2026-2028 Operating Budget, which was adopted as part of the March 24, 2026, Regular Meeting of Council, so as to further amend the Amended 2026-2028 Operating Budget by increasing the budget for 2026 Canada Day activities by up to \$33,155, to be funded through the Budget Stabilization Reserve, for additional Canada Day elements as outlined in Option A of this Report: Canada Day Parade at 4:30 p.m., preceded by Activities in Central Park.

For: (3): Mayor DiManno, Councillor Pelham, and Councillor Ram

Against: (3): Councillor Backhouse, Councillor Fullerton, and Councillor Ledwidge

**MOTION DEFEATED ON A TIE**



COU26-096 **Moved by** Councillor Backhouse

That with respect to Item 7.1, Request for Direction: 2026 Canada Day Planning, the following be adopted:

That Council, pursuant to Section 9.22 of Procedures Bylaw 44-8, revisit Motion COU26-086 to approve the amended 2026-2028 Operating Budget, which was adopted as part of the March 24, 2026, Regular Meeting of Council, so as to further amend the amended 2026-2028 Operating Budget by increasing the budget for 2026 Canada Day activities by up to \$25,000, to be funded through the Budget Stabilization Reserve, for additional Canada Day elements as outlined in B of this Report: Canada Day Parade at 10 a.m., followed by activities in Central Park.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**

COU26-097 **Moved by** Mayor DiManno

That with respect to Item 7.1, Request for Direction: 2026 Canada Day Planning, the following be adopted:

That Council approve the amended 2026-2028 Operating Budget, as further amended by adopted Motion COU26-096.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**



7.2 Request for Decision: 2025 Fourth Quarter Financial Update

COU26-098 **Moved by** Councillor Ram

That with respect to Item 7.2, Request for Decision: 2025 Fourth Quarter Financial Update, the following be approved:

1. Accept the 2025 Fourth Quarter Financial Update for the Corporate Record; and
2. Approve the allocation of the 2025 Operating Surplus of \$73,383 to the Budget Stabilization Reserve.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**

Council, by way of unanimous consent, recessed at 3:39 p.m. for a ten-minute break.

Council reconvened at 3:52 p.m. with Mayor DiManno in the Chair

7.3 Request for Direction: Proposed Bylaw 498: ATCO Gas Franchise Bylaw

COU26-099 **Moved by** Councillor Pelham

That with respect to Item 7.3, Request for Direction: Proposed Bylaw 498: ATCO Gas Franchise Bylaw, the following be adopted:

That Bylaw 498, the ATCO Gas Franchise Bylaw, be introduced and read a first time.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**



COU26-100 **Moved by** Councillor Pelham

That with respect to Item 7.3, Request for Direction: Proposed Bylaw 498: ATCO Gas Franchise Bylaw, the following be adopted:

That Council direct Administration to commence the process to finalize the 2027-2037 ATCO Gas Franchise agreement, as outlined in this Report.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**

7.4 Request for Direction: Application for Alberta Municipal Water/Wastewater Partnership Grant

COU26-101 **Moved by** Councillor Backhouse

That with respect to Item 7.4, Request for Direction: Application for Alberta Municipal Water/Wastewater Partnership Grant, the following be adopted:

That Council direct Administration to make an application for grant funding through the Alberta Municipal Water/Wastewater Partnership for replacement of the UV Disinfection System at the Banff Wastewater Treatment Plant.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**

7.5 Briefing: Commercial Bus Parking Enforcement

COU26-102 **Moved by** Mayor DiManno

That with respect to Item 7.5, Briefing: Commercial Bus Parking Enforcement, the following be adopted:

That Council receive the Commercial Parking Enforcement Briefing for the Corporate Record.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**



7.6 Briefing: Commercial Bus Management

COU26-103 **Moved by** Councillor Backhouse

That with respect to Item 7.6, Briefing: Commercial Bus Management, the following be adopted:

That Council receive the Commercial Parking Management Briefing for the Corporate Record.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**

**8.0 NOTICE OF MOTION**

No Notices of Motion were scheduled as part of this meeting.

**9.0 COMMITTEE REPORTS**

Council, by way of unanimous consent, received the following Committee Reports for the Corporate Record:

- 9.1 Confirmed Minutes of the February 11, 2026, Regular Meeting of the Bow Valley Regional Housing Board of Directors and Related Documents
- 9.2 Confirmed Minutes of the January 15, 2026, Regular Meeting of the Banff Heritage Corporation
- 9.3 Confirmed Minutes of the February 18, 2026, Regular Meeting of the Municipal Planning Commission
- 9.4 Confirmed Minutes of the January 14, 2026, Regular Meeting of the Bow Valley Regional Transit Services Commission
- 9.5 Confirmed Minutes of the February 2026, Regular Meeting of the Bow Valley Regional Transit Services Commission

**10.0 NEW/URGENT BUSINESS**

No items of New/ Urgent Business were scheduled as part of this meeting.



**11.0 CONFIDENTIAL ITEMS**

No Confidential Items were scheduled as part of this meeting.

**12.0 CORRESPONDENCE**

No items of Correspondence were received for this meeting.

**13.0 ADJOURNMENT**

COU26-104 **Moved by** Councillor Pelham

That the April 14, 2026, Regular Meeting of Council adjourn at 4:54 p.m.

For: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Ram

**MOTION CARRIED**

On Original

\_\_\_\_\_  
Corrie DiManno  
Mayor

On Original

\_\_\_\_\_  
Libbey McDougall  
Municipal Clerk

**MINUTES OF THE  
REGULAR MEETING OF COUNCIL  
of the Town of Banff in the Province of Alberta  
Tuesday, April 28, 2026, at 2:00 p.m.**

**COUNCIL MEMBERS PRESENT**

Corrie DiManno	Mayor
Barb Pelham	Councillor and Deputy Mayor
Brian Standish	Councillor and Action Deputy Mayor
Michelle Backhouse	Councillor
David Fullerton	Councillor
Marc Ledwidge	Councillor

**COUNCIL MEMBERS ABSENT**

Kaylee Ram	Councillor
------------	------------

**ADMINISTRATION PRESENT**

Kelly Gibson	Town Manager
Lauren Aebig	Director, Corporate Services
Jason Darrah	Director, Communications & Marketing
Darren Enns	Director, Planning & Environment
Adrian Field	Director, Engineering
Alison Gerrits	Director, Community Services
Paul Godfrey	Director, Operations
Katherine Severson	Director, Emergency & Protective Services
Palki Biswas	Finance Controller
Michael Hay	Manager, Environmental Services
Sharon Oakley	Manager, Housing Sustainability
Linda Whittikar	Finance Officer
Philipp Leberer	Municipal Energy Coordinator
Renée Lavergne	Information Governance Coordinator
Kiersten McDonald	Legislative Advisor
Libbey McDougall	Municipal Clerk

## 1.0 CALL TO ORDER

Present at Call to Order: (5): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Standish

Present Virtually: (1): Councillor Ram

Absent for Meeting: (1): Councillor Ram

Mayor DiManno called the April 28, 2026, Regular Meeting of Council to order at 2:01 p.m.

## 2.0 CONFIRMATION OF AGENDA

### 2.1 Agenda for the April 28, 2026, Regular Meeting of Council

COU26-105 **Moved by** Councillor Pelham

That the Agenda for the April 28, 2026, Regular Meeting of Council be confirmed.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

### 2.2 2026 Council Workplan

Council, by unanimous consent, received the 2026 Council Workplan for the Corporate Record.

## 3.0 CONFIRMATION OF PREVIOUS COUNCIL MINUTES

### 3.1 Minutes of the April 14, 2026, Regular Meeting of Council

COU26-106 **Moved by** Councillor Ledwidge

That the Minutes of April 14, 2026, Regular Meeting of Council be confirmed.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

#### 4.0 INVITED PRESENTATIONS

##### 4.1 Delegation: Sharon Phillips on behalf of the Age-Friendly Banff Committee

COU26-107 **Moved by** Councillor Fullerton

That with respect to Item 4.1, Delegation: Sharon Phillips on behalf of the Age-Friendly Banff Committee, that the following be adopted:

That Council receive the verbal Briefing for the Corporate Record.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

#### **MOTION CARRIED**

Councillor Fullerton provided notice, in accordance with Section 8.16 b) of the Procedures Bylaw 44-8, of his intention to bring forward a motion to the May 12, 2026, Regular Meeting of Council regarding appointing a member of Council to the Age-Friendly Banff Committee.

#### 5.0 PUBLIC INPUT ON APPROVED AGENDA ITEMS

##### 5.1 Written Submissions

5.1.1 Gareth Thomson, Executive Director of the Biosphere Institute of the Bow Valley, email received April 24, 2026 (Item 7.4: Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade)

5.1.2 Edmund Ong, Online Public Submission Form, received April 24, 2026 (Item 7.4: Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade)

##### 5.2 Verbal Submissions

No Verbal Submissions were provided with respect to approved items included as part of this meeting.

## 6.0 UNFINISHED BUSINESS

No items of Unfinished Business were scheduled as part of this meeting.

## 7.0 ADMINISTRATIVE REPORTS

### 7.1 Request for Direction: 2025 Audited Consolidated Financial Statements

COU26-108 **Moved by** Mayor DiManno

That with respect to Item 7.1, Request for Direction: 2025 Audited Consolidated Financial Statements, the following be adopted:

That Council, pursuant to Section 24 (Advice from officials) of the *Freedom of Information and Protection of Privacy Act*, recess to the call of the Chair at 2:26 p.m., to reconvene in a closed meeting conducted in the Council Boardroom and a confidential Zoom meeting environment, to consider confidential matters with respect to Item 7.1, Request for Decision: 2025 Audited Consolidated Financial Statements, and further, that Jeff Alliston, Partner with Metrix Group LLP, the Town of Banff's external Auditor, be invited into Council's closed meeting discussions.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

Council reconvened in closed meeting at 2:30 p.m. with Mayor DiManno in the Chair.

Council recessed from closed meeting at 2:46 p.m.

Council reconvened in public meeting at 2:48 p.m. with Mayor DiManno in the Chair.

Individuals in attendance during the closed meeting discussions with respect to Item 8.1, Request for Decision: 2025 Audited Consolidated Financial Statements:

External Auditors : J. Alliston (Advice)

COU26-109 **Moved by Mayor DiManno**

That with respect to Item 7.1, Request for Direction: 2025 Audited Consolidated Financial Statements, the following be adopted:

That Council rise and report.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

COU26-110 **Moved by Mayor DiManno**

That with respect to Item 7.1, Request for Direction: 2025 Audited Consolidated Financial Statements, the following be adopted:

1. Approve the 2025 Audited Consolidated Financial Statements (Attachment 1);
2. Approve the 2025 Audited Consolidated Financial Information Return (FIR) (Attachment 2); and
3. Direct that the closed meeting discussions and Attachment 3 remain confidential pursuant to Section 24 (Advice from officials) of the *Freedom of Information and protection of Privacy Act*.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

7.2 Request for Decision: Squirrel Street Staff Housing Partnership with Parks Canada Project Update & Proposed Borrowing Bylaw 496

COU26-111 **Moved by Councillor Pelham**

That with respect to Item 7.2, Request for Decision: Squirrel Street Staff Housing Partnership with Parks Canada Project Update & Proposed Borrowing Bylaw 496, the following be adopted:

That Council, pursuant to Section 9.22 of Procedures Bylaw 44-8, revisit Motion COU26-011 to approve the 2026-2035 Capital Budget, which was adopted as part of the January 13, 2026, Regular Meeting of Council, so as to consider further amendments to the 2026-2035 Capital Budget.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

COU26-112 **Moved by** Mayor DiManno

That with respect to Item 7.2, Request for Decision: Squirrel Street Staff Housing Partnership with Parks Canada Project Update & Proposed Borrowing Bylaw 496, the following be adopted:

That Council further amend the 2026-2035 Capital Budget for Squirrel Street Staff Housing Partnership with Parks Canada project in the amount of \$212,210 bringing the total project cost for the Town of Banff to \$6,462,210, all of which will be funded from debt financing recovered through rents.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

COU26-113 **Moved by** Councillor Fullerton

That with respect to Item 7.2, Request for Decision: Squirrel Street Staff Housing Partnership with Parks Canada Project Update & Proposed Borrowing Bylaw 496, the following be adopted:

That Council approve the Amended 2026-2035 Capital Budget as further amended by COU26-112.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

COU26-114 **Moved by** Councillor Standish

That with respect to Item 7.2, Request for Decision: Squirrel Street Staff Housing Partnership with Parks Canada Project Update & Proposed Borrowing Bylaw 496, the following be adopted:

That Council give first reading to proposed Bylaw 496 being a borrowing bylaw for Squirrel Street Staff Housing Partnership with Parks Canada Capital Project (Attachment 1).

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

7.3 Request for Decision: Proposed 2026 Tax Rate Bylaw 240-24

COU26-115 **Moved by** Councillor Pelham

That with respect to Item 7.3, Request for Decision: Proposed 2026 Tax Rate Bylaw 240-24, the following be adopted:

That Bylaw 240-24 be introduced and read a first time.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

COU26-116 **Moved by** Councillor Standish

That with respect to Item 7.3, Request for Decision: Proposed 2026 Tax Rate Bylaw 240-24, the following be adopted:

That Bylaw 240-24 be read a second time.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

COU26-117 **Moved by** Councillor Ledwidge

That with respect to Item 7.3, Request for Decision: Proposed 2026 Tax Rate Bylaw 240-24, the following be adopted:

That authorization now be given to read Bylaw 240-24 a third time.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED UNANIMOUSLY**



COU26-118 **Moved by** Councillor Fullerton

That with respect to Item 7.3, Request for Decision: Proposed 2026 Tax Rate Bylaw 240-24, the following be adopted:

That Bylaw 240-24 be read a third time.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

Council, by way of unanimous consent, recessed at 3:09 p.m. for a 5-minute break.

Council reconvened at 3:14 p.m. with Mayor DiManno in the Chair

7.4 Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade

COU26-119 **Moved by** Councillor Ledwidge

That with respect to Item 7.4, Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade, the following be adopted:

That Council, pursuant to Section 9.22 of Procedures Bylaw 44-8, revisit Motion COU26-097 to approve the Amended 2026-2028 Operating Budget, which was adopted as part of the April 14, 2026, Regular Meeting of Council, so as to consider further amendments to the 2026-2028 Operating Budget.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**



**COU26-120 Moved by Councillor Pelham**

That with respect to Item 7.4, Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade, the following be adopted:

That Council further amend the Amended 2026-2028 Operating Budget by approving the installation of seven (one replacement and six new) Level 2 electric vehicle (EV) chargers on the first floor of the Bear Street Parkade for a total cost of \$22,400 in 2026 to be funded through a grant received from Alberta Municipalities, in the amount of \$8,550, and the remaining \$13,850 from the Visitor Pay Parking (VPP) Operating Reserve, with the following anticipated associated expenses and revenue:

	2026	2027	2028
Revenue			
Charging and Idling Revenue	(\$7,350)	(\$14,700)	(\$14,700)
Expenses			
EV Payment Platform Subscription	800	1,600	1,600
EV Payment Transaction Fees (15%)	1,100	2,200	2,200
Electricity	1,500	3,000	3,000
Maintenance	1,000	2,000	2,000
Net Surplus	\$2,950	\$5,900	\$5,900

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

**COU26-121 Moved by Councillor Backhouse**

That with respect to Item 7.4, Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade, the following be adopted:

That Council direct that the net surplus/deficit associated with the seven EV chargers in the Bear Street Parkade, following the payment of annual expenses outlined in adopted Motion COU26-109 be transferred to/from the Visitor Pay Parking Operating Reserve annually.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

**COU26-122 Moved by Councillor Fullerton**

That with respect to Item 7.4, Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade, the following be adopted:

That Council further amend the Amended 2026-2028 Operating Budget by reducing the Visitor Paid Parking Revenue by \$52,500 in 2026 and \$105,000 in 2027 and 2028 annually as a result of removing six visitor pay parking stalls, which will have an impact on transfers to Reserves (VPP Operating, VPP Capital, and Climate Change Resiliency Reserves).

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

**COU26-123 Moved by Councillor Pelham**

That with respect to Item 7.4, Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade, the following be adopted:

That Council direct Administration to return to a future meeting of Council, through the Governance and Finance Committee, no later than Q1 2027, with a Parking Policy that determines the goals and functions of the Town of Banff's public parking infrastructure.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

**Note:** Council, by way of unanimous consent, postponed further consideration of Item 7.4, Request for Decision: Electric Vehicle Charging Improvement at Bear Street Parkade, to the call of the Chair.

**8.0 NOTICE OF MOTION**

No Notices of Motion were scheduled as part of this meeting.

## 9.0 COMMITTEE REPORTS

Council, by way of unanimous consent, received the following Committee Reports for the Corporate Record:

- 9.1 Confirmed Minutes of the March 25, 2026, Regular Meeting of the Bow Valley Regional Housing Board of Directors and Related Documents
- 9.2 Confirmed Minutes of the March 04, 2026, Regular Meeting of the Community Art Committee
- 9.3 Banff Development Appeal Board Signed Decision for Appeal DAB2026-02, Issued April 09, 2026
- 9.4 Confirmed Minutes of the March 18, 2026, Regular Meeting of the Municipal Planning Commission

## 10.0 NEW/URGENT BUSINESS

No items of New/ Urgent Business were scheduled as part of this meeting.

## 11.0 CONFIDENTIAL ITEMS

- 11.1 Confidential Request for Direction: Confidential Land Matter

COU26-124 **Moved by** Mayor DiManno

That with respect to Item 11.1, Confidential Request for Direction: Confidential Land Matter, the following be adopted:

That Council, pursuant to Sections 23 (Local public body confidences), 24 (Advice from officials), and 25 (Disclosure harmful to the economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*, recess to the call of the chair at 3:55 p.m., to reconvene in a closed meeting, to be conducted in the Council Boardroom and a confidential Zoom meeting environment, to consider confidential matters with respect to Item 11.1, Confidential Request for Direction: Confidential Land Matter.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

Minutes confirmed by: \_\_\_\_\_

Council reconvened in closed meeting at 3:59 p.m. with Mayor DiManno in the Chair.

Council recessed in closed meeting at 4:48 p.m.

Council reconvened in public meeting at 5:00 p.m. with Mayor DiManno in the Chair.

Individuals in attendance during the closed meeting discussions with respect to Item 11.1, Confidential Request for Direction: Confidential Land Matter:

Members of Administration:

Clerk: L. McDougall (Municipal Clerk)

Advice: K. Gibson (Town Manager) and A. Gerrits (Director, Community Services)

A confidential document, which is to remain confidential pursuant to Sections 23 (Local public body confidences), 24 (Advice from officials), and 25 (Disclosure harmful to the economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act* until such time as the matter has been resolved, was received for the Corporate Record with respect to Item 11.1, Confidential Request for Direction: Confidential Land Matter.

COU26-125 **Moved by** Mayor DiManno

That with respect to Item 11.1, Confidential Request for Direction: Confidential Land Matter, the following be adopted:

That Council rise and report.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

COU26-126 **Moved by** Mayor DiManno

That with respect to Item 11.1, Confidential Request for Direction: Confidential Land Matter, the following be adopted:

That Council Approve Confidential Recommendation 1 and 2, as contained in the confidential distribution, which includes confidential action with an associated cost of \$10,000, to be funded through the Budget Stabilization Reserve.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

COU26-127 **Moved by** Mayor DiManno

That with respect to Item 11.1, Confidential Request for Direction: Confidential Land Matter, the following be adopted:

That Council direct that the Report, Attachment, confidential distribution, and closed meeting discussions, remain confidential pursuant to Sections 23 (Local public body confidences), 24 (Advice from officials), and 25 (Disclosure harmful to economic and other interests of a public body) of the *Freedom of Information and Protection of Privacy Act*, until such time as the matter has been resolved.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

**Note:** Council revisited the motion to approve the Amended 2026-2028 Operating Budget so as to consider further amendments by way of Motion COU26-119, adopted as part of the deliberations for Item 7.4, Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade. Following consideration of amendments for that Item, and Item 11.1, Confidential Request for Direction: Confidential Land Matter, Council approved the further Amended 2026-2028 Operating Budget, by way of the following adopted Motion.

COU26-128 **Moved by** Mayor DiManno

That with respect to Item 7.4, Request for Direction: Electric Vehicle Charging Improvement at Bear Street Parkade, and Item 11.1, Confidential Request for Direction: Confidential Land Matter, the following be adopted:

That Council approve the 2026-2028 Operating Budget, as amended by Motions COU26-120, COU26-122, and COU26-126.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

## 12.0 CORRESPONDENCE

No items of Correspondence were received for this meeting.

## 13.0 ADJOURNMENT

COU26-129 **Moved by** Councillor Fullerton

That the April 28, 2026, Regular Meeting of Council adjourn at 5:03 p.m.

For: (6): Mayor DiManno, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Standish, and Councillor Backhouse

**MOTION CARRIED**

---

Corrie DiManno  
Mayor

---

Libbey McDougall  
Municipal Clerk

---

**Emergency Social Services Training LAST CALL**

1 message

---

**LLYK Lotissements Urbains / LLYK Townsites (PC)** <llyklotissementsurbains-llyktownsites@pc.gc.ca>

Thu, Apr 16, 2026 at 8:20 AM

Packs Canada & ID9

## Emergency Social Services

*Don't miss out - space is limited!*

[REGISTER NOW](#)

---

Dear Residents,

Improvement District No. 9 (ID9) and Parks Canada are currently seeking volunteers to support the development and delivery of a local Emergency Social Services (ESS) Program.

During emergencies — whether wildfire, flood, extended power outage, highway closure, or other unexpected events — Emergency Social Services plays a critical role in supporting residents and visitors. ESS volunteers help provide reception and registration services, lodging coordination, food services, information and referrals, family reunification support, and overall care and comfort during stressful situations.

As a small community with high visitation and unique emergency risks, having a trained, local ESS team is essential to ensuring we can respond quickly and compassionately when it matters most.

We are looking for individuals who:

- Can commit for 2 years

- Live or work in Improvement District No. 9 (Banff National Park outside the limits of the Town of Banff)
- Are calm, organized, and compassionate
- Work well in a team environment
- Are willing to participate in training sessions and occasional exercises
- Can be available during emergencies (availability can vary—every contribution helps)

No prior emergency response experience is required. Training and orientation will be provided.

***The first training session is April 22nd & 23rd (8:30am-4pm). We recognize this would be time away from your job. We are prepared to work with your employer to find a solution that works for everyone - having staff trained in ESS is a huge asset to any organization!***

Volunteering with ESS is a meaningful way to support your community, build new skills, and ensure our beautiful home is prepared to care for residents and visitors in times of need.

Thank you for considering this important opportunity to serve our community.



Parks  
Canada

Parcs  
Canada

# ID9

EMERGENCY SOCIAL SERVICES

## VOLUNTEERS



# NEEDED



Help make a difference!

Join as a volunteer and be part of supporting the community!

### REQUIREMENTS

- 2 year committment
- Work or reside in Improvement District No. 9
- Calm, organized, and compassionate
- Work well in a team environment
- Willing to participate in training sessions

### WHY YOU'RE NEEDED

We need your help to provide short-term support services to meet the immediate, basic needs of individuals, families and communities impacted by emergencies and disasters.

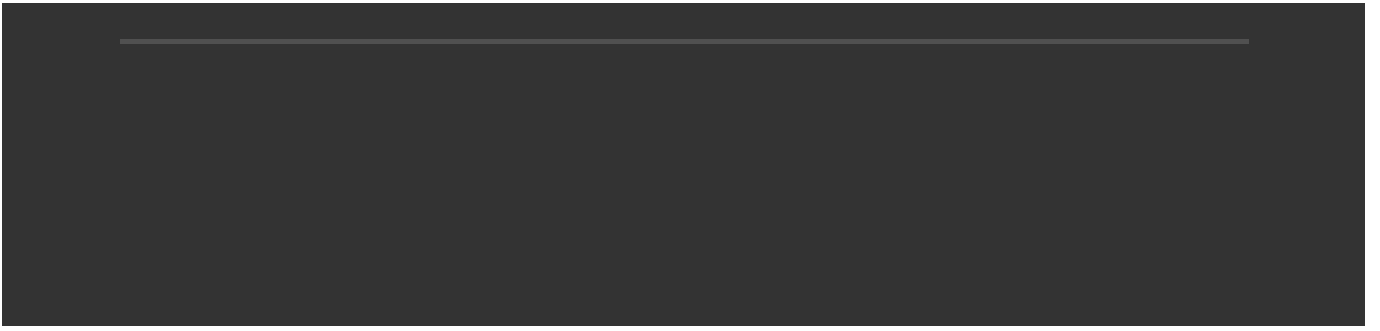


403-522-2606



info@improvementdistrict9.ca





---

**Stakeholder update | Bridge closure: Castle Junction Bow River Bridge**

1 message

**Parks Canada - Banff National Park** <bnp-infohub@pc.gc.ca>

Fri, Apr 17, 2026 at 1:02 PM

Reply-To: bnp-infohub@pc.gc.ca

To: lakelouisecentre@gmail.com

# Banff National Park

## Stakeholder update – Parks Canada

April 17, 2026

### Bridge closure: Castle Junction Bow River Bridge

#### What's happening

Starting April 19, 2026, the Castle Junction Bow River Bridge will be fully closed for essential repairs. There will be no direct access between the Trans-Canada Highway and the Bow Valley Parkway at Castle Junction during the closure. The work is expected to be completed by April 30, 2026.

Parks Canada Highway Engineering Services has contracted repair work to replace the bridge's wooden decking. Visitor safety is a top priority and completing this work in early spring allows necessary repairs to be finished ahead of the busy summer season and the start of the Bow Valley Parkway Cycling Experience.

Investments in visitor infrastructure, such as highways and bridges, ensures the quality and reliability of visitor facilities and continues to allow Canadians to connect with nature.

#### What do you need to know?

- Access to the Bow Valley Parkway will be maintained from **8:00 am to 8:00 pm** via the east entrance near Town of Banff and the west entrance near Lake Louise.
- Day-use areas, trails, campgrounds, Baker Creek by Basecamp, Castle Mountain Chalets, HI Hostel, and Johnston Canyon Resorts will remain open as usual.

- From **8:00 pm to 8:00 am**
  - The [seasonal restriction](#) on the eastern section of Bow Valley Parkway between Fireside Picnic Area and Johnston Canyon is in effect. All forms of travel are restricted during these hours to ensure wildlife have the space they require during this critical time of year.
  - The western section of the Bow Valley Parkway will be open from the west entrance near Lake Louise to Johnston Canyon.
- Visitors are encouraged to plan ahead and have a Plan B.
- In the event of an emergency, dial 911 or contact Banff Dispatch, and follow the instructions of emergency personnel.
- From April 30 to June 25, and again from September 1 to October 6, the Bow Valley Parkway Cycling Pilot will be in effect.

**For more information or questions, please contact:**

Banff Info Hub  
[bnp-infohub@pc.gc.ca](mailto:bnp-infohub@pc.gc.ca)

[Anti-spam policy](#) | [Report an abuse](#)

[Unsubscribe](#)

Email sent to: [lakelouisecentre@gmail.com](mailto:lakelouisecentre@gmail.com)

Parks Canada - Banff National Park  
[101 Mountain Ave](#) |  
Banff, [Alberta](#) | [T1L1A1](#) | Canada |  
[bnp-infohub@pc.gc.ca](mailto:bnp-infohub@pc.gc.ca)

[Anti-spam policy](#) | [Report an abuse](#) | [Unsubscribe](#)

---

**Lake Louise Staff and Stakeholder Update - Upcoming electricity meter exchange**

1 message

---

**LLYK Lotissements Urbains / LLYK Townsites (PC)** <llyklotissementsurbains-llyktownsites@pc.gc.ca>

Fri, Apr 24, 2026 at 10:51 AM

# Staff and Stakeholder Update

## Upcoming electricity meter exchange

April 24, 2026

### What's Happening?

FortisAlberta will be replacing electricity meters in your area in May. This work is part of a system-wide program to ensure all electricity meters meet the latest safety and performance standards as equipment reaches the end of its lifespan.

### What you need to Know

The current meters are nearing the end of their lifespan and need to be replaced. There is no additional charge to customers for this work.

- A qualified technician will visit your property within the next month.
- You do not need to be home, as long as the meter is accessible. If the exchange cannot be completed, a notice will be left outlining next steps.
- If you are home, the technician will knock on your door to explain the process
- During the exchange, electricity service will be briefly interrupted, typically for less than 10 minutes.
- Once the new meter is installed and power is restored, the technician will confirm it's working. You may need to reset some electronic devices.

### Who is doing the work

FortisAlberta is working with qualified contractors, Olameter Inc. and Rodan Energy Solutions. These technicians operate under FortisAlberta's oversight and follow the same safety, security and quality standards. They carry identification, wear uniforms and safety gear, and will never ask for payment or personal information.

### Questions?

For more information, including answers to frequently asked questions, visit [fortisberta.com/meterexchange](https://fortisberta.com/meterexchange).

If you have additional questions, email [customercare@fortisberta.com](mailto:customercare@fortisberta.com) and a representative will respond within 48 business hours. You can also call at 310-WIRE (9473).



**Staff and Stakeholder Update - Upcoming electricity meter exchange.pdf**

60K

---

**Stakeholder update | Bridge now open: Castle Junction Bow River Bridge**

1 message

**Parks Canada - Banff National Park** <bnp-infohub@pc.gc.ca>

Mon, Apr 27, 2026 at 11:01 AM

Reply-To: bnp-infohub@pc.gc.ca

To: lakelouisecentre@gmail.com

# Banff National Park

## Stakeholder update – Parks Canada

April 27, 2026

### **Bridge now open: Castle Junction Bow River Bridge**

#### **What's happening**

The Castle Junction Bow River Bridge is now open to all travellers. Essential repairs to the bridge's wooden decking are complete.

Visitor safety is a top priority and completing this work in early spring has allowed necessary repairs to be finished ahead of the busy summer season and the start of the Bow Valley Parkway Cycling Experience.

#### **What do you need to know?**

- Direct access between the Trans-Canada Highway and the Bow Valley Parkway (Highway 1A) has been restored at Castle Junction.
- The Bow Valley Parkway remains accessible via the east entrance near the Town of Banff and the west entrance near Lake Louise.
- The [seasonal restriction](#) on the eastern section of Bow Valley Parkway, between Fireside Picnic Area and Johnston Canyon, is in effect from **8:00 pm to 8:00 am** until June 25, 2026. All forms of travel are restricted during these hours to ensure wildlife have the space they require during this critical time of year.
- From **April 30 to June 25**, and again from **September 1 to October 6**, the [Bow Valley Parkway Cycling Experience](#) will be in effect.

**For more information or questions, please contact:**

Banff Info Hub  
[bnp-infohub@pc.gc.ca](mailto:bnp-infohub@pc.gc.ca)

[Anti-spam policy](#) | [Report an abuse](#)

[Unsubscribe](#)

Email sent to: [lakelouisecentre@gmail.com](mailto:lakelouisecentre@gmail.com)

Parks Canada - Banff National Park  
[101 Mountain Ave](#) |  
Banff, [Alberta](#) | [T1L1A1](#) | Canada |  
[bnp-infohub@pc.gc.ca](mailto:bnp-infohub@pc.gc.ca)

[Anti-spam policy](#) | [Report an abuse](#) | [Unsubscribe](#)

---

**Stakeholder update | Bow Valley Parkway Cycling Pilot 2026**

1 message

**Parks Canada - Banff National Park** <bnp-infohub@pc.gc.ca>

Wed, Apr 29, 2026 at 1:00 PM

Reply-To: bnp-infohub@pc.gc.ca

To: lakelouisecentre@gmail.com

# Banff National Park

## Stakeholder update – Parks Canada

April 29, 2026

### **Bow Valley Parkway Cycling Pilot 2026**

#### **What's happening**

The spring phase of the [Bow Valley Cycling Pilot](#) will begin the afternoon of **Thursday, April 30, 2026**. During the period of April 30, 2026 – June 25, 2026, the 17 km stretch of the eastern end of the Bow Valley Parkway from the Trans Canada-Highway junction to Johnston Canyon will be closed to public vehicles. The road will re-open to public vehicles on June 26, 2026, once the [Bow Valley Parkway Seasonal Travel Restriction](#) ends.

Visitors to the Bow Valley Parkway should expect to see road work and service vehicles setting up and taking down the cycling experience during opening and closing dates.

#### **What do you need to know?**

- From **April 30 to June 25, 2026**, and again from **September 1 to October 6, 2026**, the Bow Valley Parkway Cycling Pilot will be in effect.
- Visitors planning to enjoy the Bow Valley Parkway Cycling offer are encouraged to start and end their journey in the town of Banff by parking at the [Banff Train Station parking lot](#). From town you can bike on

Vermilion Lakes Drive to the Legacy Trail connector to reach the Bow Valley Parkway.

- Parking along the Trans-Canada Highway is not permitted. Parking at the east entrance of the Bow Valley Parkway is limited to accessible parking only.
- Vehicle access to the Johnston Canyon trail, and campground will be maintained via the Castle Junction interchange on the TransCanada Highway.
- Vehicle access to the western section of the parkway, between Johnston Canyon and Lake Louise (31km) will remain open year-round.
- Services are limited along the Bow Valley Parkway, the Banff Legacy Trail, and Vermilion Lakes Drive. Visitors are encouraged to plan ahead and bring sufficient food and water, bear spray, appropriate clothing, gear for variable weather, and bike repair tools. For more information on how to be prepared, please [visit Banff National Park's website](#).
- Always remember to carry bear spray, give wildlife plenty of space, respect all signed closures, and stay on trails, pathways, and roads. Report wildlife encounters to Banff Dispatch 403 762 1470.

**As a Reminder:** As part of the existing [mandatory seasonal travel restriction](#) for wildlife on the Bow Valley Parkway between March 1 and June 25, 2026, **all modes of travel** (including cycling) will only be permitted between 8 a.m. and 8 p.m. daily.

**For more information or questions, please contact:**

Banff Info Hub

[bnp-infohub@pc.gc.ca](mailto:bnp-infohub@pc.gc.ca)





Danielle Duffy <lakelouisecentre@gmail.com>

---

## The Moment: Protecting Summer Revenue in 2026

1 message

---

**Banff & Lake Louise Tourism** <members@news.banfflakelouise.com>

Tue, Apr 14, 2026 at 4:29 PM

Reply-To: Banff & Lake Louise Tourism <members@news.banfflakelouise.com>

To: danielleduffy@improvementdistrict9.ca

April 14, 2026

[View Web Version](#)



# The Moment

Protecting Summer Revenue in 2026



## How are we Protecting Summer Revenue in 2026?

For summer 2026, Banff & Lake Louise Tourism's work is focused on intentionally shaping demand so that the visitor experience, the community, and the destination can all thrive.

Our core business objective during peak season is to **Protect Summer Revenue**, and we'll do this by:

- **Attracting values-aligned guests** who stay longer and do more.
- **Targeting in-destination visitors** to do more and spend more.
- **Promoting responsible visitor behaviour.**

We are not working to grow the volume of visitation, but to deliver the best possible value for members, the community, and the destination long-term.

Check out our presentation to learn more about our plans for summer 2026, the audience we're targeting and why, timing and tactics, and **how your business can get involved**.

Head to the Member Portal!

[Learn More](#)

---

## **Limited spaces remain for the AI Workshop**

Artificial Intelligence (AI) driven search is changing how travellers discover experiences in Banff and Lake Louise. Join us for the AI Member Workshop, a focused, in-person session designed to help you strengthen your digital presence and ensure your business is easily found online.

### **What you'll gain:**

- A clear understanding of AI Generative Engine Optimization (GEO) — how to optimize your content so AI can find, understand, and recommend your business — and its impact on visibility.
- Practical techniques to safeguard your online content and improve discoverability.
- Confidence to experiment with AI-driven tools and take clear next steps.

**Date:** Thursday, April 23, 2026

**Time:** 9am – 11:30am

**Location:** Holt Room, The Otter Hotel

Don't miss this opportunity to future-proof your business visibility!

This workshop is part of a broader learning series, with additional opportunities for follow-up later in the year.

[Register](#)

---

## Have you registered for the Annual General Meeting?

Please join us for the Annual General Meeting (AGM) of the Membership of The Banff/Lake Louise Tourism Bureau on April 28 at Banff Park Lodge.

BLLT's Board Chair will share key takeaways from the 2025 Annual Report and the President & CEO will give an update for 2026.

After the AGM, mingle with fellow BLLT members at our reception—this is a great opportunity to network and learn more about BLLT's initiatives!

**Date:** April 28, 2026

**Time:** 5:15pm - 6:30pm (meeting starts at 5:30pm), cocktail reception 6:30pm - 8:30pm.

**Location:** Summit Salon, Banff Park Lodge - we will transition over to the Glacier Salon for the reception.

[Register](#)

---

## Community Sentiment Survey continues through April 27

The Community Sentiment Survey is running until April 27.

This survey is being conducted by Politikos Research to better understand how residents of Banff, Lake Louise, and Improvement District No. 9 feel about tourism and its role in the community.

Members can learn more about the survey and how to share it on the Member Portal.

[Learn More](#)

---

## Weekly Snap Poll



Did you know you can add your events to [banfflakelouise.com](https://banfflakelouise.com) via the Member Portal?

**YES | NO**

---

**What's New on the Member Portal?**

**2025 Summer Visitor Experience Survey insights**

Visitor Survey Insights offer valuable knowledge about travellers in Banff and Lake Louise. Understanding behaviour and preferences is crucial for decision-making and improving the overall visitor experience.

[Learn More](#)

### **Destination Tourism Indicators**

Dive into the interactive dashboard and catch up on the latest data on Net Promoter Score, Occupancy, and Park Visitation.

[Learn More](#)

---

## **What's Happening**

### **Banff and Lake Louise Annual Housekeeping Olympics returns**

The Housekeeping Olympics returns Thursday, May 28, 2026, for the 11th Annual Spring Games at the Fenlands Banff Recreation Centre. Celebrating housekeeping professionals from across Banff and Lake Louise, this one-of-a-kind community gathering is the largest employee recognition event in Banff National Park.

Housekeeping is the backbone of our tourism-based destination. There are plenty of ways for businesses to support and participate!

[Learn More](#)

## Soul of Miistaki and Howl Indigenous Film Night

Join Soul of Miistaki and the Howl Experience for an Indigenous film night on Thursday, April 30, which will showcase a selection of Indigenous films, each shining a light on the profound connection between culture and the great outdoors.

[Learn More](#)

---

Forward this newsletter to a colleague and encourage them to **sign up**.

Please visit our [Member Portal](#), updated frequently, for the most trusted information. Please direct any questions you have for us to [memberservices@banfflakelouise.com](mailto:memberservices@banfflakelouise.com).



**Banff & Lake Louise Tourism**



Suite 300, Cascade Plaza, [317 Banff Ave.](#) PO Box 1298  
Banff Alberta, Canada T1L1B3

Phone: 403-762-0270 Fax: 403-762-8545

[Unsubscribe](#) | [Web Version](#)

---

**Unlock the Secrets of Shoulder Season in Banff National Park**

1 message

---

**Banff & Lake Louise Tourism** <rmr@news.banfflakelouise.com>  
Reply-To: Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>  
To: danielleduffy@improvementdistrict9.ca

Wed, Apr 15, 2026 at 4:00 PM



# Banff and Lake Louise

Plan confidently with insider knowledge and seasonal inspiration from trusted local experts.

# Unlock the Secrets of Shoulder Season



Spring looks a little different in Banff National Park. Fresh snow still lingers on the peaks and is paired with longer daylight hours and warmer temperatures. This is the season of the multi-sport day. The best-kept secret of the Rockies, our version of spring invites you to mix skiing, paddling, hiking, and more, all in one day.

[Shoulder Season Secrets](#)

---

## The Best Brunch Spots in Banff and Lake Louise

Brunch is a beloved ritual for fueling up before a day outdoors or lingering over coffee and conversation. In Banff and Lake Louise, you'll find standout local spots serving fresh, seasonal fare. Add scenic views and you've got the ideal start to your day.



[Find a Table](#)

---



## Weather-Proof Your Trip to Banff National Park

The Rockies are known for fast-changing conditions, especially this time of year. If the weather doesn't cooperate, it's time to shift gears. Banff and Lake Louise offer a variety of indoor experiences that let you keep exploring, rain, snow, or shine.

[Indoor Activities](#)

---

### Accessible Experiences in the Rocky Mountains

The mountains are for everyone. From accessible attractions to essential services, learn about experiences for visitors with hearing, vision, mobility, or cognitive disabilities, so you can explore Banff National Park with confidence.

[Learn More](#)

---





## Start Planning Ahead For Summer Travel

Summer in Banff and Lake Louise is just around the corner, and now is the time to start thinking ahead. Long sunny days, signature outdoor experiences, and vibrant mountain scenery are best enjoyed with a bit of planning. Set yourself up to make the most of summer when it arrives.

[Summer Inspiration](#)

---

## What's On

Check out these events happening in Banff and Lake Louise.



### **I Dream in Wampum**

April 23, 2026



### **Banff Half Marathon**

June 14, 2026

[See More Events](#)

## **Banff & Lake Louise Tourism**

Find more insights from our team at [banfflakelouise.com/blog](https://banfflakelouise.com/blog)



**Need help planning your trip?**

Speak to our team toll-free on **+1 877-762-8421**

[Call Us Toll-Free Now](#) [Contact Us Online](#)

Suite 300, Cascade Plaza, [317 Banff Ave.](#) PO Box 1298  
Banff Alberta, Canada T1L1B3

Phone: 403-762-0270 Fax: 403-762-8545

[Unsubscribe](#) | [Web Version](#)



## Welcome to Park Mode

Explore Banff National Park responsibly.

[Learn More](#)

Brought to you in partnership with:



Copyright © Banff & Lake Louise  
Tourism.  
All rights reserved.

---

## Explore Things to do in Banff and Lake Louise this May

1 message

---

**Banff & Lake Louise Tourism** <rmr@news.banfflakelouise.com>  
Reply-To: Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>  
To: danielleduffy@improvementdistrict9.ca

Wed, Apr 29, 2026 at 4:01 PM



# Banff and Lake Louise

Plan confidently with insider knowledge and seasonal inspiration from trusted local experts.



# May Travel Guide

May is a rewarding time to visit Banff and Lake Louise, when winter slowly loosens its grip and summer experiences start to return. It's a season of changing landscapes with more room to explore at your own pace. Discover the best activities, outdoor experiences, and events to enjoy in Banff and Lake Louise next month.

[Things to do in May](#)

---

## Cycle the Bow Valley Parkway

The Bow Valley Parkway closes to vehicle traffic from May 1 to June 25, making way for a cyclist's paradise. Stretching 58 km between Banff and Johnston Canyon, the road winds past meadows and forests known for wildlife activity. Pedaling the parkway is an experience you won't want to miss.



[Explore the Parkway](#)



## Where to Park in Banff and Lake Louise

Parking in Banff and Lake Louise is limited, especially from May to October. Take advantage of long-term parking at your accommodation or the free intercept parking lot, and experience the national park by walking, cycling, or taking transit for a smoother, more enjoyable experience.

[Parking Information](#)

---

## View the Weather Conditions in Real Time

Weather in the mountains can keep you guessing. Check current conditions and live webcams to see what the day has in store, including those unexpected spring snowfalls that turn into memorable ski days.



[Weather and Webcams](#)

---



## Embrace Slow Dining in Banff National Park

Slow dining is about more than what's on your plate. Dining out is an invitation to enjoy familiar comfort foods in an unhurried setting and create space to relax between adventures. Add a little flavour to your stay and indulge in the simple pleasure of a mindful meal in Banff and Lake Louise.

[Find a Table](#)

---

## What's On

Check out these events happening in Banff and Lake Louise.



### **Bloom & Brunch**

Weekends, April 3 - May 31, 2026



### **The Whyte Summer Exhibition**

May 1 - November 8, 2026

[See More Events](#)

## **Banff & Lake Louise Tourism**

Find more insights from our team at [banfflakelouise.com/blog](https://banfflakelouise.com/blog)



**Need help planning your trip?**

Speak to our team toll-free on **+1 877-762-8421**

[Call Us Toll-Free Now](#) [Contact Us Online](#)

Suite 300, Cascade Plaza, [317 Banff Ave.](#) PO Box 1298  
Banff Alberta, Canada T1L1B3

Phone: 403-762-0270 Fax: 403-762-8545

[Unsubscribe](#) | [Web Version](#)



## Welcome to Park Mode

Explore Banff National Park responsibly.

[Learn More](#)

Brought to you in partnership with:



Copyright © Banff & Lake Louise  
Tourism.  
All rights reserved.



Danielle Duffy <lakelouisecentre@gmail.com>

---

## The Moment: Wonderful Copenhagen Joins Banff for the Next Speaker Series!

1 message

---

**Banff & Lake Louise Tourism** <members@news.banfflakelouise.com>

Thu, Apr 30, 2026 at 9:03 AM

Reply-To: Banff & Lake Louise Tourism <members@news.banfflakelouise.com>

To: danielleduffy@improvementdistrict9.ca

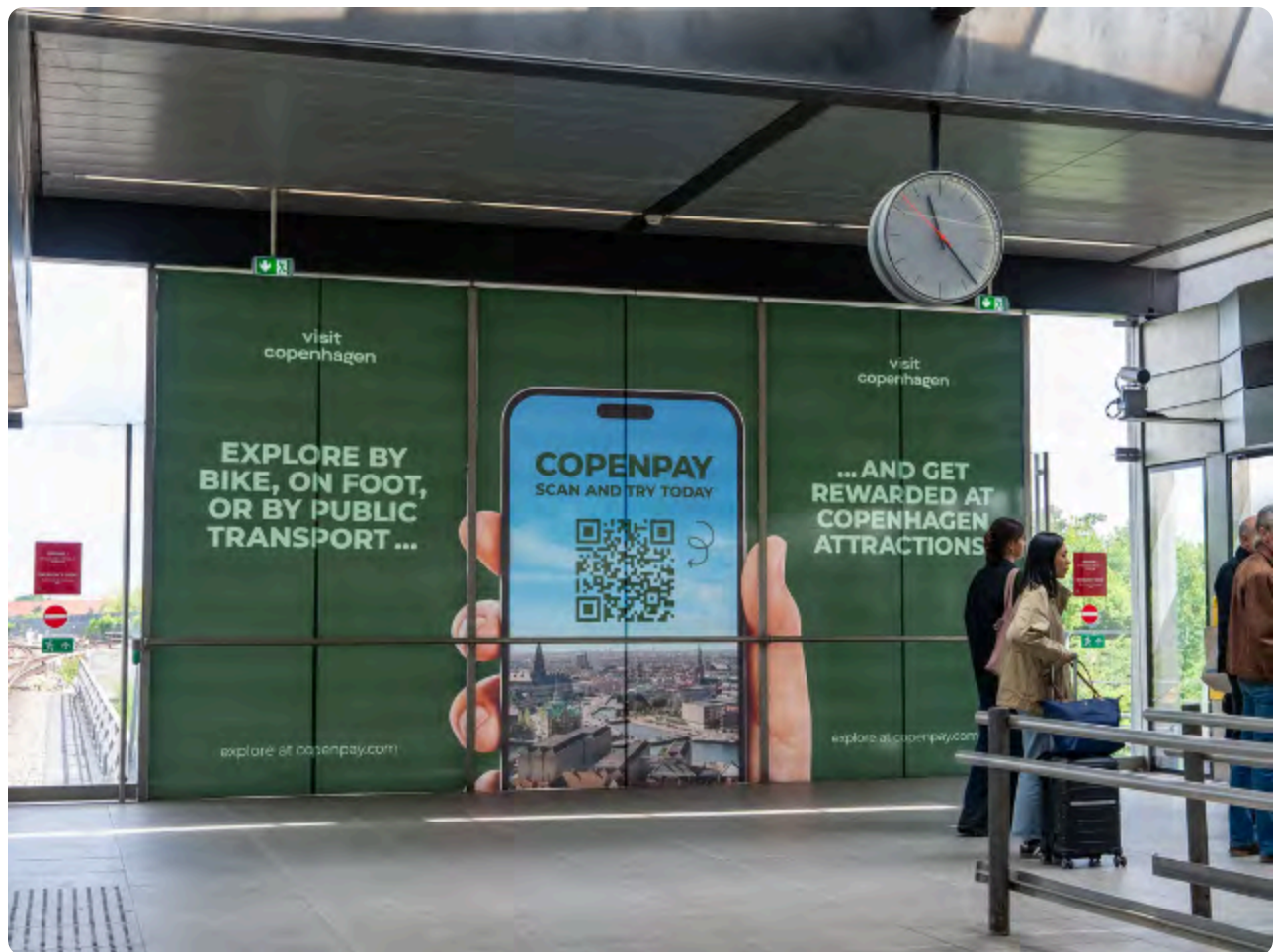
April 30, 2026

[View Web Version](#)



# The Moment

The Lead Tourism for Good Speaker Series returns  
this May!



## **Register for the next Lead Tourism for Good Speaker Series with Wonderful Copenhagen**

Join Lead Tourism for Good and **Jonas Løvschall-Wedel, Head of International Press & Communications at Wonderful Copenhagen**, for the next Speaker Series. We'll explore one of the world's most talked-about approaches to responsible travel.

Wonderful Copenhagen is the official tourism organization for the Capital Region of Denmark and is globally recognized for its leadership in sustainable destination management.

This session will take a closer look at CopenPay, an initiative rewarding positive visitor behaviour that has gained international attention for how it's reshaping the role of tourism.

## What you will gain:

- An understanding of why rewarding responsible visitor behaviour matters.
- Case studies from Danish tourism businesses already applying this approach.
- Insight into why CopenPay has received global attention.
- Simple, actionable ways to apply these principles in your own business through BLLT's Park Mode initiative for summer 2026.

**When:** May 20, 2026, 4 pm – 6 pm

**Where:** Moose Hotel & Suites, Antler Room

Everyone is welcome! Please register.

[Register](#)



**Sharing the 2025 Annual Report**

**A huge thank you** to everyone who joined us at Banff & Lake Louise Tourism's Annual General Meeting!

We were pleased to share an overview of what we accomplished in 2025. Our 2025 Annual Report showcases our collective efforts in shaping a destination that benefits our community, respects our environment, and delights our visitors.

It provides an in-depth look at our four objectives: Generate Demand for Overnight Stays in Winter, Protect Summer Revenue, Champion the Visitor Experience, and Shepherd the Vision for Tourism.

[Learn More](#)

---

## **New video showcases the people behind our tourism industry**

For Tourism Week 2026, Banff & Lake Louise Tourism (BLLT), the Banff & Lake Louise Hospitality Association (BLLHA), and Tourism Canmore Kananaskis (TCK) came together to create a video that reflects the role tourism plays across the Bow Valley.

Thank you to all the community members who participated and shared their stories!

Head to the Member Portal to watch the video.

[Watch the Video](#)

---



## Stories from the Trails

### A plant-forward connection to place at the Juniper Bistro

At Juniper Hotel & Bistro, food is a reflection of the surrounding landscape, not just a dining experience.

Guided by *Lead Tourism for Good* and the Nature Positive and Climate Action *Trail to Tomorrow*, the team has embraced a plant-forward approach that centres seasonal, locally inspired ingredients while reducing environmental impact.

Led by Chef Sergio Garcia, this shift highlights how businesses can bring the destination's shared vision to life through thoughtful, place-based dining experiences.

[Learn More](#)

---

# Weekly Snap Poll



**Did you know you can access data on Net Promoter Score, Occupancy, and Park Visitation on the Member Portal?**

**YES | NO**

---

## What's Happening

**Help Banff celebrate Canada Day!**

Showcase your business, organization, or performance group in the iconic parade on July 1. This year the parade will be heading down Banff Avenue in the morning from 10 am - 11 am.

Visit the Town of Banff website to learn more.

[Learn More](#)

---

## March Travel Media

In March, we secured three earned media stories, generating an estimated reach of 16.6 million!

Coverage delivered **six member mentions** across Canada, the US, and Japan, with stories showcasing winter travel, accomodation, and soft adventure.

- Travel + Leisure: [\*This National Park Has Turquoise Lakes and 10,000-foot Mountains—and It's an Ice Skater's Dreamscape\*](#)
- Courrier Japon: [\*What I learned from playing with readers at Canada's "Winter Wonderland"\*](#)
- Radio-Canada: [\*La première édition du festival Canoë Volant à Banff\*](#)

Head to the [Member Portal](#) for a full roundup of travel media coverage from 2026 so far.

---

Forward this newsletter to a colleague and encourage them to **sign up**.

Please visit our [Member Portal](#), updated frequently, for the most trusted information. Please direct any questions you have for us to [memberservices@banfflakelouise.com](mailto:memberservices@banfflakelouise.com).



## Banff & Lake Louise Tourism



Suite 300, Cascade Plaza, [317 Banff Ave.](#) PO Box 1298  
Banff Alberta, Canada T1L1B3

Phone: 403-762-0270 Fax: 403-762-8545

[Unsubscribe](#) | [Web Version](#)

---

**Alberta Tourism Insights - April 17 2026**

1 message

---

**Tourism Industry Association of Alberta** <info@tiaalberta.ca>  
Reply-To: Tourism Industry Association of Alberta <info@tiaalberta.ca>  
To: daniellemorine@improvementdistrict9.ca

Fri, Apr 17, 2026 at 2:22 PM



April 17, 2026

# **ALBERTA TOURISM INSIGHTS**

Strategy. Data. Policy. For Alberta's Tourism Industry.

**Tourism Week 2026**



## **Alberta Businesses Driving Results**

Alberta tourism businesses don't just participate in the national visitor economy; we are driving it.

As we approach National Tourism Week (April 20–24), the numbers tell a clear story of our province's strength. With a record \$15.2B in visitor spend, Alberta is outpacing the national average and every other province in the country. This is proof that our industry is a high-impact export engine and a cornerstone of Alberta's economic infrastructure attracting billions in new investments.

This year's national theme from TIAC is a direct call to recognize the economic weight of our sector. Tourism fuels jobs, sustains main streets, and drives provincial stability. At TIAA, we are leveraging this momentum to ensure decision-makers see the visitor economy for what it is: a core economic file that delivers massive returns when barriers to growth are removed.

## **The Heart of the Industry: Entrepreneurs**

Behind every dollar of that \$15.2B record are the entrepreneurs—the risk-takers and storytellers who build the experiences that define our province. From rural operators and Indigenous cultural partners to urban innovators, the only-in-Alberta moments you create are the evidence we use to advocate for a competitive business environment. This week is about celebrating the grit it takes to build world-class destinations and experiences.

---

## **Advocacy Resources & Toolkits**

[Travel Alberta Industry Hub](#) – Access the 2026 toolkit, brand assets, and latest performance data.

[TIAC National Advocacy Hub](#) – Download the federal framework and "Powered by Tourism" messaging.

Provincial Tourism Week Resources

National Tourism Week Resources

---



### **The 2nd Annual GRIT Awards**

To wrap up Tourism Week, we will officially launch the 2026 GRIT Awards on Friday, April 24.

These awards recognize the Growth, Resilience, Innovation, and Talent that define our professional ecosystem. We'll spend the week showing the impact of the sector, and we'll close it out by honoring the individuals who achieve those results.

Stay tuned for nomination details.

---

### **TIAA Board Nominations**

The Tourism Industry Association of Alberta announces that two directors with terms ending at the upcoming Annual General Meeting will let their names stand for re-election. In as much as these individuals have expressed a desire to continue to serve the association and the industry at large, nominations are welcome from eligible full members in good standing from the "Training & Education Sector", and "Meetings, Conventions & Incentive Travel Sector" for 3-year terms.

In addition to the above mentioned board positions, nominations will also be received from any eligible full members in good standing for the open seat of "Transportation Sector" for a 3-year term.

Nominations are open until Friday, April 24th at 5:00 pm. The 2026 TIAA Board Slate, along with the formal notice of motion for the June 17<sup>th</sup> AGM, will be shared in May.

Download the [nomination package here](#) to find out more.



TIAA Nomination Package

---

## Advocacy Pulse

### Minister Valdez announces 15MM ICAF Envelope

Minister Valdez has announced a \$15M replenishment of the International Convention Attraction Fund (ICAF) envelope over the next three years. This outcome is a direct result of the collective advocacy of Meetings Mean Business Canada (MMBC), TIAC, and the persistent efforts of TIAA members including at our own annual Ottawa Hill Day.

We now challenge the industry to rapidly and aggressively utilize these dollars to bolster industry's business case for even more funding. To secure long-term federal commitments, we must be performance-driven. Documenting and demonstrate the direct and indirect impacts of every win, showing exactly how these events act as strategic economic infrastructure.

While this \$15M is a positive step, it is only a starting point if we are to match the federal government's stated ambitions. Prime Minister Mark Carney has signaled a bold vision for Canada to become a global energy superpower and attract significant new investment. Business events are a vital catalyst for executing that vision. Failing to invest aggressively in this sector is a missed opportunity to bring global decision-makers, investors, and MCIT leaders to our soil to secure the capital and expertise needed for a competitive Canadian future.

Conventions and meetings are the high-value fuel for Alberta's economy. These events do more than fill hotel rooms; they catalyze growth in our province's most critical sectors, including aerospace, aviation, healthcare, and energy.

TIAA will continue to drive this message home in Ottawa. We are preparing for our 4th Annual Hill Day on October 25 and 26, where we will meet with officials in person to ensure Alberta's tourism and business event interests remain at the forefront of the national agenda.

[Read More](#)

---

### **Canada Releases Nature Strategy**

The federal government recently unveiled A Force of Nature: Canada's Strategy to Protect Nature, a \$3.8-billion roadmap aimed at protecting 30% of our lands and waters by 2030. The strategy contains a glaring omission: it fails to recognize the visitor economy as a primary nature-based sector, framing tourism as a social benefit rather than an industrial pillar.

This type of identity crisis in legislation risks sectoral investment exclusion and participation in the sustainable use of our landscape. An example of administrative paralysis and agency challenges with treating nature as an absolute construct is fully embedded within Parks Canada's ongoing struggle to navigate its dual mandate to protect and present. It threatens to frame visitation as a threat to be managed rather than a value to be cultivated or an industry to grow and invest in. Tourism is and will continue to be a renewable use of our landscapes.

Environment Minister Grant Hunter recently issued a formal rebuke of the federal strategy, rejecting its benchmarks as an unconstitutional intrusion. While Ottawa pegs Alberta's protected land at 15%, the Province asserts that nearly 60% of our land is already conserved under a made-in-Alberta model that recognizes the value of working landscapes areas where managed recreation, agriculture, and industry coexist.

TIAA will continue to analyze strategy's implications on quantifying and supporting the contribution of the visitor economy to sustaining and protecting Canada's natural capital.

[Read More](#)

## Industry Intelligence



### Call for Industry Support

Canada's four leading outdoor certifying bodies, the Outdoor Council of Canada (OCC), ACMG, IGA, and Paddle Canada, have joined forces to advocate for a formal, two-way engagement process with Parks Canada.

The initiative aims to bridge the gap between national standards and on-the-ground operations. By establishing a consistent channel for dialogue, the coalition seeks to streamline permitting, enhance safety protocols, and align professional expertise with Parks Canada's mandate for ecological protection. This unified voice ensures that certified professionals are recognized as vital partners in delivering safe, sustainable, and high-quality outdoor experiences for all Canadians.

[Learn More →](#)



### Immigration Oversight Act

TIAA continues to monitor Bill 26, which passed second reading on April 16. This act requires Alberta businesses to obtain a provincial Certificate of Registration before hiring through federal programs like the TFW program.

TIAA supports the government's goal of eliminating bad actors who exploit newcomers and operators through fraudulent job offers or illegal fees. Strengthening oversight is vital to ensuring a fair, transparent system for all Albertans.

However, legislation must target misconduct without burdening the reputable operators who make up the vast majority of Alberta's business community. Alberta businesses are quality employers who integrate newcomers into our culture with high ethical standards.

TIAA will continue to advocate for a process that protects workers while preserving the productivity of Alberta's businesses.

[Keep reading →](#)



### Gas Tax Holiday

Prime Minister Mark Carney's suspension of federal fuel taxes (**April 20 – Sept 7, 2026**) provides critical relief for consumers crushed by fuel inflation. By cutting 10¢/L on gas and 4¢/L on diesel, plus waiving aviation fuel levies this will meaningfully support the affordability of travel for Canadians.

While Critics argue that a temporary holiday provides only fleeting relief. However, for a government looking to provide immediate breathing room to middle-class families and the construction sector, the \$2.4 billion in projected tax relief represents a massive liquidity injection directly into the pockets of consumers during the peak spending months of the year.

[Read Article →](#)



### Nakiska Goes All-Season: Summer Expansion Coming 2027

Nakiska Ski Area is evolving into a year-round destination following Alberta's new All-Season Resorts Act. The resort recently unveiled plans to launch summer operations in 2027, featuring the province's first mountain coaster—a 970-metre gravity ride—and Alberta's only lift-serviced mountain biking at a mountain resort. Using the Silver Chair as a hub, the expansion includes 30km of bike trails, hiking networks, and sightseeing. While construction starts this May, winter tubing fans can also look forward to the coaster's year-round thrills!

[Keep reading →](#)

## Other Notables and Events

Visa Tracker Launched

MGBHLM outlines ambitious 100MM vision

The Visa Trend Tracker is a public record of Canada's visa processing performance. Because processing times directly impact Canada's global competitiveness in tourism, trade, and investment, TIAC regularly monitors and updates data from IRCC.

This essential tool provides the industry with a clear picture of system performance over time, offering the data necessary to advocate for policy reforms that ensure efficient, predictable, and secure travel for all visitors.

[Keep reading →](#)

SASK- Western Investor Reports a major \$100-million development aimed at transforming the Gold Eagle Casino into a regional tourism hub is moving forward, with Mosquito Grizzly Bear's Head Lean Man First Nation (MGBHLM) outlining its vision for relocation and expansion in North Battleford.

[Keep reading →](#)



## Knowledge & Advice for Tourism Employers

### **Running any business is hard.**

#### **Navigating HR shouldn't be.**

As a tourism operator in Alberta, you wear many hats. You're the marketer, the accountant, and the general manager. You know your most valuable asset is your people, but you don't have a dedicated HR department to help you manage the complex issues of staffing, compensation, and retention.

That's why the Tourism Industry Association of Alberta (TIAA) created Kate: Knowledge and Advice for Tourism Employers.

Kate is your virtual HR advisor, designed specifically for businesses like yours. It provides instant access to a wealth of vetted information and best practices, helping you build a stronger team and a more successful business.

## Ask KATE Today

**Local Expertise. Provincial Impact.**



TOURISM  
INDUSTRY  
ASSOCIATION  ALBERTA



The Tourism Industry Association of Alberta convenes our diverse sector to ensure that government policies reflect commercial realities. We bridge the gap between local insight and government action to make sure our sector is heard at every level.

**JOIN TODAY**



[View email in browser](#)

Tourism industry Association of Alberta · Box 142 Calgary · Calgary Stn Central · Calgary, AB T2P 2H6 · Canada  
[update your preferences](#) or [unsubscribe](#)

Tourism Industry Association of Alberta - 2026

---

**TIAA Update - Report Release**

1 message

---

**Tourism Industry Association of Alberta** <info@tiaalberta.ca>  
Reply-To: Tourism Industry Association of Alberta <info@tiaalberta.ca>  
To: daniellemorine@improvementdistrict9.ca

Wed, Apr 22, 2026 at 10:19 AM



April 22, 2026

# **ALBERTA TOURISM INSIGHTS**

Strategy. Data. Policy. For Alberta's Tourism Industry.

**New Research Indicates Waning Investor Confidence**

This Tourism Week, there is a palpable sense of pride across our province—one reflected clearly across our LinkedIn, Facebook, and Instagram feeds. Alberta's visitor economy has emerged as a powerhouse of diversification, delivering nation-building performance. As a key measure of this growth, more Alberta communities are driving results in the visitor economy than ever before.

This success is a collective achievement, fueled by the strategic leadership of Travel Alberta, the tireless work of our incredible DMO community, and, most importantly, the operators and employees who showcase the very best of Alberta to the world and drive these record-breaking results.

However, as TIAA's latest research reveals, this outsized performance and the industry's commitment to growth are not currently being matched by recent fiscal policy. More importantly, our research was built on surevey by widespread feedback from a frustrated operator community. This sentiment reveals a growing disconnect that could undermine the trajectory toward the \$25 billion economic target established in the province's *Higher Ground* Tourism Strategy.

## 2026 Economic Impacts of Alberta Tourism Tax Increases and Political Uncertainty



TOURISM  
INDUSTRY  
ASSOCIATION ALBERTA

---

### **Was the Juice Worth the Squeeze?**

The newly released TIAA report, *2026 Economic Impacts of Alberta Tourism Fee Increases and Political Uncertainty*, quantifies the mounting headwinds facing our sector. While Budget 2026-27 introduced a 50% hike to the Tourism Levy and a new 6% Vehicle Rental Tax to generate short-term revenue, the data, and the voices of our members, suggest the juice simply isn't worth the squeeze:

- **Contracted Spending:** A projected \$164 million annual drop in visitor spending as travelers shorten trips or look toward our neighbors.
- **Sidelined Investment:** \$271 million in private capital has been frozen or redirected due to policy volatility.

- Widespread Operator Frustration: 42% of businesses have already postponed or scaled back projects. Our survey reveals a significant loss of confidence among entrepreneurs, with nearly 70% of those reporting located outside the major mountain parks.

## The Path Forward

While Travel Alberta continues to exceed ROI expectations and manage our destination with excellence, their activities alone cannot achieve the province's ambitious \$25 billion goal.

To cross the finish line, the government must continue to enable the macro-levers that sit outside of any single agency's mandate, as articulated in the *Higher Ground* strategy. A continued shift across provincial ministries is required to support tourism as a foundational economic engine that delivers community prosperity rather than a nice-to-have amenity.

**“ The \$25 billion goal remains within reach, but only if Alberta sends a clear, consistent signal to investors that this is a place to build. Stability and alignment are the foundation of sustained growth. ”**

**- Darren Reeder, President & CEO, TIAA**

This tourism week, we celebrate the thousands of hands that build this industry. Moving forward, TIAA will continue to press the government to ensure the policy conditions on the ground match the hard work of our operators and the excellence of our provincial brand.

To learn more about TIAA and join the hundreds of businesses that are already part of our ecosystem [click here](#).

READ MORE

FULL REPORT

## Tourism Week Advocacy Resources

**National Tourism Week takes place April 20–25, representing a prime opportunity to champion one of Alberta’s most powerful economic engines.**

This year, Alberta’s theme for Tourism Week is Authentic Experiences. Celebrating the “only-in-Alberta” moments that set our province apart. It’s also a chance to highlight the strength of Indigenous tourism, rural destinations, and the many passionate operators who bring Alberta’s stories to life.

[Travel Alberta Industry Hub](#) – Access the 2026 toolkit, brand assets, and latest performance data.

[TIAC National Advocacy Hub](#) – Download the federal framework and “Powered by Tourism” messaging.

[Provincial Tourism Week Resources](#)

[National Tourism Week Resources](#)

## TIAA Board Nominations

The Tourism Industry Association of Alberta announces that two directors with terms ending at the upcoming Annual General Meeting will let their names stand for re-election. In as much as these individuals have expressed a desire to continue to serve the association and the industry at large, nominations are welcome from eligible full members in good standing from the “Training & Education Sector”, and “Meetings, Conventions & Incentive Travel Sector” for 3-year terms.

In addition to the above mentioned board positions, nominations will also be received from any eligible full members in good standing for the open seat of “Transportation Sector” for a 3-year term.

Nominations are open until Friday, April 24th at 5:00 pm. The 2026 TIAA Board Slate, along with the formal notice of motion for the June 17<sup>th</sup> AGM, will be shared in May.

Download the [nomination package here](#) to find out more.



CALL FOR BOARD NOMINATIONS

**APPLY NOW!**

[www.tiaalberta.ca](http://www.tiaalberta.ca)

**NOMINATION PACKAGE**



**Knowledge & Advice  
for Tourism Employers**

**Running any business is hard.**

**Navigating HR shouldn't be.**

As a tourism operator in Alberta, you wear many hats. You're the marketer, the accountant, and the general manager. You know your most valuable asset is your people, but you don't have a dedicated HR department to help you manage the complex issues of staffing, compensation, and retention.

That's why the Tourism Industry Association of Alberta (TIAA) created Kate: Knowledge and Advice for Tourism Employers.

Kate is your virtual HR advisor, designed specifically for businesses like yours. It provides instant access to a wealth of vetted information and best practices, helping you build a stronger team and a more successful business.

## Ask KATE Today

**Local Expertise. Provincial Impact.**



TOURISM  
INDUSTRY  
ASSOCIATION  ALBERTA



The Tourism Industry Association of Alberta convenes our diverse sector to ensure that government policies reflect commercial realities. We bridge the gap between local insight and government action to make sure our sector is heard at every level.

**JOIN TODAY**



[View email in browser](#)

Tourism industry Association of Alberta · Box 142 Calgary · Calgary Stn Central · Calgary, AB T2P 2H6 · Canada  
[update your preferences](#) or [unsubscribe](#)

Tourism Industry Association of Alberta - 2026

# Municipal Musings

## Municipal Musings: May 2026 update

### Budget 2026

Budget 2026 continues to support municipalities across the province. Funding under the Local Government Fiscal Framework (LGFF) is decreasing by 2.5 per cent from the 2025 level, in line with the reduction in provincial revenues between 2022-23 and 2023-24, making \$800 million available to Alberta communities. Of that, Calgary and Edmonton will receive \$423 million and remaining local governments will receive \$377 million.

### Spring 2026 Legislation

Minister Williams introduced Bill 28: the Municipal Affairs and Housing Statutes Amendment Act, 2026 on April 2, 2026. The bill proposes changes to the *Municipal Government Act (MGA)* and *Libraries Act* focused on: enabling growth and housing; assessment and property tax; governance; accountability; municipal transparency; and public institutions. Bill 28 also proposes changes relating to aggregate pit approvals (Environment and Protected Areas) and seniors lodges (Assisted Living and Social Services).

## Municipal Accountability Program (MAP)

**Map Review** are a multi-year process, ordered by the Minister under section 571 of the *MGA*. The program's purpose is to assist municipalities with their knowledge of mandatory legislated requirements under the *MGA*, aid municipalities in achieving legislative compliance, and provide a collaborative partnership between the ministry and municipalities. MAP is mandatory for municipalities with populations of 2,500 or less. Municipalities greater than 2,500 may request a Legislative Compliance Check by a resolution of council, or it may be offered by the department to support an amalgamation or administrative challenges.

MAP Cycle 1 ran from 2018- 2022 and saw 216 reviews. A variety of municipalities underwent a MAP review. The second cycle of MAP is wrapping up for the 2025-2026 program year. As municipalities are also wrapping up their financial year, to help with the financial items you are currently working on or even in preparing for your next MAP Review, here are our top finance gaps the ministry noticed during the second MAP cycle, in no particular order:

1. The audited financial statements must disclose designated officer salaries and benefits as a total figure and indicate the number of designated officer positions included in that total as required by Section 1(2)(C) of the Municipal Corporate Planning Regulation.
2. The Three-Year Operating Plan must include the annual surplus/deficit and the accumulated surplus/deficit as required by Section 2(c) of the Municipal Corporate Planning Regulation 192/2017.
3. Both the Three-Year Operating & Five-Year Capital Plans do not include the financial year in which the plan was prepared as a part of each plan as per Section 283.1(3&4) of the *MGA*. Note that the current year may be included but is not counted as one of the three or five years.
4. Council is required to adopt an operating or interim operating budget prior to January 1 of that calendar year, as required by Section 242(1) of the *MGA*.
5. Council is required to adopt a capital budget prior to January 1 of that calendar year, as required by Section 245 of the *MGA*.
6. The property tax rate for the assessment of Designated Industrial Property (DIP) must follow the rate established by the Ministerial Order for that year.

## Meet MA!

The Municipal Financial Advisors play a key role in the day-to-day contact with the public, municipal officials and other departments and associations. Their goal is to strengthen the capacity and sustainability of municipalities and their understanding of both routine and complex municipal financial issues through, advisory support, education, and the development of resource materials. In addition, the financial advisory team performs research and analysis and provides recommendations when preparing packages relating to debt limit extensions, tax sale extensions and financial monitoring. The team evaluates processes for the review and enhancement of municipal operations across the province and ensures municipalities are offered appropriate support and resources to attain legislative compliance.

Through their work, the Financial Advisors have the pleasure and opportunity to work with most of the other units across the division providing financial reviews and analysis as needed. Their focus in the upcoming months will be to help build resources and prepare municipalities for the new changes coming to the Public Sector Accounting Standards.

If you have questions, please don't hesitate to reach out. Municipal Advisors can be reached at [ma.advisory@gov.ab.ca](mailto:ma.advisory@gov.ab.ca).

## Upcoming Deadlines

**Financial Statements:** The *MGA* states every municipality is legally required to prepare and submit year end audited financial statements and financial information returns to Municipal Affairs by May 1 of the reporting year. When a municipality fails to meet these obligations, ministry staff work directly with the chief administrative officer and council to bring them into compliance.

**Intermunicipal Collaboration Frameworks (ICFs):** Municipalities must review their current ICFs to ensure they align with the amendments made to the legislation in May 2025. This review must be completed no later than March 31, 2027, or the review date that is in their original agreement if they have not mutually agreed to extend the review to March 31, 2027. Former members of the Calgary and Edmonton growth management boards are now required to establish ICFs with each other by November 30, 2027.

If Municipal Districts (MDs) that share a common boundary mutually determine they do not require an ICF between them, the MDs must: pass resolutions, notify the Minister they are opting out of the ICF requirement, and post on their website why an ICF is not required. If any party later determines an ICF is needed, it must inform the other party and together they must adopt an ICF within one year.

Municipalities may wish to reach out to the Capacity Services team at Municipal Affairs for support as they work to review, update, and/or develop their ICFs:

Phone: 780-427-2225

Email: [municipalcollaboration@gov.ab.ca](mailto:municipalcollaboration@gov.ab.ca)

## Upcoming Engagements

Information on engagements that may impact you can be found at the links below. If you have any additional questions, please contact: [ma.engagement@gov.ab.ca](mailto:ma.engagement@gov.ab.ca).

- [Assessment Model Review Engagement](#)
- [LPRT Business Process Review and Engagement](#)
- [Sub-regional Planning engagements](#)
  - [Ghost-Kananaskis Sub-regional Plan Engagement](#)
- [Flood study engagements](#)
- [Data centre levy engagement](#)
- [Police Funding Model review engagement](#)

## Municipal Affairs on the Road

In March, Municipal Affairs attended the RMA Spring Convention and Alberta Municipalities Spring Municipal Leaders' Caucus. During these association events, the Minister of Municipal Affairs met with 26 municipalities.

The Minister also had a chance to meet informally with several cities, towns, and villages, across Alberta to discuss important issues related to infrastructure, municipal operations, and community concerns. Municipal Affairs attended and provided updates at the ARMAA Zone meetings that took place across the province in April.

## Resources:

### [Bill 28: the Municipal Affairs and Housing Statutes Amendment Act, 2026](#)

The information document is a summary of the key changes proposed in Bill 28: the *Municipal Affairs and Housing Statutes Amendment Act, 2026*.

### [Annual financing report for municipalities:](#)

The report supports municipalities regarding their financial responsibilities and provides information on municipal financial returns and sample statements for municipalities and regional services commissions.

### [Financial Information Return \(FIR\)](#)

The guide provides an example of a FIR using the fictional town of New Sampleford. It provides information to support municipalities in completing the required information for their financial return.

### [Municipal Dashboard](#)

The municipal indicator dashboard reports the results for each indicator and displays them in one place.

### [Intermunicipal Collaboration Framework Guide \(March 30, 2026\)](#)

An updated workbook, reflecting the most recent legislative amendments is now available to help municipalities develop an ICF with other municipalities, and provides tools and information based resources.



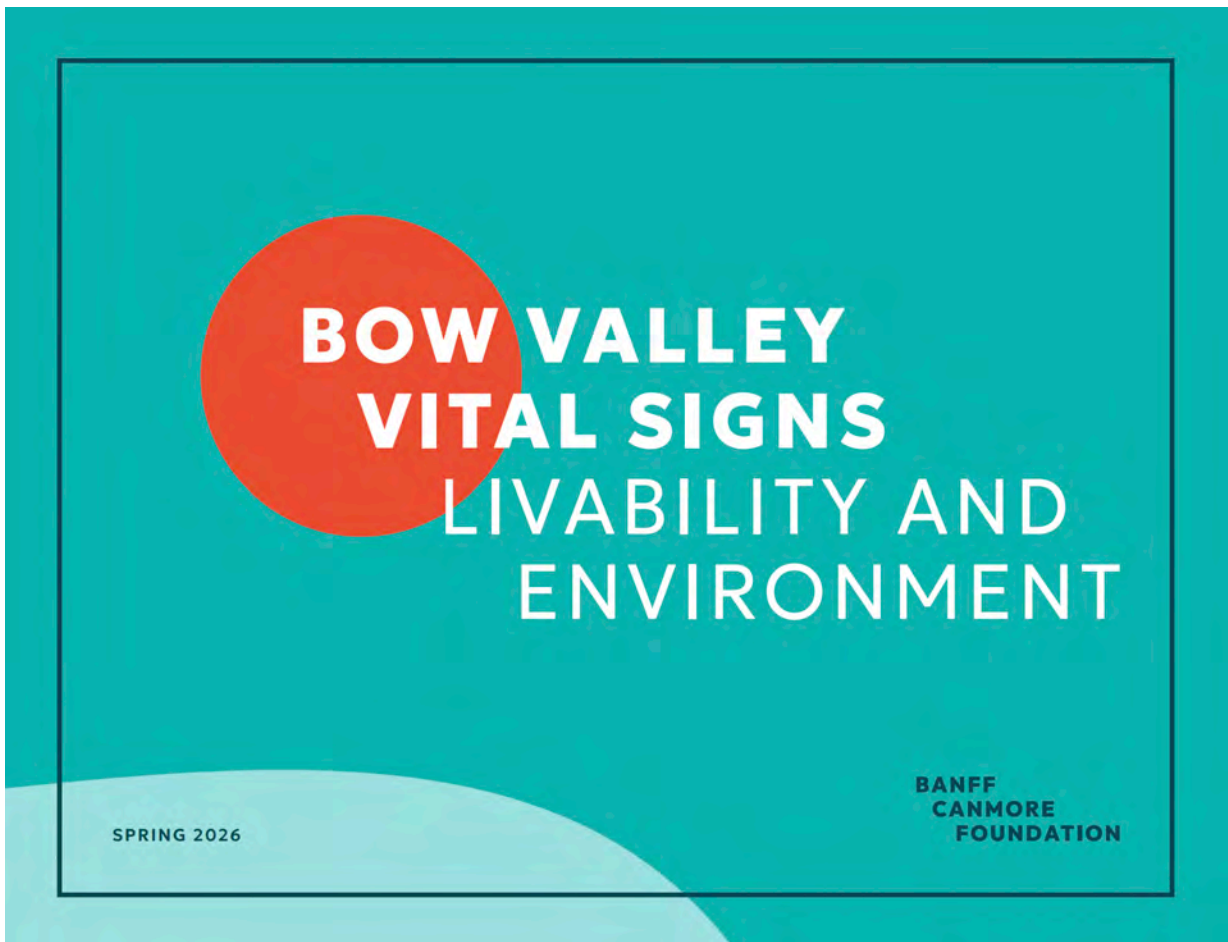
 **Earth Day Marks Release of New Vital Signs Report**

1 message

**Banff Canmore Foundation** <connect@banffcanmorefoundation.org>  
Reply-To: us22-40ecc92cd4-72553af806@inbound.mailchimpapp.net  
To: lakelouisecentre@gmail.com

Wed, Apr 22, 2026 at 11:30 AM

[View this email in your browser](#)



## **BCF 2026 Vital Signs: Livability & Environment Release**

The environmental pressures facing the Bow Valley are visible in the smoke that fills our valleys, receding glaciers, and shrinking wildlife corridors. At the same time, the reasons so many of us choose to live here — natural beauty, access to recreation, and a deep sense of connection to place — are fundamentally dependent on a healthy environment.

In recent years, our community has responded with ambitious plans and projects; the Bow Valley is home to extraordinary examples of environmental leadership.

Still, tensions remain. Our communities are navigating an affordability and mental health crisis alongside intensifying ecological strain. The desirability of living and visiting here continues to grow, placing new demands on land, infrastructure, and ecosystems. Our research led us to explore the potential that lies at the intersection of environment and livability. With this lens, we offer this Vital Signs report to encourage meaningful action to meet this central challenge:

**How do we sustain the livability we all cherish while protecting the natural systems that make this place special?**

[Read the Full Vital Signs Report](#)

[Donate to BCF Environment Fund](#)

---



## **Community Grants 2026: More Demand, Deeper Questions**

This year, we received 38 applications requesting over \$468,000, more than double our available funding of \$200,000. The volume of requests shows both the strength of our local nonprofit sector and the growing pressure on organizations to sustain their work. Our 2026 grants prioritize affordability, food security, and capacity building, with first-time expert partners from Bow Valley Food Alliance joining us, alongside returning experts from Bow Valley Climate Action.

### **The 2026 BCF Community Grant List Focuses on:**

#### **1. Affordability and Food Security**

A continued priority, with strong demand for programs that ensure consistent access to food while also building longer-term resilience.

#### **2. Capacity and Operations**

More organizations are seeking support for staffing, volunteers, and systems. The need is no longer just to deliver programs, it is to sustain them.

#### **3. Stronger Collaboration**

The Bow Valley Food Alliance and Bow Valley Climate Action joined as expert partners this year, strengthening both decision-making and shared learning.

#### What we've learned:

##### **Demand is not short-term**

Many organizations are returning year after year for operational support. This points to a growing need for multi-year funding and larger capacity-building investments.

##### **Truth and Reconciliation requires deeper work**

While it remains a priority, most applications focus on participation rather than Indigenous-led initiatives. There is a clear opportunity to build stronger relationships and pathways for Indigenous leadership.

#### How we responded:

##### **Finding other ways**

Where possible, unfunded or partially funded initiatives or projects were connected with donor-advised funds, creating additional pathways for community impact.

The full grants list shows where funding was allocated this year. It also highlights where the need continues to grow and where new approaches will be required.

[Read About This Year's Grants →](#)

---



## Between Peaks: Our Emissions Are Higher Than You Think

Between Peaks explores a perspective that may surprise you. When we look at global emissions, countries like Canada and New Zealand rank among the highest per capita, despite not being the largest total emitters. And here in the Bow Valley, our footprint is even higher.

This episode brings those numbers into focus and asks what they mean for our region, connecting global trends to Bow Valley realities.

**“Bow Valley, 24 tons. Canada, just under 19. That means our per capita emissions were about 30 percent above the national average, and more than three times that of China.”**

[Watch the Full Interview →](#)

---



### Want a sense of what the summit is all about?

Listen to highlights from last year's event, where nonprofit leaders shared candid insights on innovation, collaboration, and the realities of working in the Bow Valley.

 [Listen to Give Amplify Connect](#)

[View Summit Details & Register →](#)

---

## Community Powered Philanthropy

### Estate Planning & Legacy Giving

Leave a gift in your will - it's a seed that will grow in the Bow Valley for generations.

[Learn more →](#)

### **Explore Ways to Make a Difference**

Discover the various ways to give and find the best option for you.

[Learn More →](#)





*Copyright (C) 2026 Banff Canmore Foundation. All rights reserved.*  
You are receiving this email because you opted in via our website.

Our mailing address is:  
Banff Canmore Foundation [214 Banff Ave](#) PO Box 3100 Banff, AB T1L 1C7 Canada

Want to change how you receive these emails?  
You can [update your preferences](#) or [unsubscribe](#)





Danielle Duffy <lakelouisecentre@gmail.com>

---

## Marigold Value of Your Investment report, Annual Report, 2026-2030 Plan of Service, and Board Updates

1 message

---

**Jennifer Muckle** <jenniferm@marigold.ab.ca>  
Cc: Jennifer Muckle <jenniferm@marigold.ab.ca>

Tue, Apr 21, 2026 at 12:28 PM

Dear CAOs, Member Library Board Chairs, and Member Library Managers,

I am pleased to share the [2025 Marigold Library System Value of Your Investment Report](#) for your community, and Marigold's [2025 Annual Report](#). These reports demonstrate how your investment results in cost-effective shared services, collaboration, innovation, and system-wide efficiencies. They also reflect our collective impact through 2025 in strengthening library service for member communities.

I am also proud to share [Marigold's 2026-2030 Plan of Service, \*Strengthening Connections, Building Capacity\*](#).

*Strengthening Connections, Building Capacity* is informed by the collective perspectives of stakeholders. It affirms our continued commitment to strengthen public library service as an adaptable, resilient system that connects community members to shared resources, expertise, and to one another. We look forward to collaborating with you as we bring this plan to life.

Lastly, the April 2026 [Marigold Board Updates](#) are now available as well.

If you have questions or would like to discuss any of the above, please feel free to reach out.

Sincerely,

Lynne

**Lynne Price**

CEO

Marigold Library System

B 1000 Pine Street

Strathmore, Alberta T1P 1C1

403-934-5334 ext. 248

[lynne@marigold.ab.ca](mailto:lynne@marigold.ab.ca)



---

## Resources to increase awareness of provincial property taxes

1 message

---

**Dylan Bressey** <president@abmunis.ca>

Mon, Apr 27, 2026 at 1:38 PM

To: "cliu@cremona.ca" <cliu@cremona.ca>, "ahoyte@blackfalds.ca" <ahoyte@blackfalds.ca>, "amacintyre@legal.ca" <amacintyre@legal.ca>, "aaron.nelson@strathcona.ca" <aaron.nelson@strathcona.ca>, "aaron.paquette@edmonton.ca" <aaron.paquette@edmonton.ca>, "aaron.poytress@fortmacleod.com" <aaron.poytress@fortmacleod.com>, "abe@claresholm.ca" <abe@claresholm.ca>, "ahiebert@townoftwohills.com" <ahiebert@townoftwohills.com>, "cao@diamondvalley.town" <cao@diamondvalley.town>, "adam.goodwin@reddeer.ca" <adam.goodwin@reddeer.ca>, "ahall@tofieldalberta.ca" <ahall@tofieldalberta.ca>, Elsie Kiziak <cao@townoftwohills.com>, "adam@springlakealberta.com" <adam@springlakealberta.com>, "ahoveland@camrose.ca" <ahoveland@camrose.ca>, "aggymroshuk@hotmail.com" <aggymroshuk@hotmail.com>, "al.beeber@lethbridge.ca" <al.beeber@lethbridge.ca>, "al.h@lamont.ca" <al.h@lamont.ca>, "aschram@edson.ca" <aschram@edson.ca>, "aldion@telus.net" <aldion@telus.net>, "alan.dow@villageofchauvin.com" <alan.dow@villageofchauvin.com>, "alan.hilgartner@wetaskiwin.ca" <alan.hilgartner@wetaskiwin.ca>, "coun.ramshaw@holden.ca" <coun.ramshaw@holden.ca>, "akovacs@villageofheisler.ca" <akovacs@villageofheisler.ca>, "alex.pavcek@slavelake.ca" <alex.pavcek@slavelake.ca>, "cao@villageoflombard.ca" <cao@villageoflombard.ca>, "alexandraparkinson@improvementdistrict9.ca" <alexandraparkinson@improvementdistrict9.ca>, "alison\_lopez\_pineda@hotmail.com" <alison\_lopez\_pineda@hotmail.com>, "aharris@sundancebeach.ca" <aharris@sundancebeach.ca>, "allan.mcleod@daysland.ca" <allan.mcleod@daysland.ca>, "bidiveen@outlook.com" <bidiveen@outlook.com>, "awesley@fortsask.ca" <awesley@fortsask.ca>, "allen.malcolm@mayerthorpe.ca" <allen.malcolm@mayerthorpe.ca>, "A.Cruisellrwin@villageofclyde.ca" <A.Cruisellrwin@villageofclyde.ca>, "alvin.schultz@apexdistribution.com" <alvin.schultz@apexdistribution.com>, "amandapeffers@bowden.ca" <amandapeffers@bowden.ca>, "wiltse@consort.ca" <wiltse@consort.ca>, "a.kennedy@villageofempress.ca" <a.kennedy@villageofempress.ca>, "a.turick@villageofcarbon.com" <a.turick@villageofcarbon.com>, "ambyrkohlman@gmail.com" <ambyrkohlman@gmail.com>, "amunro@sundancebeach.ca" <amunro@sundancebeach.ca>, Andre Chabot <andre.chabot@calgary.ca>, Emily House <villageoffice@springlakealberta.com>, "andrew@slavelake.ca" <andrew@slavelake.ca>, "cao@rmwb.ca" <cao@rmwb.ca>, Andrew Knack <andrew.knack@edmonton.ca>, "reception@fairview.ca" <reception@fairview.ca>, "andrew.prokop@taber.ca" <andrew.prokop@taber.ca>, "andrew.yule@calgary.ca" <andrew.yule@calgary.ca>, "abeaton@legal.ca" <abeaton@legal.ca>, Summer Village of South View <svsouthview@outlook.com>, "information@goldendays.ca" <information@goldendays.ca>, "information@mameobeach.ca" <information@mameobeach.ca>, "angief@carstairs.ca" <angief@carstairs.ca>, "angie.jensen@barnwell.ca" <angie.jensen@barnwell.ca>, "awarwick@hanna.ca" <awarwick@hanna.ca>, "info@kananaskisid.ca" <info@kananaskisid.ca>, "a.oconnor@oyen.ca" <a.oconnor@oyen.ca>, "zakyak@telus.net" <zakyak@telus.net>, "annaleecrystalsprings@gmail.com" <annaleecrystalsprings@gmail.com>, "coraanneagnew@me.com" <coraanneagnew@me.com>, "anne.stevenson@edmonton.ca" <anne.stevenson@edmonton.ca>, "aphilipsen@brooks.ca" <aphilipsen@brooks.ca>, "annette.pedersen@mayerthorpe.ca" <annette.pedersen@mayerthorpe.ca>, Annette Plachner <morrin@netago.ca>, CAO - Anthony Burdett <cao@fortmacleod.com>, "anthony.kohlsmith@beaumont.ab.ca" <anthony.kohlsmith@beaumont.ab.ca>, "aoswald@barrhead.ca" <aoswald@barrhead.ca>, "aprilbondiss@outlook.com" <aprilbondiss@outlook.com>, John Brodrick <cao@manning.ca>, "ahaubrich@wainwright.ca" <ahaubrich@wainwright.ca>, "arandhawa@fortsask.ca" <arandhawa@fortsask.ca>, "Arlie.Young@bruderheim.ca" <Arlie.Young@bruderheim.ca>, "akoch@threehills.ca" <akoch@threehills.ca>, "acreasser@threehills.ca" <acreasser@threehills.ca>, "ashleyb@diamondvalley.town" <ashleyb@diamondvalley.town>, "amorrison@gibbons.ca" <amorrison@gibbons.ca>, "a\_irvine@hotmail.com" <a\_irvine@hotmail.com>, "ashley.salvador@edmonton.ca" <ashley.salvador@edmonton.ca>, "awatson@thorsby.ca" <awatson@thorsby.ca>, "asheridan@beiseker.com" <asheridan@beiseker.com>, "councillorwills@wembley.ca" <councillorwills@wembley.ca>, "barb.pelham@banff.ca" <barb.pelham@banff.ca>, Barbara Burnett <barbrn1@shaw.ca>, "info@villageofalix.ca" <info@villageofalix.ca>, "bsmith@boylealberta.com" <bsmith@boylealberta.com>, "barrie.ronaldson@valquentin.ca" <barrie.ronaldson@valquentin.ca>, "thrive@townoftrochu.ca" <thrive@townoftrochu.ca>, "Belinda.Crowson@lethbridge.ca" <Belinda.Crowson@lethbridge.ca>, "bforest@highlevel.ca" <bforest@highlevel.ca>, "Belinda.rempel@barons.ca" <Belinda.rempel@barons.ca>, "wblatt@olds.ca" <wblatt@olds.ca>, Ben Gronberg <Bgronberg@devon.ca>, "bcyr@pinchercreek.ca" <bcyr@pinchercreek.ca>, Bernice Macyk <waskvillage@mcsnet.ca>, "bernie.bakker@redcliff.ca" <bernie.bakker@redcliff.ca>, "berniepoulin@icloud.com" <berniepoulin@icloud.com>, Beth Ogilvie <beth@villageofhaylakes.com>, "bkovacs@villageofheisler.ca" <bkovacs@villageofheisler.ca>, "bardley@redwoodmeadows.ab.ca" <bardley@redwoodmeadows.ab.ca>, "bchapman@coaldale.ca" <bchapman@coaldale.ca>, "bilcoc@medicinehat.ca" <bilcoc@medicinehat.ca>, "billdean08@shaw.ca" <billdean08@shaw.ca>, Bill Given <bgiven@town.jasper.ab.ca>, "billhamilton@leduc.ca" <billhamilton@leduc.ca>, "bjackson@townofspiritrivier.ca" <bjackson@townofspiritrivier.ca>, Bill Lewis <bill@townofswanhills.com>, "billmcaree@whitcourt.ca" <billmcaree@whitcourt.ca>, "bmcdonald@hinton.ca" <bmcdonald@hinton.ca>, "bparker@coldlake.com" <bparker@coldlake.com>, "bill.ressler@bowisland.com" <bill.ressler@bowisland.com>, Bill Rock <rockbill43@hotmail.com>, Joyce Pierce <cao@bonaccord.ca>

"mayor@liveinandrew.com" <mayor@liveinandrew.com>, Bill Tonita <bill.tonita@strathcona.ca>, "cao@delia.ca" <cao@delia.ca>, "b.staggs@bawlf.com" <b.staggs@bawlf.com>, "bblizzard@fortsask.ca" <bblizzard@fortsask.ca>, "b.jensen@villageofcarbon.com" <b.jensen@villageofcarbon.com>, "barsboutin@shaw.ca" <barsboutin@shaw.ca>, "blainebrinson@rochonsands.net" <blainebrinson@rochonsands.net>, "blaine.hyggen@lethbridge.ca" <blaine.hyggen@lethbridge.ca>, "blair.norton@laclabicherecounty.com" <blair.norton@laclabicherecounty.com>, "bkyoung@persona.ca" <bkyoung@persona.ca>, "b.hertz@oyen.ca" <b.hertz@oyen.ca>, "cao@svnakamun.com" <cao@svnakamun.com>, "bmattice@coldlake.com" <bmattice@coldlake.com>, "morrow.b@nobleford.ca" <morrow.b@nobleford.ca>, "bmurray@didsbury.ca" <bmurray@didsbury.ca>, BOBBI <bobbi@hardisty.ca>, "bonnie.grundy@rimbey.com" <bonnie.grundy@rimbey.com>, "bonnie@springlakealberta.com" <bonnie@springlakealberta.com>, "blangford@highlevel.ca" <blangford@highlevel.ca>, "bcarr@peaceriver.ca" <bcarr@peaceriver.ca>, "beamon@town.stpaul.ab.ca" <beamon@town.stpaul.ab.ca>, "bkkoch835@gmail.com" <bkkoch835@gmail.com>, "information@svofficepl.com" <information@svofficepl.com>, "bmastaler@sprucegrove.org" <bmastaler@sprucegrove.org>, "brad.schlossberger@claresholm.ca" <brad.schlossberger@claresholm.ca>, "bradenlanctot@whitecourt.ca" <bradenlanctot@whitecourt.ca>, Village of Amisk <village@amisk.ca>, "bboehm@draytonvalley.ca" <bboehm@draytonvalley.ca>, "bdous@peaceriver.ca" <bdous@peaceriver.ca>, "b.duffala@villageofstandard.ca" <b.duffala@villageofstandard.ca>, "bmartz@villageofheisler.ca" <bmartz@villageofheisler.ca>, "beldering@hotmail.com" <beldering@hotmail.com>, "bdennis@blackfalds.ca" <bdennis@blackfalds.ca>, "councillorhepp@gmail.com" <councillorhepp@gmail.com>, "bkarg@hanna.ca" <bkarg@hanna.ca>, "bmcintosh@village.longview.ab.ca" <bmcintosh@village.longview.ab.ca>, "bstanich@townofspiriteriver.ca" <bstanich@townofspiriteriver.ca>, "councillorwismer1@gmail.com" <councillorwismer1@gmail.com>, "brendank@diamondvalley.town" <brendank@diamondvalley.town>, "b.feyter@fortmacleod.com" <b.feyter@fortmacleod.com>, "brent.wiley@strathmore.ca" <brent.wiley@strathmore.ca>, Brent Williams <bwilliams@olds.ca>, "Bretta@town.coronation.ab.ca" <Bretta@town.coronation.ab.ca>, "bmerrill@edgerton.ca" <bmerrill@edgerton.ca>, "b.baumgartner@hardisty.ca" <b.baumgartner@hardisty.ca>, "brettonbaynes@leduc.ca" <brettonbaynes@leduc.ca>, "svsunrisebeach@wildwillowenterprises.com" <svsunrisebeach@wildwillowenterprises.com>, "bielopo@hotmail.com" <bielopo@hotmail.com>, "bbowles@devon.ca" <bbowles@devon.ca>, "bcarreau@berwyn.ca" <bcarreau@berwyn.ca>, "eakett@raymond.ca" <eakett@raymond.ca>, "manager@roseridge.ab.ca" <manager@roseridge.ab.ca>, "jpanasiuk@hinton.ca" <jpanasiuk@hinton.ca>, "brian.markovich@rycroft.ca" <brian.markovich@rycroft.ca>, "bmartinson@highprairie.ca" <bmartinson@highprairie.ca>, "bmcevoy@town.bonnyville.ab.ca" <bmcevoy@town.bonnyville.ab.ca>, "BMcGillivray@pincher creek.ca" <BMcGillivray@pincher creek.ca>, "admin@villageofglendon.ca" <admin@villageofglendon.ca>, "Briansvgd@gmail.com" <Briansvgd@gmail.com>, "b.pedersen@villageofstandard.ca" <b.pedersen@villageofstandard.ca>, "brian.standish@banff.ca" <brian.standish@banff.ca>, "brivar@medicinehat.ca" <brivar@medicinehat.ca>, Brian Waterhouse <bwaterhouse@sundancebeach.ca>, "brian.wickhorst@glenwood.ca" <brian.wickhorst@glenwood.ca>, "brianwynn@whitecourt.ca" <brianwynn@whitecourt.ca>, "bridgette.campbell@mayerthorpe.ca" <bridgette.campbell@mayerthorpe.ca>, Bridgitte Coninx <bconinx@onoway.ca>, "town@highlevel.ca" <town@highlevel.ca>, "bprete@coalhurst.ca" <bprete@coalhurst.ca>, Jennifer Hodel <cao@mannville.com>, "councillorblack@sexsmith.ca" <councillorblack@sexsmith.ca>, Bruce Buruma <bruce.buruma@reddeer.ca>, "bmacduff@vermilion.ca" <bmacduff@vermilion.ca>, csuABrep <csuabrep@gmail.com>, "bpugh@wainwright.ca" <bpugh@wainwright.ca>, "bstonehouse@telus.net" <bstonehouse@telus.net>, "coppieters@raymond.ca" <coppieters@raymond.ca>, "bshunter@highprairie.ca" <bshunter@highprairie.ca>, "byrne@magrath.ca" <byrne@magrath.ca>, "bjohnson@town.bonnyville.ab.ca" <bjohnson@town.bonnyville.ab.ca>, "gord@gwilson.ca" <gord@gwilson.ca>, "cal.david@ponoka.ca" <cal.david@ponoka.ca>, "svcastle@telus.net" <svcastle@telus.net>, "cammorrison@bowden.ca" <cammorrison@bowden.ca>, "camt@carstairs.ca" <camt@carstairs.ca>, "cameron@mackenziecounty.com" <cameron@mackenziecounty.com>, "cgalisky@townofpenhold.ca" <cgalisky@townofpenhold.ca>, "admin@donnelly.ca" <admin@donnelly.ca>, "candice.kolson@airdrie.ca" <candice.kolson@airdrie.ca>, "Councillor.Fougere@ghostlake.ca" <Councillor.Fougere@ghostlake.ca>, "coun.marsh@holden.ca" <coun.marsh@holden.ca>, "cnemyo@wainwright.ca" <cnemyo@wainwright.ca>, Carla Kenney <carla@clive.ca>, "carla.lloyd@ponoka.ca" <carla.lloyd@ponoka.ca>, "cfirth@taber.ca" <cfirth@taber.ca>, "carman1268@gmail.com" <carman1268@gmail.com>, "cao@villageofalliance.ca" <cao@villageofalliance.ca>, "chanlon@highprairie.ca" <chanlon@highprairie.ca>, "carolpion@bowden.ca" <carolpion@bowden.ca>, "clevins@thorsby.ca" <clevins@thorsby.ca>, "cpenner@okotoks.ca" <cpenner@okotoks.ca>, "carter.oxamitny@gmail.com" <carter.oxamitny@gmail.com>, "cassandra.curtis@reddeer.ca" <cassandra.curtis@reddeer.ca>, "cathyc@redcliff.ca" <cathyc@redcliff.ca>, "cmoore@picturebutte.ca" <cmoore@picturebutte.ca>, "ccouey@highriver.ca" <ccouey@highriver.ca>, Toni Nelson <toni.nelson@townoftrochu.ca>, "cfalkenberg@brooks.ca" <cfalkenberg@brooks.ca>, "councillorgilchrist@gmail.com" <councillorgilchrist@gmail.com>, "chad.krahn@reddeer.ca" <chad.krahn@reddeer.ca>, "chad.krantz@grimshaw.ca" <chad.krantz@grimshaw.ca>, "chad.newton@islandlake.ca" <chad.newton@islandlake.ca>, "chad.stewart@airdrie.ca" <chad.stewart@airdrie.ca>, "cdebolt@townofvulcan.ca" <cdebolt@townofvulcan.ca>, Charis Aguirre <c.aguirre@villageofclyde.ca>, "village@rockyford.ca" <village@rockyford.ca>, "cbotros@barrhead.ca" <cbotros@barrhead.ca>, "cheribuchan@hotmail.com" <cheribuchan@hotmail.com>, "chazelwood@rainbowlake.ca" <chazelwood@rainbowlake.ca>, "cbarros@stettler.net" <cbarros@stettler.net>, "ccalinoiu@mundare.ca" <ccalinoiu@mundare.ca>, "cmcneil@drumheller.ca" <cmcneil@drumheller.ca>, "chepha@medicinehat.ca" <chepha@medicinehat.ca>, "mayor@waiparous.ca" <mayor@waiparous.ca>, "chris.armstrong@townoftrochu.ca" <chris.armstrong@townoftrochu.ca>, "ccontenti@lacombe.ca" <ccontenti@lacombe.ca>, "chrisc@redcliff.ca" <chrisc@redcliff.ca>, "chris.glass@airdrie.ca" <chris.glass@airdrie.ca>, "chrhel@medicinehat.ca" <chrhel@medicinehat.ca>, "svwestcove@outlook.com" <svwestcove@outlook.com>

"chris.m@lamont.ca" <chris.m@lamont.ca>, "cmitchell@townofvulcan.ca" <cmitchell@townofvulcan.ca>, "chris.reeds@townofrochu.ca" <chris.reeds@townofrochu.ca>, "chris.strong@innisfail.ca" <chris.strong@innisfail.ca>, "cthiessen@cityofgp.com" <cthiessen@cityofgp.com>, "cvining@coldlake.com" <cvining@coldlake.com>, "chris@springlakealberta.com" <chris@springlakealberta.com>, "christina.fox@fortmacleod.com" <christina.fox@fortmacleod.com>, "christineb@edson.ca" <christineb@edson.ca>, Christine Pankewitz <cao@warburg.ca>, "c.ruzicka@hardisty.ca" <c.ruzicka@hardisty.ca>, "chrislaue70@gmail.com" <chrislaue70@gmail.com>, Chris Leggett <cao@mayerthorpe.ca>, "inquiries@didsbury.ca" <inquiries@didsbury.ca>, Chris Neureuter <ctneureuter@gmail.com>, "cprosser@highriver.ca" <cprosser@highriver.ca>, "Christopher.tuckey@gmail.com" <Christopher.tuckey@gmail.com>, "councillorwidsten@sexsmith.ca" <councillorwidsten@sexsmith.ca>, "cgallant@bonaccord.ca" <cgallant@bonaccord.ca>, "cindyh@diamondvalley.town" <cindyh@diamondvalley.town>, "mayor.jefferies@reddeer.ca" <mayor.jefferies@reddeer.ca>, "cindyrom@gmail.com" <cindyrom@gmail.com>, "cindy.williams@slavelake.ca" <cindy.williams@slavelake.ca>, "cao@villageofbigvalley.ca" <cao@villageofbigvalley.ca>, "claude.brown@strathmore.ca" <claude.brown@strathmore.ca>, "Clayton.Nelson@Ponoka.ca" <Clayton.Nelson@ponoka.ca>, "cbrooks@draytonvalley.ca" <cbrooks@draytonvalley.ca>, "cdyck@townoftwohills.com" <cdyck@townoftwohills.com>, "cody.english@kananaskisid.ca" <cody.english@kananaskisid.ca>, "chenderson@warburg.ca" <chenderson@warburg.ca>, "cjohnson@amisk.ca" <cjohnson@amisk.ca>, "cwarawa@vegreville.com" <cwarawa@vegreville.com>, "cdunham@townofvulcan.ca" <cdunham@townofvulcan.ca>, "cole.harasyn-oneill@viking.ca" <cole.harasyn-oneill@viking.ca>, "cclarke@draytonvalley.ca" <cclarke@draytonvalley.ca>, "cderko@boylealberta.com" <cderko@boylealberta.com>, "colinf@diamondvalley.town" <colinf@diamondvalley.town>, "cslingsby@coalhurst.ca" <cslingsby@coalhurst.ca>, Colin Zyla <cao@mundare.ca>, "eckvillecommunitycenter@gmail.com" <eckvillecommunitycenter@gmail.com>, "Colleen.h@lamont.ca" <Colleen.h@lamont.ca>, "colleen.macdonald@crownsnestpass.com" <colleen.macdonald@crownsnestpass.com>, "cmacleod@irricana.com" <cmacleod@irricana.com>, "councillorpowell@athabasca.ca" <councillorpowell@athabasca.ca>, "colleen.sklapsky@grimshaw.ca" <colleen.sklapsky@grimshaw.ca>, "collin@eckville.com" <collin@eckville.com>, "cstefes@barrhead.ca" <cstefes@barrhead.ca>, "connie.a@sundre.com" <connie.a@sundre.com>, "cbutcher@redwater.ca" <cbutcher@redwater.ca>, "Councillor1@villageofhussar.ca" <Councillor1@villageofhussar.ca>, "clevasseur@devon.ca" <clevasseur@devon.ca>, Corey-Ann Hartwick <corey-ann.hartwick@strathcona.ca>, "coriannn@gmail.com" <coriannn@gmail.com>, "mans.c@nobleford.ca" <mans.c@nobleford.ca>, "Corrie.dimanno" <corrie.dimanno@banff.ca>, "corriewl@edson.ca" <corriewl@edson.ca>, "corrinaens@hotmail.com" <corrinaens@hotmail.com>, "ctwerdoclib@blackfalds.ca" <ctwerdoclib@blackfalds.ca>, "vledberg@syban.net" <vledberg@syban.net>, "councillorbenson@crossfieldalberta.com" <councillorbenson@crossfieldalberta.com>, "craig@rimbey.com" <craig@rimbey.com>, "craig.hudson@slavelake.ca" <craig.hudson@slavelake.ca>, "inquiry@cremona.ca" <inquiry@cremona.ca>, "csnodgrass@highriver.ca" <csnodgrass@highriver.ca>, "crstokes@telusplanet.net" <crstokes@telusplanet.net>, "craigwilson@townofswanhill.com" <craigwilson@townofswanhill.com>, "craig.zimmer@claresholm.ca" <craig.zimmer@claresholm.ca>, Cris Burns <cburns@town.vauxhall.ab.ca>, "cneels@picturebutte.ca" <cneels@picturebutte.ca>, June Boyda <cao@itaska.ca>, "cengel@didsbury.ca" <cengel@didsbury.ca>, "ccook@olds.ca" <ccook@olds.ca>, "ozzy2@mcsnet.ca" <ozzy2@mcsnet.ca>, Curtis Snell <csnell@westlock.ca>, "admin@ryley.ca" <admin@ryley.ca>, "cpapworth@picturebutte.ca" <cpapworth@picturebutte.ca>, "cynthia@magrath.ca" <cynthia@magrath.ca>, "cao@glenwood.ca" <cao@glenwood.ca>, "cgurevitch@sylvansummervillages.ca" <cgurevitch@sylvansummervillages.ca>, "cao@stavely.ca" <cao@stavely.ca>, "dbabuik@devon.ca" <dbabuik@devon.ca>, "dgrimsdale@bentleycouncil.ca" <dgrimsdale@bentleycouncil.ca>, "gugala@stavely.ca" <gugala@stavely.ca>, "dshippelt@trmh.ca" <dshippelt@trmh.ca>, "dale.pickering@coaldale.ca" <dale.pickering@coaldale.ca>, "droth@ryley.ca" <droth@ryley.ca>, "dale@mackenziecounty.com" <dale@mackenziecounty.com>, Dan Fletcher <dfletcher@rainbowlake.ca>, "danhiller@rochonsands.net" <danhiller@rochonsands.net>, "dkotylak@telus.net" <dkotylak@telus.net>, "dan.mclean@calgary.ca" <dan.mclean@calgary.ca>, "danrey@medicinehat.ca" <danrey@medicinehat.ca>, "mayor@highprairie.ca" <mayor@highprairie.ca>, "dan@whitesandsab.ca" <dan@whitesandsab.ca>, Dana Mackie <DanaM@abmunis.ca>, "d.court@warner.ca" <d.court@warner.ca>, "admin@olds.ca" <admin@olds.ca>, Cory Armfelt <cao@taber.ca>, "ddaley@olds.ca" <ddaley@olds.ca>, "dbourdin@calmar.ca" <dbourdin@calmar.ca>, Danielle Carter <dcarter@sprucegrove.org>, "dannedillman@gmail.com" <dannedillman@gmail.com>, "danielleduffy@improvementdistrict9.ca" <danielleduffy@improvementdistrict9.ca>, Estelle Girard <girouxvl@serbnet.com>, "dfrechette@jasper-alberta.ca" <dfrechette@jasper-alberta.ca>, "dhuppertz@rainbowlake.ca" <dhuppertz@rainbowlake.ca>, "dmccallum@valleyview.ca" <dmccallum@valleyview.ca>, "dremfert@taber.ca" <dremfert@taber.ca>, "dlburke@rockyford.ca" <dlburke@rockyford.ca>, "darcy\_s\_31@hotmail.com" <darcy\_s\_31@hotmail.com>, "drobinson@parklandbeachsv.ca" <drobinson@parklandbeachsv.ca>, "cao@mclennan.ca" <cao@mclennan.ca>, "councillorreimer@athabasca.ca" <councillorreimer@athabasca.ca>, "darrahs@carstairs.ca" <darrahs@carstairs.ca>, Debbie Johnstone <villageofveteran@gmail.com>, "dburak@gibbons.ca" <dburak@gibbons.ca>, "DDerksen@mackenziecounty.com" <DDerksen@mackenziecounty.com>, "darren.hall84@gmail.com" <darren.hall84@gmail.com>, "dlongstaff@gibbons.ca" <dlongstaff@gibbons.ca>, "dmeyer@rainbowlake.ca" <dmeyer@rainbowlake.ca>, "darren.nastasi@crownsnestpass.com" <darren.nastasi@crownsnestpass.com>, "dwilson@olds.ca" <dwilson@olds.ca>, "munson@netago.ca" <munson@netago.ca>, "darryl@magrath.ca" <darryl@magrath.ca>, "dhostyn@Thorsby.ca" <dhostyn@thorsby.ca>, "daryl@vokitscoty.ca" <daryl@vokitscoty.ca>, Daryl Greenhill <cao@fairview.ca>, "darylweb@telus.net" <darylweb@telus.net>, "daryn.duliba@morinville.ca" <daryn.duliba@morinville.ca>, "darynwatson@townofswanhill.com" <darynwatson@townofswanhill.com>, "dkluin@barrhead.ca" <dkluin@barrhead.ca>, "dave@amyotteweld.ca" <dave@amyotteweld.ca>, "dbunnin@silverbeach.ca" <dbunnin@silverbeach.ca>, "councillorneufeld@athabasca.ca" <councillorneufeld@athabasca.ca>, "info@sandybeach.ca" <info@sandybeach.ca>, "dave.nutbrown@ryscocorrosion.com"

<dave.nutbrown@riscocorrosion.com>, "dave.rodney@kananaskisid.ca" <dave.rodney@kananaskisid.ca>, "drogers@bentleycouncil.ca" <drogers@bentleycouncil.ca>, "dsawatzky@barrhead.ca" <dsawatzky@barrhead.ca>, "info@roamtransit.com" <info@roamtransit.com>, "svpointalison@outlook.com" <svpointalison@outlook.com>, Dave Degenstein <degenstein@milkriver.ca>

Dear Mayors, Councillors, and CAOs,

Recent polling shows that only about half of Albertans know their property tax bill includes a property tax levied by the Government of Alberta. Also, fewer than 1 in 3 of Albertans are aware of the 12 per cent increase in provincial property taxes last year.

This highlights the real communication challenge that your municipality faces when having to collect both the provincial and municipal property tax.

To help you explain the difference between provincial and municipal property taxes to residents and businesses, we are sharing new resources that you can use for the upcoming tax season.

These resources include:

1. A **bill stuffer** that you can include with your tax notices. It explains the provincial property tax and the increases in 2025 and 2026. Two versions are available:
  - a. A customizable version where you can add your municipality's logo, or
  - b. A version with Alberta Municipalities' logo.
2. **Customizable images** where you can show the change in provincial property tax versus your municipality's property tax in 2026. You can use the image in print materials, your website, or social media.

**Download the files.** The files will download as be an extractable ZIP file containing each resource. If you are unable to download the files, please email [advocacy@abmunis.ca](mailto:advocacy@abmunis.ca).

### **Exploring Other Solutions for Transparency of Property Taxes**

At our Spring Municipal Leaders' Caucus last month, we talked about potential options for how municipalities could increase transparency about the municipal and provincial property tax. Previous ideas include issuing separate tax notices, using separate bank withdrawals, or using clear wording on your tax notice to help residents understand what portion of the bill goes to each level of government. While each option has potential benefits, each also comes with practical challenges. For that reason, we will continue exploring potential solutions for how the province and municipalities can collaborate to increase transparency about each government's property tax.

To learn more about the province's plan for provincial property taxes, refer to pages 8-9 in [ABmunis' Analysis of Alberta's 2026 Budget](#). Also, a reminder to keep promoting Alberta Municipalities' [Property Taxes Reimagined](#) so that your residents and businesses understand why property taxes are rising.

### **Updated Guide on Property Assessment and Taxation**

To learn more about property assessment and taxation in general, take a few minutes to read our [updated Guide for Alberta's Municipal Leaders](#). It features answers to a dozen of the most common questions that residents will ask about property taxes so that you are more prepared to answer people.

Please send any questions to [advocacy@abmunis.ca](mailto:advocacy@abmunis.ca).

Thank you,

Dylan Bressey | President

---

E: [president@abmunis.ca](mailto:president@abmunis.ca)  
300-8616 51 Ave Edmonton, AB T6E 6E6  
Toll Free: 310-MUNI | 877-421-6644 | [www.abmunis.ca](http://www.abmunis.ca)



---

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the sender. This message contains confidential information and is intended only for the individual named. If you are not the named addressee, you should not disseminate, distribute or copy this email.

*We respectfully acknowledge that we live, work, and play on the traditional and ancestral territories of many Indigenous, First Nations, Métis, and Inuit peoples. We acknowledge that what we call Alberta is the traditional and ancestral territory of many peoples, presently subject to Treaties 4, 6, 7, 8 and 10 and Six Regions of the Métis Nation of Alberta.*



BOW VALLEY  
REGIONAL HOUSING

SAVE THE DATE FOR

*Bow River Seniors' Lodge*

# Spring Garden Party

Come and join residents and staff to welcome in spring.  
Free Event! Everybody is welcome!

Saturday

June  
6

1:30-3:30 PM

*Bow River Seniors Lodge*  
920 Fairholme Drive, Canmore  
[info@bvrh.ca](mailto:info@bvrh.ca) | 403 678 5922

REFRESHMENTS, LIVE MUSIC, A PETTING  
ZOO, FACE PAINTING, CRAFTS, GAMES  
AND MORE...

---

**Covenant Foundation Welcomes New President and CEO**

1 message

---

**Covenant Foundation** <foundation@covenanthealth.ca>  
Reply-To: us4-7f070cf134-054f1d4991@inbound.mailchimpapp.net  
To: Improvement District 9 <info@improvementdistrict9.ca>

Tue, May 5, 2026 at 11:51 AM

[View this email in your browser](#)

Dear Improvement District 9,

The Covenant Foundation Board of Directors is pleased to announce the appointment of Patrick Machacek as the Foundation's new president and chief executive officer, effective July 2, 2026.



Patrick is a seasoned fund development leader with more than three decades of experience building high performing major gift programs and delivering successful campaign initiatives.

His executive leadership spans health foundations and post-secondary institutions, including enterprise-wide rebrands at Olds College, NorQuest College and NAIT. He also played a key role in the creation of the Olds College Smart Farm, helping generate more than \$60 million in revenue and support a 1,900-acre land expansion.

Patrick is known for challenging teams to think differently, deepen relationships with donors and partners, and create meaningful impact for the communities they serve.


This next chapter builds on the Foundation's strong momentum. Its commitment to elevating the care experience for patients, residents and families across Covenant's sites remains unchanged.

We are excited to welcome Patrick to Covenant Foundation.

Warmly,

Covenant Foundation Board and Foundation Team.





Covenant Foundation · Suite #170, One Twelve Campus · 10130 112 Street NW · Edmonton, AB T5K 2K4 · Canada

Want to change how you receive these emails?  
You can [update your preferences](#) or [unsubscribe](#)