



Regular Council Meeting Agenda

Tuesday June 16th, 2026 | 1:30PM | Lake Louise Sport & Recreation Centre

1. **Call Meeting to Order**
 - a. Land Acknowledgement
2. **Adoption of Agenda / Call For Additions**
3. **Adoption of Council Minutes**
 - a. Regular Council Meeting – Tuesday, May 19th, 2026
4. **Financial Reports**
 - a. None Available
5. **Delegations**
 - a. Standing Council Update - Parks Canada (*no attachments*)
 - b. Standing Council Update - Alberta Municipal Affairs (*no attachments*)
 - c. Standing Council Update – RCMP (*no attachments*)
 - d. Standing Council Update - Lake Louise Fire Department (*no attachments*)
6. **Business & Discussion Items**
 - a. Procedural Bylaw
 - b. Borrowing Bylaw
7. **CAO & Committee Reports/Roundtable** (*no attachments*)
 - a. CAO Report
 - i. Monthly Report
 - ii. Resolution Tracking Report
 - iii. “In the News” Report
 - b. Council Roundtable
8. **Correspondence & Reports**
 - a. Town of Banff May 12, 2026, Regular Meeting of Council
 - b. Town of Banff May 26, 2026, Regular Meeting of Council
 - c. LLYK Parks Canada Staff & Stakeholder Update - Visible Pile Burning behind 4-2 Residences
 - d. LLYK Parks Canada Staff & Stakeholder Update - Lane Closures near 100 Village Road for Groundwater Monitoring
 - e. LLYK Parks Canada Staff & Stakeholder Update - Higher-than-Normal Water Levels in Lake Louise
 - f. LLYK Parks Canada Staff & Stakeholder Update - Lake Louise community and TransCanada Highway litter pick
 - g. LLYK Parks Canada Staff & Stakeholder Update - Bow River and Pipestone River Flood Watch
 - h. BLLT The Moment: Have You Registered for the Speaker Series?
 - i. BLLT Explore Banff National Park with Care This Summer
 - j. BLLT Things to do in Banff National Park in June
 - k. BLLT The Moment: Missed the AI workshop in April? Join the June session!
 - l. TIAA Alberta Tourism Industry News and Trends | May 2026
 - m. Government of Alberta Municipal Affairs and Housing Statutes Amendment Act, 2026
 - n. BCF May is Mental Health Month Rooted & Rising Returns June 4
 - o. YWCA Shifting our swing! Join us for YWCA Banff's Charity Classic Cocktail Evening
 - p. YWCA Sexual Violence Awareness Month Recap and Upcoming Events
 - q. AB Munis priority issues key messages
9. **Upcoming Meetings**
 - a. Regular Council Meeting | Tuesday July 21st 1:30pm | Rimrock Resort Hotel
10. **Closed Session**
 - a. Society Policy Legal Review - covered under section 29 of the Access to Information Act
 - b. Lake Louise Fire Hall Update - covered under section 26 of the Access to Information Act

c. Intergovernmental Review Discussion - covered under section 26 of the Access to Information Act

11. Adjournment

MINUTES OF THE REGULAR MEETING OF COUNCIL
of the Improvement District No. 9 (BANFF) in the Province of Alberta
May 19, 2026 at 1:30pm
Lake Louise Sport & Recreation Centre & Zoom

COUNCIL MEMBERS PRESENT

Dave Schebek Vice Chair
 Don Beaulieu Councillor
 Alexandra Parkinson Councillor

COUNCIL MEMBERS ABSENT

Jean-Marc Stelter Chair
 Julie Canning Councillor

ADMINISTRATION PRESENT

Danielle Duffy Chief Administrative Officer
 Kassidy Stevens Legislative Assistant
 Kurtis Pratt Deputy Chief Administrative Officer (Remote)

ADMINISTRATION ABSENT**VISITING OFFICIALS**

Ryan Kaschl	Detachment Constable	Lake Louise RCMP
Michael Buxton-Carr	Detachment Sergeant	Banff RCMP
Amanda Davies	Fire Chief	Lake Louise Fire Department
Kim Kobaskiuk	Municipal Advisor, Improvement Districts	Alberta Municipal Affairs
Tracey LeBlanc	LLYK Field Unit	Parks Canada
Lewis Prentice	Wildfire Risk Reduction Project Coordinator	Parks Canada

1. CALL TO ORDER

Vice-Chair Schebek called the May 19, 2026 Regular Council Meeting to order at 1:30pm.

Councillor Beaulieu began the meeting with a land acknowledgement.

2. APPROVAL OF AGENDA

01-19-05-2026 Vice-Chair Schebek **MOVED** to accept the May 19, 2026 Council Meeting agenda as presented.

MOTION CARRIED UNANIMOUSLY

3. APPROVAL OF MINUTES

02-19-05-2026 Chair Stelter **MOVED** to accept the April 21, 2026 Council Meeting Minutes as presented.

MOTION CARRIED UNANIMOUSLY

4. FINANCIAL REPORTS**a. March 2026**

03-19-05-2026 Vice-Chair Schebek **MOVED** to accept the March 2026 Financial Reports as presented.

MOTION CARRIED UNANIMOUSLY

04-19-05-2026 Vice-Chair Schebek **MOVED** that council transfer the unrestricted operating funds to capital, as reflected in the five-year capital plan.

MOTION CARRIED UNANIMOUSLY

5. DELEGATIONS

- a. Parks Canada Standing Update
 - i. BFU Fire Break

Lewis Prentice provided Council with an update to the Wildfire Risk Reduction Program that is ongoing in the region. He detailed the work that they do with businesses and OCA's regarding the fire smarting of their own properties, and answered Council's questions on potential traffic impacts from these projects.

ii. Moraine Lake Commercial Operator Rates & Voyent

Tracey LeBlanc of the Parks Canada LLYK Field Unit informed Council that Voyent Alerts saw over 100 000 users receive its test alert. She discussed the Moraine Lake shuttle contracts which have the same pricing for 2026 as they did for 2025.

b. Alberta Municipal Affairs

No updates.

c. RCMP

Constable Ryan Kaschl of the Lake Louise RCMP Detachment informed Council on their staffing levels and a recent check-stop operation.

Sergeant Michael Buxton-Carr of the Banff RCMP discussed human resource numbers, the ways in which the Fifa World Cup will see some of their resources temporarily positioned in Vancouver, their operation for Canada Road Safety week, and he updated them on a missing person's case, which is still ongoing.

d. Lake Louise Fire Department

Chief Amanda Davies updated Council on April call volume, the recent hiring of an internal candidate for the Lieutenant position, recent training that full time members have done, as well as the status on the training of the new recruits.

6. BUSINESS AND DISCUSSION ITEMS

a. **Stakeholder Committee Terms of Reference**

05-19-05-2026 Councillor Parkinson **MOVED** to approve the Stakeholder Committee Terms of Reference as presented.

MOTION CARRIED UNANIMOUSLY

b. **Procedural Bylaw**

06-19-05-2026 Vice-Chair Schebek **MOVED** to give first reading to Bylaw No. 2021-03: Procedural Bylaw (Amendments) as presented.

MOTION CARRIED UNANIMOUSLY

c. **Borrowing Bylaw**

07-19-05-2026 Councillor Beaulieu **MOVED** to give first reading to Bylaw No. 2026-02: Borrowing Bylaw as presented.

MOTION CARRIED UNANIMOUSLY

d. **Agency Comparison Review**

Council discussed the Agency Comparison Review as information.

7. CAO & COMMITTEE REPORTS/COUNCIL ROUNDTABLE

a. **CAO Report**

Council reviewed the CAO Report as information.

b. **Council Roundtable**

Vice Chair Schebek provided a verbal report to Council on a recent Roam Transit meeting where they discussed potential new facility sites.

Councillor Beaulieu provided a verbal report to Council on Rocky Mountain Adaptive approaching him to inquire about the Gant-In-Aid program and procedures for applying, his planned attendance at the Bow Valley Regional Housing Garden Party,

and his attendance at a ROAM Transit meeting where they discussed increasing the Route 11 prices for non-resident travellers.

Councillor Parkinson provided a verbal report to Council on the Stakeholder Advisory Committee, her attendance at a Library Board meeting where they discussed Bill 58, her attendance at the Banff Lake Louise Tourism AGM, her work at the Bow Valley Mental Health and Addictions week, her recent completion of ESS training, and her attendance at the Parks Canada table-top activity.

8. CORRESPONDENCE & REPORTS

08-19-05-2026 Councillor Parkinson **MOVED** accept the correspondence and reports as information.
MOTION CARRIED UNANIMOUSLY

9. UPCOMING MEETINGS

- a. ID9 Regular Council Meeting 1:30pm, Tuesday April 23, 2026 | Lake Louise Sport & Recreation Centre
- b. Truth & Reconciliation Committee Meeting 12:30pm, Tuesday April 23, 2026 | Lake Louise Sport & Recreation Centre

10. CLOSED SESSION

09-19-05-2026 Vice-Chair Stelter **MOVED** that due to Section 26 of the *Access to Information Act* that the meeting be taken into Closed Session to discuss some confidential matters of Council business at 2:25pm.

MOTION CARRIED UNANIMOUSLY

The following people remained in the closed session:

- Danielle Duffy, Chief Administrative Officer
- Cassidy Stevens, Legislative Assistant
- Kurtis Pratt, Deputy Chief Administrative Officer

10-19-05-2026 Councillor Parkinson **MOVED** to end the Closed Session at 2:38pm.

MOTION CARRIED UNANIMOUSLY

11-19-05-2026 Councillor Parkinson **MOVED** that a letter be sent from the ID that outlines the impacts of the delays on the Fire Hall and Staff Housing Project and to send it to both the Minister of Municipal Affairs and the Minister of Alberta Infrastructure.

MOTION CARRIED UNANIMOUSLY

11. ADJOURNMENT

12-19-05-2026 Councillor Schebek **MOVED** to adjourn the May 19, 2026 Regular Council Meeting at 2:38pm.

MOTION CARRIED UNANIMOUSLY

Minutes Approved on the 16th of June 2026.

Chair – Jean-Marc Stelter

Chief Administrative Officer – Danielle Duffy



Issue Brief
2026-06-16

Agenda Item 6a. | Procedural Bylaw

Background

As requested, the Procedural Bylaw has been revised to include the Stakeholder Advisory Committee and to clarify the submission deadlines for agenda packages.

This Bylaw received first reading at the May 19th, 2026 Council Meeting and was requested to be presented for second and third reading at the June meeting due to the absence of the Chair and Councils desire to ensure they were in full support of the Bylaw due to their role in enforcement.

Recommendation

That council review the attached Procedural Bylaw and approve as amended if appropriate.

**AMENDED BYLAW NO. 2021-03****A BYLAW TO ESTABLISH RULES AND PROCEDURES FOR CONDUCTING ORDERLY COUNCIL MEETINGS
FOR IMPROVEMENT DISTRICT NO. 9.**

WHEREAS, it is necessary to establish rules and provisions to regulate the conduct of business in Council meetings and to establish Council Committees;

AND WHEREAS, in accordance with Section 145 of the Municipal Government Act, Council may pass bylaws in relation to the procedure and conduct of Council, Council Committees and other bodies established by Council;

NOW THEREFORE, under the authority of the Municipal Government Act, the Council of Improvement District No. 9, in the Province of Alberta, enacts as follows:

1. Citation
 - a. This Bylaw may be known as the "Procedural Bylaw".
2. Definitions
 - a. In this Bylaw, unless the context otherwise requires:
 - i. "Chief Administrative Officer" (CAO) means the Chief Administrative Officer for Improvement District No. 9, within the meaning of the Municipal Government Act
 - ii. "Council" means the Advisory Board for Improvement District No. 9, consisting of five (5) Councillors including the Chair, each of whom has the title "Councillor"
 - iii. "Councillor" means a Councillor of Council duly appointed and continuing to hold office
 - iv. "ID9" means the Improvement District 9 of Banff National Park.
 - v. "Municipal Government Act" (MGA) means the Municipal Government Act, R.S.A. 2000, c. M-26, any regulations thereunder, and any amendments or successor legislation thereto.

ORGANIZATION OF COUNCIL AND ESTABLISHMENT OF COMMITTEES

3. Presiding at Council
 - a. The Chair, when present, presides as Chair over all meetings of Council.
 - b. If the Chair is absent from a meeting of Council, the Vice Chair shall preside.
4. Committee Establishment
 - a. By this Bylaw, Council establishes the following committees:
 - i. Truth & Reconciliation Committee
 1. Council must appoint the Members of the Truth & Reconciliation Committee annually at its Organizational meeting.
 2. Membership in the Truth & Reconciliation Committee is as follows:
 - a. 5 Councillors, 1 Member at Large (when applicable)
 3. The Chair is elected at first meeting after appointment of Members.
 - ii. ID9 Stakeholder Advisory Committee
 1. Council must appoint the Members of the Advisory Committee annually at its Organizational meeting.
 2. Membership in the Advisory Committee is as follows:
 - a. 6 Ratepayer Representatives, 3 Agency Representatives, and 3 Councillors

3. The Chair is elected at first meeting after appointment of Members.

COUNCIL MEETINGS

5. Scheduling of Meetings
 - a. Council and Council Committee Meeting Scheduling by Council Calendar
 - i. Annually at the Organizational Meeting of Council, Council will adopt a schedule of meetings for the subsequent year (a Council Calendar).
 - ii. All Councillors must be present at the meeting when a Council Calendar is adopted.
 - iii. Notice for meetings scheduled in a Council Calendar which has been adopted by Council need not be given.
 - b. Additions or Changes to Meetings Scheduled on the Council Calendar
 - i. Council and Council Committee meeting dates and changes thereto, must be determined with input from the CAO, to minimize conflict between meetings and to ensure proper notification of the public.
 - ii. Council and Council Committees may cancel or revise their respective meetings, or schedule additional meeting dates or times as required, by a vote of the body, in consultation with the CAO. The CAO must provide notice of the changes or additions.
 - iii. A scheduled meeting may be cancelled by the Chair in consultation with the CAO, if the deadline for agenda submissions has passed, and there is no time-sensitive business to bring to that meeting.
 - iv. The Chair may call a special meeting at any time in accordance with the Municipal Government Act.
6. Location of Meetings
 - a. Meetings of Council should be determined at the Organizational Meeting of Council.
 - b. Council may by resolution change the location of a Council meeting, with consideration to the following:
 - i. the location should not be outside the municipal limits; and
 - ii. the location must have public access, free from admission charge.
7. Providing Notice of Meetings
 - a. Except for meetings scheduled on the adopted Council Calendar, the CAO must notify Councillors and the public as soon as possible, and no less than 24 hours in advance, when meetings are scheduled, re-scheduled, postponed, or canceled. Notice is deemed to be given by notifying Councillors and updating The ID's website.

ROLES & RESPONSIBILITIES

8. The Chair
 - a. Role of the Chair
 - i. The Chair must:
 1. maintain order and decorum in a manner which promotes fairness and forward progress;
 2. keep a sequence of speakers and recognize Councillors, Administration, advisors or citizens to speak at the appropriate segments of the agenda;
 3. make rulings on Points of Order or Questions of Privilege;
 4. ensure that Councillors understand the motion before them;
 5. subsequently call the vote;
 6. perform such other leadership functions as may be required for the efficient and effective conduct of the meeting; and
 7. at a Closed Meeting, ensure that only the matters that are approved to be discussed at the Closed Meeting are discussed.
 - b. Rights of the Chair
 - i. The Chair:

1. when present at a meeting, must vote only once on all items, unless required or permitted to abstain from voting.
 2. is not required to vacate the Chair in order to join in the debate so long as the Chair participates on the same basis as all other Councillors; and
 3. must vacate the chair in order to make a motion, and must remain out of the chair until the item, including any associated bylaw readings, has been concluded.
- c. Enforcement of Rules by the Chair
- i. The Chair must enforce the rules of this Bylaw. When the Chair interrupts a Councillor in order to enforce the rules, the Councillor must stop speaking and wait for the Chair to explain the reason for the interruption, and to cite the rule which has been breached.
 - ii. After being called to order, a Councillor may appeal the ruling of the Chair.
 - iii. If the Chair's ruling is upheld, and a Councillor persists in breaching the rules of this Bylaw, the Chair may call for a recess or, in extreme cases, invite a motion that the individual be removed either:
 1. for the balance of the meeting;
 2. until a time stated in the motion; or
 3. until the Councillor makes an apology acceptable to the meeting for the unruly behavior.
 - iv. If the motion to remove a Councillor passes, the Chair must direct the Councillor to leave, and may request enforcement if required.
9. Councillors and Council Committees
- a. Conduct of Councillors
- i. In order to ensure a respectful meeting environment, Councillors must abide by all applicable administrative and Council policies related to conduct.
 - ii. Councillors must keep their comments relevant to the issue at hand.
 - iii. Questions by Councillors to other Councillors, to Administration or to Councillors of the public, must be directed through the Chair. Councillors must abide by the Chair's directions and rulings, except when a Chair's ruling is appealed and reversed.
- b. Participation by Councillors
- i. A Councillor who wishes to speak or make a motion at a meeting shall do so only after being recognized by the Chair. Recognition must ordinarily be on a first-come-first served basis.
 - ii. A Councillor must not interrupt another person who was duly recognized to speak, except on a Point of Order (pointing to a violation of a specific rule) or a Question of Privilege (pointing to an issue that affects the comfort of Councillors, such as noises, uncomfortable room temperature, and other distractions).
 - iii. When the voting process commences, Councillors must cease any distractions from the question until the vote is taken and declared.
- c. Enforcement of Rules by Councillors
- i. All Councillors have the responsibility for ensuring that the rules of this Bylaw are adhered to. A Councillor may raise a Point of Order upon noticing a breach of Council's rules, but this must not be done frivolously or when the breach of the rules is minor and causes no discernible harm to the proper transaction of business.
10. Remote Participation
- a. A Councillor may participate in Council or Council Committee meetings remotely, as permitted by the MGA.
11. Members of the Public
- a. Conduct of Members of the Public
- i. In order to ensure a safe and respectful meeting environment, those seated in the public gallery or participating remotely at Council meetings must:
 1. not spontaneously applaud, display signs, or engage in any behavior which may be disruptive, disrespectful or intimidating to others.
- b. Participation by Members of the Public
- i. When making a submission to Council or to a Council Committee, a member of the public must:

1. speak only when called by the Chair;
 2. abide by the rules of conduct as outlined and abide by the Chair's direction regarding participation;
 3. limit their comments to the matter contained in the report and the recommendations being discussed;
 4. address Council for a maximum of five minutes per person, representative or group, unless the Chair allows a group to make their presentations one after the other without interruption; and
 5. not engage in argument with Council.
- c. Individuals may, with the consent of the Chair, provide presentation material, to be included in the Corporate Record for the meeting. Noting Council's expectation of respectful meeting proceedings, Council may move to exclude from the Corporate Record any written submission deemed to be offensive, whether or not the submission is deemed to be of legal concern.
 - d. The Chair may order that a member of the public, who disturbs or acts improperly at a meeting by words or actions, be expelled.
12. Administration
- a. Participation
 - i. The CAO (or their designate) must attend all meetings of Council and Council Committees, and is the parliamentary advisor for meetings of Council and Council Committees for the purpose of providing procedural, policy and administrative advice to the Chair.
 - ii. The CAO must:
 1. inform the Chair when Council's or a Council Committee's discussion goes beyond the subject matter of the report or item before it; and
 2. maintain any confidential items, reports or documents.

AGENDAS & ORDER OF BUSINESS

13. Agendas
- a. Agenda Setting
 - i. The items on the agenda for a meeting of Council must be set by the CAO 7 calendar days prior to the meeting, unless the meeting was called with less notice than one week. In those cases, the agenda must be set as soon as possible after the notice of meeting is issued.
 - ii. For Regular meetings of Council excluding Public Hearing meetings, the Chair may defer Officer of Council reports, Administration reports and Committee reports until the next meeting. If Council has directed by resolution that a report is to be provided to Council by a specific date, the Chair must not defer such a report beyond the specified deferral date.
 - iii. If a report is to be deferred in accordance with subsection (2), the CAO must be notified by the Chair in writing of the deferral no later than 24 hours after the deadline for setting the agenda.
 - iv. Items placed on Council and Council Committee agendas must ordinarily follow the Order of Business as listed below.
 - b. Agenda Submission Deadlines
 - i. Submissions from Members of Council, Administration, Council Committees and Officers of Council for inclusion in a Council or Council Committee agenda must be submitted to the CAO no later than 12:00 p.m. (noon), two weeks before the meeting. Submissions received after the deadline may be placed on the next agenda of the respective body for which the submission deadline has not passed. Submissions must contain enough information to the CAO is able to prepare an Issue Brief. The individual submitting the request, must be available for follow up in the days following the submission deadline.
 - ii. When the date for receipt of submissions falls on a statutory holiday, the date for receipt shall be the next business day.
 - c. Communications from Public
 - i. Written submissions from the public in response to advertised public hearing matters must be received no later than 12:00 p.m. (noon), two weeks before the meeting. Submissions must be

in a form which can be reproduced in the written record of the meeting and may be transmitted to the CAO in accordance with methods listed in the advertisement for the public hearing. No written submissions from the public shall be accepted by the CAO after the deadline but should a member of the public attend a public hearing to make a verbal presentation, a written submission may be accepted into the Corporate Record, with the permission of the Chair.

- ii. Public hearing submissions and other communications from members of the public must:
 1. clearly set out the matter at issue or the request;
 2. use respectful language; and
 3. contain the requestor's name and a method of contact.
 - a. A public hearing submission or communication received by the CAO which does not meet these conditions may be withheld and the requestor notified, if notification is possible.
- d. Provision of Agendas
 - i. The CAO must provide copies of Council and Council Committee agendas for each meeting as follows:
 1. delivered electronically to Members and senior Administration as soon as possible after the deadline for submissions to the meeting.
 2. published on The ID's website for the general public and media, at least 24 hours prior to the start of the meeting.
 - ii. The CAO is authorized to distribute confidential agenda materials to Members and senior Administration as appropriate. The CAO must determine when a limited distribution is appropriate for select confidential items, such as for personnel matters, provided the limited distribution does not exclude Members.

14. Order of Business

- a. Standard Order of Business for Council and Council Committees
 - i. Council – Regular meetings
 1. Call to order;
 2. Adoption of agenda;
 3. Adoption of minutes;
 4. Financial Reports
 5. Delegations
 6. Business & Discussion Items
 7. CAO & Committee Reports/Roundtable
 8. Correspondence & Reports
 9. Closed Session Items
 10. Review of Upcoming Meetings
 11. Adjournment.

15. Quorum

- a. Call to Order With Quorum
 - i. At the time set for the start of the meeting, if a quorum is present, the Chair must call the meeting to order.
- b. Meeting Does Not Achieve Quorum
 - i. If a Council or Council Committee meeting does not achieve a quorum 15 minutes after the time set for the start of the meeting, the CAO must record the names of the Councillors present and the meeting shall be adjourned. If the Chair deems that an emergency circumstance could prevent quorum from being achieved within 15 minutes after the time set for the start of the meeting, the Chair may, in consultation with the CAO, recess the meeting to the call of the Chair.
- c. Loss of Quorum During a Meeting
 - i. A Council or Council Committee meeting in progress loses quorum and is deemed to be adjourned when:
 1. following a recess, a quorum is not assembled within 5 minutes following the stated end of such recess; or

2. while in session, the number of Members is reduced to less than the number required for quorum.
 - d. Unfinished Business
 - i. Unfinished Business which was not concluded when a meeting did not achieve quorum, or when quorum was lost, is forwarded as follows:
 1. to the next appropriate meeting of Council or Council Committee, as determined by the CAO;
 2. to a Special meeting of the body, called to dispose of the Unfinished Business.
16. Pecuniary Interest
- a. A Member who has a pecuniary interest in a matter before Council or a Council Committee must:
 - i. disclose the general nature of the pecuniary interest; and
 - ii. leave the meeting before debate if required and return after the vote is declared.
17. Approving the Agenda Order/Changes to a Published Agenda
- a. Once a Council or a Council Committee agenda is set or otherwise published, it is the property of the voting body. Changes or deletions from the published agenda may only be considered at the meeting.
 - b. The agenda and any amendments to it must be confirmed by a majority vote at the start of meetings of Council and Council Committees.
18. Addition of Urgent Business to an Agenda
- a. A Member may make a motion to add urgent business to a Council or Council Committee meeting agenda.
 - b. Adding a matter as urgent business to a published agenda, without notice to the public, must be kept to a minimum, noting Council's preference to be as transparent and as accountable as possible.
 - c. A matter proposed to be added as urgent business must be provided to the Chair in advance of the meeting, in order for the Chair to confirm with Administration whether the item calls for immediate and urgent consideration.
 - d. The Chair must provide a recommendation to Council or the Council Committee on whether the matter is urgent or not, prior to voting on the motion to add the matter as urgent business.
19. Flow of Agenda Items
- a. The flow of each Council and Council Committee agenda item is ordinarily:
 - i. Administration introduction of the item, if required;
 - ii. submissions from the public, if applicable;
 - iii. questions of clarification from Members to Administration.
 - iv. a motion being put on the floor;
 - v. debate (once per Member);
 - vi. mover responds to questions raised in debate; and
 - vii. vote.
20. Closed Meetings
- a. All meetings of Council and Council Committees must be held in public, though a portion of a meeting may be closed to the public.
 - b. The only matters to be considered in Closed Meetings are matters pertaining to one of the exceptions to disclosure applicable acts.
 - c. Before holding a Closed Meeting, Council or a Council Committee must, in a meeting held in public, adopt a motion to go into a Closed Meeting, and the motion must include:
 - i. the title of each item to be discussed; and
 - ii. the listing of specific section(s) under Part 1, Division 2 of the FOIP Act which provides the legislative authority to discuss the item(s) in a Closed Meeting.
 - d. The following persons may attend a Closed Meeting of Council or of a Council Committee unless Council or the Council Committee directs otherwise:
 - i. members of Administration, as deemed necessary by the CAO; and
 - ii. Council.
 - e. Council or a Council Committee, prior to going into a Closed Meeting, may by resolution authorize persons, other than members of Administration and Council, to attend specific items that will be

discussed at the Closed Meeting. The names of the proposed participants must be recorded in the Minutes.

- f. Council or a Council Committee when holding a Closed Meeting may at any time direct that a person, other than a Councillor, leave the Closed Meeting.
- g. For all confidential items, Administration must recommend a date by which the item should be reviewed for consideration of public release.
- h. Where Council has directed that a confidential item be reviewed by a specific date, Council may subsequently change that date and such a change does not require a reconsideration.
- i. The rules of Council and Council Committees apply to closed meetings.
- j. Council or a Council Committee must not vote in a Closed Meeting except on a resolution to recess or to revert to a meeting held in public.

BYLAWS

21. Bylaws

- a. Bylaw Readings
 - i. A bylaw is passed after it receives three readings and is signed.
 - ii. Before first reading, Council may debate the substance of the proposed bylaw
 - iii. After first reading and before second reading is given, Council may propose and consider amendments to the bylaw.
 - iv. When all amendments have been accepted or rejected, a vote on second reading of the bylaw as amended must be called.
- b. Authorization for Three Readings at One Meeting
 - i. A proposed bylaw must not be given more than two readings at the same meeting, except with the unanimous vote of all Council Members present at the meeting.
 - ii. If a vote on authorization for third reading is not adopted unanimously, the CAO must place the proposed bylaw on the agenda of the next Council meeting for which the submission deadline has not passed, for third reading.
- c. No Readings or Failure of a Reading
 - i. If a reading of a proposed bylaw fails, the previous readings, if any, are rescinded
 - ii. If a proposed bylaw does not receive third reading within two years from the date of the first reading, the previous readings are rescinded and the proposed bylaw is deemed to have been abandoned.
 - iii. If a proposed bylaw has not received any readings within two years from the date that it is first presented to Council, the proposed bylaw is deemed to have been abandoned.
 - iv. The defeat of a proposed bylaw will not preclude the introduction of another proposed bylaw with similar terms and effect.

MOTIONS

22. Motions in Meetings

- a. All efforts must be made to ensure that recommendations and proposed resolutions which come before Council or Council Committees are concise, unambiguous and do not compete with previously adopted direction.
- b. The input of Administration must always be incorporated into motions, so as to ensure that any legal, financial and operational impacts are professionally addressed.
- c. The mover cannot withdraw a motion except by general consent or by majority vote.
- d. Upon consultation with the CAO, the Chair may rule that a motion is out of order if it violates the MGA, this Procedure Bylaw, or any other applicable legislation, rules or policies.
 - i. When ruling that the motion is out of order, the Chair must cite the provision that would be violated by the motion.
- e. When the Chair believes there has been sufficient debate, the Chair may seek to close debate on a motion.

23. Friendly Amendment

- a. The Councillor making a motion, after debate on a main motion has begun, may, with general consent, make minor changes to the wording or agree to a minor change proposed by another Councillor.
24. Debate on Motions
- a. No Councillor may debate twice on a motion, however the Councillor who moved the main motion may respond to questions raised during debate after all other Councillors have been given an opportunity to speak.
 - b. Questions During Debate
 - i. While Administration should provide their best professional judgment on issues, Councillors may not engage in debate with or ask argumentative questions of Administration.
25. Voting
- a. Requirements to Vote
 - i. Every Councillor present at a meeting of Council or a Council Committee must vote on every matter put to a vote, unless the Councillor declares a Pecuniary Interest, or has abstained from voting on a matter due to absence from the public hearing
 - b. Voting Style
 - i. Voting at Council and Council Committee meetings shall be captured by the raising of hands.
 - ii. A vote is not final until the Chair announces the result of the vote.
 - c. Vote Result
 - i. A motion shall be declared lost when it:
 - 1. does not receive the required number of votes; or
 - 2. receives a tie vote.
 - d. Changing a Vote
 - i. Should a Councillor request to change their vote, and the requested change does not alter the vote result, the request may be granted by general consent or by a majority vote, whether the requestor voted for or against the motion. If the requested change would alter the vote result, the Councillor may move to reconsider the original vote.
 - e. Division of a Recommendation
 - i. A Councillor may request or the Chair may direct that a recommendation be divided and called separately, but only if the divided parts can stand on their own.

SPECIAL PROCEDURES

26. Council's Organizational Meeting
- a. The business of Council's annual Organizational meeting is limited to:
 - i. administering the oath of office and the introduction of Members at the first Organizational meeting following an Appointment;
 - ii. appointment of elected officials, public Members and Administration Members to Committees; and
 - iii. other business as directed by this Bylaw, Council or the CAO.
 - b. The Organizational meeting will take place before the October Regular Meeting, unless it is an Appointment year, at which time the Organizational meeting will take place at the Council Meeting following the Appointments.
27. Oath of Office
- a. At the organizational meeting following Appointments, the CAO must:
 - i. take the Chair;
 - ii. call the meeting to order; and
 - iii. preside over the meeting until the oath as prescribed by the Oaths of Office Act, has been administered to the Councillors.
 - b. After Council has taken the oath, they will vote on the Chair & Vice Chair appointments and those roles will take their new oaths.
 - c. After this Oath, the Chair will assume the Chair

RECORDS OF COUNCIL & COMMITTEES

28. Agendas

- a. Council and Council Committee agendas and all bylaws and other materials published as a part of an agenda are retained by the CAO in the permanent Corporate Record.

29. Minutes

- a. The minutes of a Council or a Council Committee meeting, once adopted, must be signed by the Chair and by the CAO.
- b. The CAO must maintain custody of the minutes of every Council and Council Committee meeting, and distribute a copy to each Member in a subsequent agenda for confirmation.
- c. The minutes of every Council and Council Committee meeting must record:
 - i. the decisions of Council and Council Committees;
 - ii. the names of the Members who voted for and against a motion;
 - iii. the name and general nature of a Pecuniary Interest declared by a Member (as defined in section 170 of the MGA);
 - iv. the name, titles and a summary of the presentation of any and all delegations;
 - v. the distribution of additional material received at Council and Council Committee meetings, to form part of the Corporate Record;
 - vi. the sections of the FOIP Act that apply to an item being discussed in a closed meeting and, if the decision of the Members is for the report to remain confidential, then the minutes must record a date when the report will be reviewed for potential release as public.
- d. Corrections to Minutes
 - i. A Member may make a motion that the minutes be amended to correct an inaccuracy or omission. The Member must notify the CAO of the proposed correction as soon as is possible prior to the meeting at which they are confirmed, to allow the CAO:
 1. to review the inaccuracy or omission; and
 2. to prepare a revision to be distributed at the meeting if required.
 - ii. Typographical errors should also be reported to the CAO in advance of the meeting, but do not require a motion to amend.
 - iii. Only minor changes may be made to correct errors in grammar, spelling, and punctuation or to correct the omission of a word necessary to the meaning or continuity of a sentence; but no change must be allowed which would alter or affect, in a material way, the actual decision made by Council.

30. Bylaws as a Corporate Record

- a. Following Third Reading of a Bylaw
 - i. A bylaw, having received third reading, must be signed by the Chair, and the CAO.

Bylaw 2015-03 is hereby rescinded.

This bylaw shall take effect upon approval of the Minister of Alberta Municipal Affairs.

READ A FIRST TIME this 14th day of December 2021.

READ A SECOND TIME this 14th day of December 2021.

READ A THIRD TIME AND PASSED this 11th day of January, 2022.

AMENDED A FIRST TIME this 19th day of May, 2026.

AMENDED A SECOND TIME this 19th day of May, 2026.

AMENDED A THIRD TIME AND PASSED this 19th day of May, 2026.

Chairperson

Chief Administrative Officer



Issue Brief
2026-06-16

Agenda Item 6b. | Borrowing Bylaw

Background

A Borrowing Bylaw is required under the Municipal Government Act (MGA) Section 254. The interpretation by Municipal Affairs is that this is required to be done immediately. While we understand the full project cost is not yet known, the borrowing would be based on the approved budget and must remain within ID 9's allowable debt limit.

Should the cost of the project change, or the funds required change, this Bylaw can be amended.

Because the term is longer than 5 years, Council is required to pass second and third readings following public notice. This is the proposed Public Participation Plan (in accordance with P #2018-01)

- Nature of the Matter: Borrowing Bylaw
- Impact: Potential Tax Implications
- Demographics of Stakeholders: Ratepayers
- Date of final Readings: Regular Council Meeting June 16th at start of the meeting (prior to delegations)
- Outcome: should any valid petitions be received, Administration will advise Council on next steps.

Recommendation

That council review the documentation and move to approve the Borrowing Bylaw for second and third reading of the Borrowing Bylaw as presented.



A BYLAW OF IMPROVEMENT DISTRICT NO 9 TO INCUR INDEBTEDNESS BY THE ISSUANCE OF DEBENTURE IN THE AMOUNT OF \$3,000,000 FOR THE PURPOSE OF THE MUNICIPAL STAFF HOUSING AND LAKE LOUISE FIRE HALL PROJECT.

WHEREAS the Council of Improvement District No. 9 (Banff) has decided to issue a bylaw pursuant to Section 258 of the *Municipal Government Act* to authorize the financing, undertaking and completion of the Municipal Staff Housing and Lake Louise Fire Hall project.

WHEREAS plans and specifications have been prepared and the total cost of the project is estimated to be \$28,911,818 and the Municipality estimates the following grants and contributions will be applied to the project:

Capital Reserves:	\$9,883,725
Provincial Grants:	\$1,693,964
Federal Grants:	\$14,334,129
Debentures:	\$3,000,000
Total Costs:	\$28,911,818

WHEREAS in order to complete the project it will be necessary for the Municipality to borrow the sum of \$3,000,000 for a period not to exceed twenty (20) years, from the Province of Alberta or another authorized financial institution, by the issuance of debentures and on the terms and conditions referred to in this bylaw.

WHEREAS the estimated lifetime of the project financed under this bylaw is equal to, or in excess of fifty (50) years.

WHEREAS the principal amount of the outstanding debt of the Municipality at December 31, 2025 is \$0 with no outstanding principal or interest in arrears.

WHEREAS all required approvals for the project have been obtained and the project is in compliance with all Acts and Regulations of the Province of Alberta.

NOW THEREFORE the Council of the Improvement District No. 9 (ID9) in the Province of Alberta enacts as follows:

1. That for the purpose of constructing the Municipal Staff Housing and Lake Louise Fire Hall project, the sum of THREE MILLION DOLLARS (\$3,000,000) be borrowed from the Province of Alberta or another authorized financial institution by way of debenture on the credit and security of the Municipality at large, of which the amount the full sum of \$3,000,000 is to be paid by the Municipality at large.
2. The proper officers of the Municipality are hereby authorized to issue debentures on behalf of the Municipality for the amount and purpose as authorized by this bylaw, namely the Municipal Staff Housing and Lake Louise Fire Hall project.
3. The Municipality shall repay the indebtedness according to the repayment structure in effect, namely semi-annual or annual equal payments of combined principal and interest installments not to exceed twenty (20) years calculated at a rate not exceeding the interest rate fixed by the Province of Alberta, or another authorized financial institution, on the date of the borrowing, and not to exceed eight (8%) percent.
4. The Municipality shall levy and raise in each year municipal taxes sufficient to pay the indebtedness.

5. The indebtedness shall be contracted on the credit and security of the Municipality.
6. The net amount borrowed under the bylaw shall be applied only to the project specified by this bylaw.
7. This bylaw comes into force on the date it is passed.

READ A FIRST TIME this 19th day of May 2026.

READ A SECOND TIME this 16th day of June 2026.

READ A THIRD TIME AND PASSED this 16th day of June 2026.

Chair

Chief Administrative Officer



**CONFIRMED MINUTES OF THE REGULAR MEETING OF COUNCIL
of the Town of Banff in the Province of Alberta
Tuesday, May 12, 2026, at 02:00 PM**

COUNCIL MEMBERS PRESENT

Mayor Corrie DiManno
Councillor Brian Standish, Acting Mayor
Councillor Michelle Backhouse
Councillor David Fullerton
Councillor Marc Ledwidge
Councillor Kaylee Ram

COUNCIL MEMBERS ABSENT

Councillor Barb Pelham, Deputy Mayor

ADMINISTRATION PRESENT

Kelly Gibson, Town Manager
Lauren Aebig, Director, Corporate Services
Jason Darrah, Director, Marketing and Communications
Darren Enns, Director, Planning and Environment
Adrian Field, Director, Engineering
Alison Gerrits, Director, Community Services
Paul Godfrey, Director, Operations
Katherine Severson, Director, Emergency and Protective Services
Keri Martens, Fire Chief
Michael Hay, Manager, Environmental Services
Carla Bitz, Environmental Coordinator
Shannon Ripley, Environmental Coordinator
Renée Lavergne, Information Governance Coordinator
Kiersten McDonald, Legislative Advisor
Libbey McDougall, Municipal Clerk

1. CALL TO ORDER

Mayor DiManno called the May 12, 2026, Regular Meeting of Council to order at 2:01 p.m.

Present at Call to Order: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent for Meeting: (1): Councillor Pelham

2. CONFIRMATION OF AGENDA

2.1 Revised Agenda for the May 12, 2026, Regular Meeting of Council

COU26-130

Moved By Councillor Backhouse

That the Revised Agenda for the May 12, 2026 Regular Meeting of Council be confirmed.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

2.2 2026 Council Workplan

Council, by unanimous consent, received the 2026 Workplan for the Corporate Record.

3. CONFIRMATION OF MINUTES

3.1 Revised Minutes of the April 28, 2026, Regular Meeting of Council

COU26-131

Moved By Councillor Backhouse

That the Revised Minutes of the April 28, 2026, Regular Meeting Council be confirmed.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

4. INVITED PRESENTATIONS

No Invited Presentations were scheduled as part of this meeting.

5. PUBLIC INPUT ON APPROVED AGENDA ITEMS

5.1 Written Submissions

No Written Submissions relating to Agenda Items scheduled as part of this meeting, were revived.

5.2 Verbal Submissions

No Verbal Submissions relating to approved Agenda Items scheduled as part of this meeting, were provided.

6. UNFINISHED BUSINESS

No items of Unfinished Business were scheduled as part of this meeting.

7. ADMINISTRATIVE REPORTS

7.1 Request for Decision: Proposed Fire Department Bylaw 66-3

COU26-132

Moved by Councillor Ram

That with respect to Item 7.1, Request for Decision: Proposed Fire Department Bylaw 66-3, the following be adopted:

That Bylaw 66-3 be introduced and read a first time.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

COU26-133

Moved By Councillor Fullerton

That with respect to Item 7.1, Request for Decision: Proposed Fire Department Bylaw 66-3, the following be adopted:

That Bylaw 66-3 be read a second time.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

COU26-134

Moved By Councillor Standish

That with respect to Item 7.1, Request for Decision: Proposed Fire Department Bylaw 66-3, the following be adopted:

That authorization now be given to read Bylaw 66-3 be third time.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED UNANIMOUSLY

COU26-135

Moved By Councillor Backhouse

That with respect to Item 7.1, Request for Decision: Proposed Fire Department Bylaw 66-3, the following be adopted:

That Bylaw 66-3 be read a third time.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

7.2 Briefing: Zero Waste Action Plan Update

COU26-136

Moved By Councillor Ledwidge

That with respect to Item 7.2, Briefing: Zero Waste Action Plan Update, the following be adopted:

That Council receive the Zero Waste Action Plan Update Briefing for the Corporate Record.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

COU26-137

Moved By Councillor Backhouse

That with respect to Item 7.2, Briefing: Zero Waste Action Plan, the following be Motion Arising be adopted:

That Council direct Administration to return as part of the 2027 Service Review process with a report addressing options and budget implications for strengthening residential and multi-residential diversion of food waste, and recyclable materials, including circular economy initiatives, in Banff.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

7.3 Request for Decision: Proposed Council Policy C2003-2, Housing Incentive Purchase Program (HIPP)

COU26-138

Moved by Mayor DiManno

That with respect to Item 7.3, Request for Decision: Proposed Council Policy C2003-2, Housing Incentive Purchase Program (HIPP), the following be adopted:

That Council approve the proposed Council Policy C2003-2, Housing Incentive Purchase Program (HIPP), as presented (Attachment 1).

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

- 7.4 Request for Decision: Proposed Bylaw 500, A Bylaw to Repeal Bylaws 234-1 (The Planning, Infrastructure and Environmental Affairs Committee), 235 (The Community and Public Affairs Committee), and 236 (The Corporate Affairs Committee)

COU26-139

Moved By Councillor Backhouse

That with respect to Item 7.4, Request for Decision: Proposed Bylaw 500, A Bylaw to Repeal Bylaws 234-1 (The Planning, Infrastructure and Environmental Committee), Bylaw 235 (The Community and Public Affairs Committee) and Bylaw 236 (The Corporate Affairs Committee), the following be adopted:

That Bylaw 500 be introduced and read a first time.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

COU26-140

Moved By Councillor Standish

That with respect to Item 7.4, Request for Decision: Proposed Bylaw 500, A Bylaw to Repeal Bylaws 234-1 (The Planning, Infrastructure and Environmental Committee), Bylaw 235 (The Community and Public Affairs Committee) and Bylaw 236 (The Corporate Affairs Committee), the following be adopted:

That Bylaw 500 be read a second time.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

COU26-141

Moved By Councillor Ram

That with respect to Item 7.4, Request for Decision: Proposed Bylaw 500, A Bylaw to Repeal Bylaws 234-1 (The Planning, Infrastructure and Environmental Committee), Bylaw 235 (The Community and Public Affairs Committee) and Bylaw 236 (The Corporate Affairs Committee), the following be adopted:

That authorization now be given to read Bylaw 500 be third time.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED UNANIMOUSLY

COU26-142

Moved By Councillor Backhouse

That with respect to Item 7.4, Request for Decision: Proposed Bylaw 500, A Bylaw to Repeal Bylaws 234-1 (The Planning, Infrastructure and Environmental Committee), Bylaw 235 (The Community and Public Affairs Committee) and Bylaw 236 (The Corporate Affairs Committee), the following be adopted:

That Bylaw 500 be read a third time.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

8. NOTICES OF MOTION

8.1 Notice of Motion: Town of Banff Council Representation on the Age-Friendly Banff Committee

COU26-143

Moved By Councillor Ram

That with respect to Item 8.1, Notice of Motion: Town of Banff Council Representation on the Age-Friendly Banff Committee, the following resolution be adopted, **after amendment:**

NOW THEREFORE BE IT RESOLVED that Council appoint **Councillor Fullerton** to serve as a member of the Age-Friendly Banff Committee for the **remainder of the 2025-2029 term of Council**, ending at the **2029** Annual General Meeting of Council.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

8.2 Notice of Motion: Living Wage

COU26-144

Moved By Councillor Ledwidge

That with respect to Item 8.2, Notice of Motion: Living Wage, the following be adopted:

NOW THEREFORE BE IT RESOLVED that Council direct Administration to invite the Alberta Living Wage Network to provide a presentation to Council on the living wage and how it can be used as a data point to guide municipal policy in areas such as housing, transit, recreation and family services, etc. in a municipality.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

9. COMMITTEE REPORTS

No Committee Reports were scheduled as part of this meeting.

10. NEW/URGENT BUSINESS

No items of New/ Urgent Business were included as part of this meeting.

11. CONFIDENTIAL ITEMS

No Confidential Items were scheduled as part of this meeting.

12. CORRESPONDENCE

12.1 Correspondence: Kathy McNeil: Letter Re: Second Gate at the Sundance Dog Park, received May 11, 2026

COU26-145

Moved By Mayor DiManno

That with respect to Item 12.1, Correspondence: Kathy McNeil: Letter Re: Second Gate at Sundance Dog Park, received May 11, 2026, the following be adopted:

That Council Direct Administration to include a New Service Level Request for a functional second gate for the Sundance Park Dog Park for consideration as part of the 2027 Service Review process

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

13. ADJOURNMENT

COU26-146

Moved By Councillor Ledwidge

That the May 12, 2026 Regular Meeting of Council adjourn at 3:41 p.m.

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor
Ledwidge, Councillor Ram, and Councillor Standish

Absent (1): Councillor Pelham

MOTION CARRIED

On Original

Corrie DiManno, Mayor

On Original

Libbey McDougall, Municipal Clerk



**MINUTES OF THE REGULAR MEETING OF COUNCIL
of the Town of Banff in the Province of Alberta
Tuesday, May 26, 2026, at 02:00 PM**

COUNCIL MEMBERS PRESENT

Mayor Corrie DiManno
Councillor Michelle Backhouse
Councillor David Fullerton
Councillor Marc Ledwidge
Councillor Kaylee Ram
Councillor Barb Pelham, Deputy Mayor
Councillor Brian Standish, Acting Mayor

COUNCIL MEMBERS ABSENT ADMINISTRATION PRESENT

Kelly Gibson, Town Manager
Lauren Aebig, Director, Corporate Services
Jason Darrah, Director, Marketing and Communications
Darren Enns, Director, Planning and Environment
Adrian Field, Director, Engineering
Alison Gerrits, Director, Community Services
Chris Marvell, Acting Director, Operations
Barbara King, Human Resources
Katherine Severson, Director, Emergency and Protective Services
Dave Michaels, Manager, Planning Services
Sharon Oakley, Manager, Housing Sustainability
Lisa Lee, Executive Assistant
Libbey McDougall, Municipal Clerk
Kiersten McDonald, Legislative Advisor

1. CALL TO ORDER

Mayor DiManno called the May 26, 2026, Regular Meeting of Council to order at 2:00 p.m

Present in Chamber at Call to Order: (7) Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Ram, and Councillor Standish

2. CONFIRMATION OF AGENDA

2.1 Agenda for the May 26, 2026, Regular Meeting of Council

COU26-147

Moved By Councillor Standish

That the Agenda for the May 26, 2026 Regular Meeting of the Council be confirmed.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish,
Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge,
and Councillor Ram

MOTION CARRIED

2.2 2026 Council Workplan

Council, by unanimous consent, received the 2026 Workplan for the Corporate Record.

3. CONFIRMATION OF MINUTES

3.1 Minutes of the May 12, 2026, Regular Meeting of Council

COU26-148

Moved By Councillor Standish

That the Minutes of the May 12, 2026. Regular Meeting of Council be confirmed.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish,
Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge,
and Councillor Ram

MOTION CARRIED

4. INVITED PRESENTATIONS

4.1 Banff Public Library Board Update to Council

Council, by way of unanimous consent, received the Banff Public Library's Update to Council verbal presentation for the Corporate Record.

5. PUBLIC INPUT ON APPROVED AGENDA ITEMS

5.1 Written Submissions

No Written Submissions relating to approved Agenda items scheduled as part of this meeting were received.

5.2 Verbal Submissions

No Verbal Submissions relating to approved Agenda items scheduled as part of this meeting were provided.

6. UNFINISHED BUSINESS

No items of Unfinished Business were scheduled as part of this meeting.

7. ADMINISTRATIVE REPORTS

7.1 Request for Decision: Proposed Borrowing Bylaw 496 – Squirrel Street Staff Housing Partnership with Parks Canada Capital Project - Second and Third Reading

Note: Council gave first reading to Bylaw 497 during its April 28, 2026, Regular Meeting by way of adopted Motion COU26-114.

COU26-149

Moved By Councillor Pelham

That with respect to Item 7.1. Request for Decision: Proposed Borrowing Bylaw 496 - Squirrel Street Staff Housing Partnership with Parks Canada Capital Project - Second and Third Reading, the following be adopted:

That Bylaw 496 be read a second time.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-150

Moved By Councillor Ledwidge

That with respect to Item 7.1, Request for Decision: Proposed Borrowing Bylaw 496 - Squirrel Street Staff Housing Partnership with Parks Canada Capital - Second and Third Reading, the following be adopted:

That Bylaw 496 be read a third time.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

7.2 Request for Decision: Proposed Bylaw 497 - Heritage Resource Action Plan Land Use Bylaw Amendments

COU26-151

Moved By Councillor Backhouse

That with respect to Item 7.2, Request for Decision: Proposed Bylaw 497 - Heritage Resource Action Plan Land Use Bylaw Amendments, the following be adopted:

That Bylaw 497, Land Use Bylaw Amendment (Heritage Conversion Tools) be introduced and read a first time.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-152

Moved By Councillor Standish

That with respect to Item 7.2, Request for Decision: Proposed Bylaw 497 - Heritage Resource Action Plan Land Use Bylaw Amendments, the following be adopted:

That Council direct Administration to schedule a Public Hearing for proposed Bylaw 497, Land Use Amendments (Heritage Conservation Tools) in accordance with the Municipal Government Act.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

7.3 Request for Direction: Destination Stewardship Council

COU26-153

Moved By Mayor DiManno

That with respect to Item 7.3, Request for Direction: Destination Stewardship Council, the following be adopted:

That Council, pursuant to Section 9.22 of Procedures Bylaw 44-8, revisit Motion COU26-128 to approve the amended 2026-2028 Operating Budget, which was adopted as part of the April 28, 2026, Regular Meeting of Council, so as to consider further amendments to the Amended 2026-2028 Operating Budget.

For (5): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Pelham, and Councillor Ram

Against (2): Councillor Ledwidge, and Councillor Standish

MOTION CARRIED

COU26-154

Moved By Councillor Pelham

That with respect to Item 7.3, Request for Direction: Destination Stewardship Council, the following be adopted, **after amendment and as amended by Motion COU26-155:**

That Council further amend the Amended 2026-2028 Operating Budget by directing Administration to work with **the Town of Canmore** to procure contracted services to facilitate foundational work on establishing a Destination Stewardship Council, by allocating up to **\$25,000**, to be funded through the Budget Stabilization Reserve.

For (4): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, and Councillor Pelham

Against (2): Councillor Ledwidge, and Councillor Standish

Absent (1): Councillor Ram

MOTION CARRIED

Amendment:

COU26-155

Moved By Councillor Fullerton

That Motion COU26-154 be amended by deleting the amount "\$40,000" noted following the words "by allocating up to" and substituting with the amount "\$25,000" so that the motion reads as follows (emphasis added):

That Council further amend the Amended 2026-2028 Operating Budget by directing Administration work with the Town of Canmore to procure contracted services to facilitate foundational work on establishing a Destination Stewardship Council, by allocating up to **\$25,000**, to be funded through the Budget Stabilization Reserve.

For (5): Councillor Backhouse, Councillor Fullerton, Councillor Pelham, Councillor Ram, and Councillor Standish

Against (2): Mayor DiManno, and Councillor Ledwidge

MOTION CARRIED

COU26-156

Moved By Mayor DiManno

That with respect to Item 7.3, Request for Direction: Destination Stewardship Council, the following be adopted, **after amendment:**

That Council approve the Amended 2026-2028 Operating Budget, **as amended by Motion COU26-154.**

For (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Pelham, Councillor Ledwidge, and Councillor Standish

Absent (1): Councillor Ram

MOTION CARRIED

COU26-157

Moved By Councillor Pelham

That with respect to Item 7.3, Request for Direction: Destination Stewardship Council, the following be adopted, **after amendment:**

That Council appoint **Mayor DiManno** to assist with the foundation work associated with establishing a Destination Stewardship Council.

For (7): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Pelham, Councillor Ledwidge, Councillor Ram, and Councillor Standish

MOTION CARRIED

COU26-158

Moved By Councillor Backhouse

That with respect to Item 7.3, Request for Direction: Destination Stewardship Council, the following be adopted:

That Council direct Administration to return to a future meeting of Council with a report outlining the required next steps in establishing a Destination Stewardship Council.

For (7): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Pelham, Councillor Ledwidge, Councillor Ram, and Councillor Standish

MOTION CARRIED

8. NOTICES OF MOTION

No Notices of Motion were scheduled as part of this meeting.

9. COMMITTEE REPORTS

Council, by unanimous consent, received the following Committee Reports for the Corporate Record:

- 9.1 Approved Minutes of the January 15, 2026, Banff Housing Corporation Meeting
- 9.2 Approved Minutes of the February 19, 2026, Banff Housing Corporation Meeting
- 9.3 Approved Minutes of the March 19, 2026, Banff Housing Corporation Meeting
- 9.4 Approved Minutes of the March 11, 2026, Meeting of the Bow Valley Regional Transit Services Commission

10. NEW/URGENT BUSINESS

No New/ Urgent Business was included as part of this meeting.

11. CONFIDENTIAL ITEMS

- 11.1 Confidential Request for Direction: Draft 2027-2030 Council Strategic Plan

COU26-159

Moved By Mayor DiManno

That with respect to Item 11.1, Confidential Request for Direction: Draft 2027-2030 Council Strategic Plan, the following be adopted:

That Council, pursuant to Sections 23 (Local public body confidences) and 24 (Advice from officials) of the Freedom of Information and Protection of Privacy Act, recess to the call of the Chair at (insert time), to reconvene in a closed meeting, to be conducted in the Council Boardroom/ Council Chamber and a confidential Zoom meeting environment, to consider confidential matters with respect to Item 11.1, Confidential Request for Direction: Draft 2027-2030 Council Strategic Plan.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

Individuals in attendance during the closed meeting discussions with respect to Item 11.1, Confidential Request for Direction: Draft 2027-2030 Council Strategic Plan:

Members of Administration:

Clerks: L. McDougall (Municipal Clerk) and K. McDonald (Legislative Advisor)

Advice: K. Gibson (Town Manager), J. Darran (Director, Communications and Marketing)

Council reconvened in closed meeting at 3:40 p.m. with Mayor DiManno in the Chair.

Council recessed in closed meeting at 4:23 p.m.

Council reconvened in public meeting at 4:25 p.m. with Mayor DiManno in the Chair.

COU26-160

Moved By Mayor DiManno

That with respect to Item 11.1, Confidential Request for Direction: Draft 2027-2030 Council Strategic Plan, the following be adopted:

That Council rise and report.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-161

Moved By Mayor DiManno

That with respect to Item 11.1, Confidential Request for Direction: Draft 2027-2030 Council Strategic Plan, the following be adopted, **after amendment:**

That Council direct that the proposed 2027 – 2030 Strategic Plan and associated report be released as public document, **to be included as part of the final revised Agenda for the May 26, 2026, Meeting, once Administration has made the requested updates**, so that it may be discussed as part of the June 08, 2026, Council Open House.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-162

Moved By Mayor DiManno

That with respect to Item 11.1, Confidential Request for Direction: Draft 2027-2030 Council Strategic Plan, the following be adopted:

That Council direct that the closed meeting discussions, remain confidential pursuant to Sections 23 (Local public body confidences) and 24 (Advice from officials) of the *Freedom of Information and Protection of Privacy Act*, until such time as the matter has been resolved.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

12. CORRESPONDENCE

No items of Correspondence were received for this meeting.

13. ADJOURNMENT

COU26-163

Moved By Councillor Standish

That the May 26, 2026, Regular Meeting of Council adjourn at 4:27 p.m.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

Corrie DiManno, Mayor

Libbey McDougall, Municipal Clerk

UNCONFIRMED

CORRECTION: 2026-05-19 Staff and Stakeholder Update: Visible Pile Burning behind 4-2 Residences

1 message

LLYK Lotissements Urbains / LLYK Townsites (PC) <llyklotissementsurbains-llyktownsites@pc.gc.ca>

Tue, May 19, 2026 at 11:18 AM

To: "LLYK Lotissements Urbains / LLYK Townsites (PC)" <llyklotissementsurbains-llyktownsites@pc.gc.ca>

CORRECTION: Staff and Stakeholder Update

On behalf of the Lake Louise Ski Area

Private Stakeholder FireSmart program: Visible pile burning behind 4-2 Residences

May 19th, 2026

What's happening?

Starting May 19th, 2026, contractors will begin pile burning behind the Lake Louise Ski Area Staff Residences on Fairview Rd (commonly referred to as the 4-2s). Flames and smoke from pile burning will be visible, particularly from neighbouring residences and the Bow River Trail.

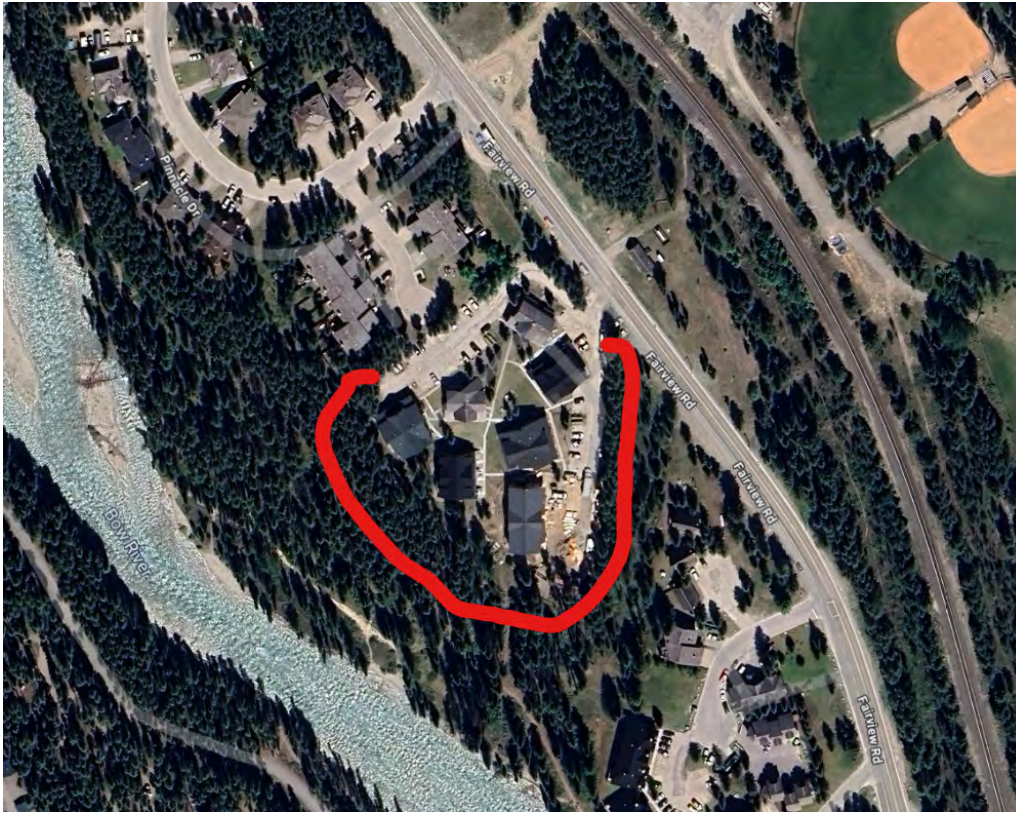
Why?

Once work is complete, the thinned areas will increase wildfire protection and fire resilience in these areas. Forest thinning and FireSmartTM techniques used during these projects limit the intensity and spread of wildfires and support fire suppression operations.

What you need to know:

- Work will take place seven days a week during daylight hours. Visitors and residents can expect to hear chainsaws and see crews working.
- Smoke may be visible. Burning will only take place when safe to do so and when appropriate venting conditions exist.
- Treatment areas will be closed, but will not affect trails, roads or facilities. These closure details will be posted on site. Please respect all closures and warning signs.
- This work is based on a larger wildfire risk evaluation and has undergone both environmental and cultural impact assessments.
- Pile burning is best done when there are cooler temperatures, snow and higher moisture levels. These conditions make the burning piles easier to control and less likely to spread. Delaying this work could result in not safely having it removed before wildfire season begins.
- Every effort will be made to limit smoke. However, unpredictable changes in weather can increase and redirect smoke while pile burning is occurring.
 - In spring and winter months, it is easier for smoke-filled air to get trapped by warmer air through an inversion, smoky conditions could persist overnight and into the next morning.
 - Drivers are reminded to drive to current conditions and avoid slowing to observe.
 - For smoke-related information:

- Air Quality Health Index (Government of Canada): https://weather.gc.ca/airquality/pages/index_e.html
- Air Quality Health Index (Province of Alberta): <https://www.alberta.ca/about-the-air-quality-health-index>
- Pile burning is expected to be complete by May 31, 2026, with remediation work to follow.



Contact:

General information:



Veronica Whitney-Crosland MSc., RTAg.
Environmental Approvals & OHS Manager
The Lake Louise Ski Resort & Summer Gondola
D: 403-522-1359 M: 403-497-4583

Emergency contact:

Fire Duty Officer

Lake Louise, Yoho, and Kootenay Field Unit

Contact via Banff Dispatch: 403-762-1470



RE: Staff and Stakeholder Update - May 27, 2026 -

1 message

LLYK Lotissements Urbains / LLYK Townsites (PC) <llyklotissementsurbains-llyktownsites@pc.gc.ca>

Wed, May 27, 2026 at 4:27 PM

To: "LLYK Lotissements Urbains / LLYK Townsites (PC)" <llyklotissementsurbains-llyktownsites@pc.gc.ca>

Staff and Stakeholder Update

Higher-than-Normal Water Levels in Lake Louise

May 27, 2026

Due to the spring melt, you may have noticed that the Bow River and Pipestone River are flowing at higher-than-normal levels. The Alberta River Forecast Centre has issued a high streamflow advisory. Some low-lying trails along the rivers as well as parts of the day use area near the Visitor Centre have been impacted but **currently, widespread flooding is not anticipated**. Water levels will likely continue to rise through the week due to warm temperatures and forecast precipitation.

At this time, **no specific action is necessary**, though Parks Canada would like to provide the following safety reminders:

- Exercise additional caution when walking near the river as banks can become unstable when water is flowing higher than normal.
- Please avoid flooded areas.
- At this time, in-water recreation like canoeing and kayaking is strongly discouraged.

You can find up-to-date information on streamflow advisories and alerts at <https://rivers.alberta.ca/>.

Parks Canada also uses the Voyent-Alert app to distribute public safety related alerts and advisories. You can download it for free from the [App store](#) or [Google Play](#) or you can [register online](#) for email, phone, or text-based alerts.

As we enter the summer hazard season, it is always a good time to review your own household emergency plan and emergency kit. A good resource to use in your review are these guides from Public Safety Canada:

- [Emergency kit checklist](#)
- [How to make an emergency plan](#)

Questions?

Townsites and Realty

Parks Canada / Government of Canada

Lake Louise, Yoho and Kootenay National Parks

llyktownsites@pc.gc.ca | Tel: 403-522-1186

Lotissements Urbains et de Biens Immobiliers

Parcs Canada, Gouvernement du Canada

Secteur de Lake Louise et Parcs Nationaux Yoho et Kootenay

llyklotissementsurbains@pc.gc.ca | Tél: 403-522-1186



Parks Canada - 450 000 km² of memories / Parcs Canada - 450 000 km² de souvenirs

 **Staff and Stakeholder Update - 2026-05-27 - Higher Than Normal Water Levels in Lake Louise.pdf**
93K

Lake Louise Resident Update - May 29, 2026 - Bow River and Pipestone River Flood Watch

1 message

LLYK Lotissements Urbains / LLYK Townsites (PC) <llyklotissementsurbains-llyktownsites@pc.gc.ca>

Fri, May 29, 2026 at 4:39 PM

To: "LLYK Lotissements Urbains / LLYK Townsites (PC)" <llyklotissementsurbains-llyktownsites@pc.gc.ca>

Lake Louise Resident Update

May 29, 2026

Bow River and Pipestone River Flood Watch

Due to the high temperatures and remaining deep snowpack, water levels in the Bow and Pipestone rivers are well above seasonal averages and the [Alberta River Forecast Centre](#) has issued a flood watch for both rivers. While forecast daily temperatures over the weekend are anticipated drop, between 40 and 60 mm of rain could fall in the region by Monday and water levels will remain high.

Currently, the Lake Louise area is experiencing nuisance flooding in low lying areas around the Visitor Centre and some sections of the Bow River Loop trail. Spot closures are in areas impacted by water, please obey any signage you see and avoid flooded areas for your safety. Keep extra distance between yourself and riverbanks as they may be unstable, and never wade in, swim in, or paddle on flooding rivers. Moving water is hazardous even if it appears shallow, even just a few inches of moving water can be enough to sweep a person off their feet.

Parks Canada, and our response partners including the Lake Louise Fire Department, and the RCMP are actively monitoring the situation. You may see crews conducting proactive preparedness activities in and around the community like sandbagging around low lying infrastructure, focusing primarily on areas around the water treatment plant. Parks Canada staff and the Lake Louise Fire department successfully completed an exercise this week on the deployment of temporary flood barriers and are ready to deploy them if required to protect areas of the community.

Parks Canada will provide updates to residents as the weekend continues. At this time, residents do not need to take any specific actions. However, it is always a good time to review your household emergency plan and emergency kit.

A good resource to use in your review are these guides from Public Safety Canada:

- [Emergency kit checklist](#)
- [How to make an emergency plan](#)
-

Parks Canada uses the Voyent-Alert app to distribute public safety related critical alerts. You can download it for free from the [App store](#) or [Google Play](#) or you can [register online](#) for email, phone, or text-based alerts.

Note that at this time conditions have not met our threshold for alerts and none have been issued for the Lake Louise area.

Questions?

Townsites and Realty

Lake Louise Yoho Kootenay Field Unit Parks Canada

llyklotissementsurbains-llyktownsites@pc.gc.ca



Lake Louise Resident Update - May 29, 2026 - Bow River and Pipestone River Flood Watch.pdf

93K

Explore Banff National Park with Care This Summer

1 message

Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>
Reply-To: Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>
To: danielleduffy@improvementdistrict9.ca

Wed, May 13, 2026 at 4:00 PM



Banff and Lake Louise

Plan confidently with insider knowledge and seasonal inspiration from trusted local experts.



Catching a glimpse of wildlife can be a memorable part of visiting Banff National Park. We share these landscapes with bears, elk, coyotes, deer, and even moose, to name a few. When we do encounter these majestic creatures, it's important we give them the space and respect they deserve. Explore simple, practical ways to reduce your impact on wildlife in Banff and Lake Louise.

Hikes in Banff National Park You Can Do Without a Car

Some of the best hikes in Banff National Park are closer than you think. With easy access from the town of Banff, you can avoid parking hassles and start exploring right away.



[Car-Free Hikes](#)



Gear Checklist for Summer Hiking

With the right layers and gear, you can be comfortable and protected while taking to the trails. Read on to learn what you need to pack to feel confident and stay safe while hiking in Banff National Park.

[What to Pack](#)

Clean, Drain, and Dry Your Water Gear

Parks Canada is taking action to protect lakes and rivers in Banff National Park from invasive species. Learn how to keep our waters clean, along with information on where to paddle, rent gear, and book guided experiences in Banff and Lake Louise.



[Paddling Info](#)



Golfing Season Has Arrived in Banff

Golfing in Banff National Park is truly a one of a kind experience. The Fairmont Banff Springs Golf Course attracts and challenges golfers from around the world, featuring award-winning design, captivating scenery, and intriguing optical illusions created by the surrounding mountains.

[Find a Tee Time](#)

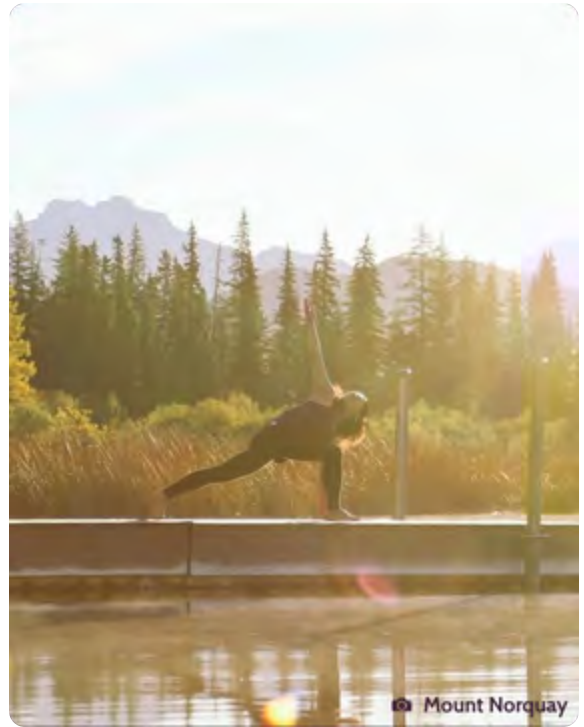
What's On

Check out these events happening in Banff and Lake Louise.



Indigenous Voices

May 15 - October 12, 2026



Well In: Banff

May 22 -24, 2026

[See More Events](#)

Banff & Lake Louise Tourism

Find more insights from our team at banfflakelouise.com/blog



Need help planning your trip?

Speak to our team toll-free on **+1 877-762-8421**

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Banff Alberta, Canada T1L1B3

Phone: 403-762-0270 Fax: 403-762-8545

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Save time and buy online before visiting.

[Buy Online](#)

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Things to do in Banff National Park in June

1 message

Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>
Reply-To: Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>
To: danielleduffy@improvementdistrict9.ca

Wed, May 27, 2026 at 4:01 PM



Banff and Lake Louise

Plan confidently with insider knowledge and seasonal inspiration from trusted local experts.



Warm days have arrived, marking the start of summer in the Rockies. The mountains feel alive with sunshine, colour, and long days ready for adventure. This is the perfect time to get outside in Banff and Lake Louise, with endless ways to explore on foot, by bike, on the water, or in the saddle. Get inspired to plan a trip to Banff National Park this June.

[Plan Your June Stay](#)

Explore Indigenous Cultures in Banff National Park

In June, we celebrate National Indigenous History Month. Book a guided experience, support a local artist, or attend a cultural event to learn about the living traditions, stories, and communities of the Indigenous Peoples who have called this land home for generations.



[Indigenous Experiences](#)



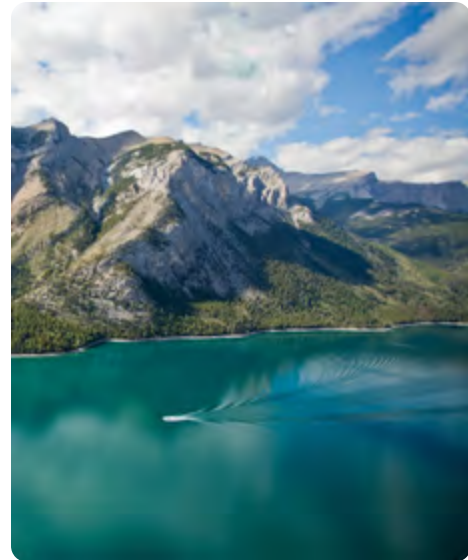
The Complete Guide to Visiting Moraine Lake

Moraine Lake's reputation as a world-class natural wonder becomes clear the moment you reach the shoreline, where brilliant blue waters mirror towering mountain peaks. What makes the experience even more special is its short visitation window. Moraine Lake is only accessible from June to early October by shuttle, so planning ahead is key to enjoying every moment of your visit.

[Moraine Lake Guide](#)

Lakes in Banff National Park (That Aren't Moraine Lake)

The Canadian Rockies are home to countless breathtaking lakes. While Moraine Lake and Lake Louise well-known for a reason, it's worth exploring other stunning bodies of water during the peak months of summer. Discover the lesser-known lakes in Banff National Park.



[Alternative Lakes](#)



Free Access to National Parks This Summer

The Canada Strong Pass returns for 2026. From June 19 to September 7, you don't need a park pass to explore Banff National Park. No pass, permit, or ticket required, just arrive and enjoy! Regular fees apply outside of these dates.

[Canada Strong FAQs](#)

What's On

Check out these events happening in Banff and Lake Louise.



Banff Farmers Market

Wednesdays, May 20 - Sept. 30, 2026



Banff Gondola Sunset Festival

Nightly, June 19 - Sept. 7, 2026

[See More Events](#)

Banff & Lake Louise Tourism

Find more insights from our team at banfflakelouise.com/blog



Need help planning your trip?

Speak to our team toll-free on **+1 877-762-8421**

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Alberta Tourism Industry News and Trends | May 2026

1 message

Tourism Industry Association of Alberta <info@tiaalberta.ca>
Reply-To: Tourism Industry Association of Alberta <info@tiaalberta.ca>
To: daniellemorine@improvementdistrict9.ca

Fri, May 22, 2026 at 1:01 PM



Alberta Tourism Industry News and Trends | May 2026

AB TOURISM NEWS

Tourism business confidence wanes

On a busy Thursday the UCP government announced a cabinet shuffle followed by the Premier's evening address to the province. While a cabinet shuffle was anticipated, the fallout from Justice Shaina Leonard's decision on the Stay Free Alberta question led the Premier to announce a referendum on a future referendum question which will be included this fall. bringing the total number of questions being asked of the Alberta public to an even 10.

The uncertainty that the fall referendum and tax increases has been created for Alberta's tourism industry was validated in [TIAA's post-budget survey and analysis](#). Beyond the immediate loss at the cash register due to increased Alberta Tourism Levy (provincial hotel sales tax, incoming vehicle rental tax), the report highlighted a concerning investment slowdown that effectively freezes the private capital needed to build tomorrow's destinations and meet the government's own targets under the Higher Ground Tourism Strategy.

60% of Alberta operators expect the prospect of a 2026 separation referendum to significantly or moderately pause or delay their investment plans.

With the Premier's announcement of a referendum on a referendum TIAA remains concerned that eroding consumer conditions, increasing inflation combined with investment drag related to

unresolved referendum questions can and are impacting the industry's confidence to invest heavily.

AB Tourism Business Sentiment Report

TIAA Submits Sub Regional Planning Technical Guidance



For over 25 years, outdoor recreation and tourism (collectively the visitor economy) in Alberta have been viewed as low provincial priorities: occurring without a clear champion, cohesive vision, limited accountability, underfunded investment, and often disjointed or counterproductive efforts. While recent policy developments and provincial investments are highly positive, Alberta remains far behind key competitive North American and international jurisdictions.

With the Government of Alberta currently conducting extensive Sub-Regional Planning (SRP) engagements over the next 18 months TIAA remains concerned that sub-regional planning; thus far, has lacked a consistent approach to outdoor recreation and tourism development. Future land-use planning should at minimum directly implement the government's own established strategic foundations and policies including:

- [Higher Ground: A Tourism Sector Strategy \(2024\)](#): Commits to growing the visitor economy to \$25 billion by 2035 by establishing resort development zones, instituting clear land-use policies, and developing new products and experiences.
- [All-Season Resorts Policy \(2025\)](#): Mandates that SRPs align with this policy and the All-Season Resorts Act to facilitate the future designation of All-Season Resort Areas.
- [Crown Land Recreation and Conservation Strategy \(2026\)](#): Formally recognizes outdoor recreation as an economic driver requiring deliberate investment to enable diverse opportunities and empower partnerships.

Broadly contained within seven categories of recommendations:

- Task Force Representation
- Meaningful Outcome Statements
- Appropriate Use (Statutory Recognition)
- Appropriate Places (Spatial Designation)
- Managed Stewardship
- Statutory Stability & Investment Certainty
- Implementation & Performance Reporting

TIAA is encouraging the Alberta government to make a highly intentional effort to bridge this gap by positioning itself as an integrated catalyst and facilitator of a diverse suite of high-quality

outdoor experiences. However, this will only be possible if SRPs evolve beyond a narrow focus on "managing footprint" toward a modern stewardship model.

Dive deeper into the data and historical frameworks below:

SRP Technical Submission Brief 2026



Provincial Cabinet Shuffle

Expected cabinet shuffle notably brings veteran MLA Jason Nixon ([Rimbey-Rocky Mountain House-Sundre](#)) in as finance Minister and former Grain Growers of Canada Chair MLA Tara Sawyer ([Olds-Didsbury-Three Hills](#)). Minister Andrew Boitchenko remains as Minister of Tourism and Sport. TIAA congratulates the 6 Ministers with new portfolios and is actively pursuing connection opportunities to educate the new Ministers



TIAC Submits Federal Budget Recommendations

Canada's tourism industry is one of the country's most powerful and widely distributed economic engines. It drives approximately 30% of Canada's service exports and generates \$132.9 billion in economic activity.



The Tourism Industry Association of Canada's submission to the House of Commons Finance Committee ahead of the fall 2026 budget reminds government that tourism is vital to its ambitions: growing the economy, diversifying trade and exports, and building more resilient and connected communities.

With feedback from TIAC members and in partnership with provincial and territorial tourism industry associations the



submission highlights 3 items that have been hitting high on TIAA member's list of priority files.

- 1) Reinvest taxes into businesses with a Capital Gains Reinvestment Deferral for tourism.
- 2) Address labour shortages through immigration as part of the Canadian International Workforce Program.
- 3) Strengthen regional connectivity by expanding existing transportation infrastructure and essential air services.

TIAA will continue to raise the profile of tourism at the Federal level in October for our annual Hill Day outreach.

“The sector’s ability to deliver on this tourism potential is increasingly constrained by limited access to labour, to capital, and to Canada itself.”

[Read TIAC Budget Submission →](#)

TIAA MEMBER ADVOCACY



Ghost-Kananaskis Sub-Regional Plan Engagement closes June 5

Outdoor operators and tourism businesses can now access easy to use tools, templates and quickly submit feedback on the Ghost-Kananaskis engagement and future SRPs.

The Government of Alberta is currently in a period of accelerated policy development for sub-regional plans (SRPs) that will define land use, access, and stewardship for at least the next ten years.

While the current public process is open for feedback on the [Ghost and Kananaskis](#) regions, this is part of a much larger provincial target to complete several Sub-Regional Plans over the next 18 months.

The [Outdoor Council of Canada \(OCC\)](#), supported by TIAA, has proposed a principled planning model where public and commercial access are recognized as self-reinforcing.

They have provided a suite of easy-to-use tools to help businesses, operators, and managers frame their feedback effectively and quickly.

Resources include a template letter, survey feedback guides, and additional information which can be accessed directly via the [Outdoor Council of Canada Take Action Page](#).

Sub Regional Plan Operator Tools



Community and Elected Official Engagement in Southern AB Rockies



During tourism week, Stavros Karlos, Director Policy at TIAA had the pleasure of speaking at and attending a community presentation on the findings of the latest Travel Alberta Resident sentiment survey. TIAA presented on the critical link between land-use planning, positive economic outcomes, and the necessity of managing visitation effectively.

97% of residents recognize tourism's importance to the province.

When tourism is properly planned, the economic and social benefits follow. Well-managed development that respects community character creates the kind of authentic products that keep visitors coming back while reducing the negative externalities associated with unplanned visitation.

**65% believe
tourism directly
improves their
quality of life.**



This year's Tourism Week theme was Authenticity, and Southern Rockies showed that authenticity is found in the collaboration between industry-led governance, local leadership, and proactive community outreach.

[Read bi-annual resident sentiment reports here→](#)

TIAA EVENTS



Early Bird Registration Now Open

Alberta Economic Budget Forum & GRIT Awards Dinner

Early bird registration is now available for the 2026 Alberta Economic Budget Forum & GRIT Awards Dinner taking place Monday, November 16, 2026, at the Fairmont Hotel Macdonald in Edmonton.

Join tourism industry leaders, elected officials, policymakers, and partners from across Alberta for a day focused on advocacy, economic outlook, industry priorities, and the future growth of Alberta's visitor economy heading into Budget 2027–28.

The event will

feature:

- Economic and policy discussions impacting Alberta tourism
- Alberta-made MLA Cocktail Reception
- Networking with government and industry leaders

- The 2026 GRIT Awards Dinner celebrating Growth, Resilience, and Inspiration within Alberta's tourism industry

-

Secure your spot today and take advantage of early bird pricing.



REGISTER
HERE



Get Your GRIT Award Nominations In

Nominations for the 2026 GRIT Awards have now been open for one month, and we encourage you to help recognize the outstanding individuals and organizations helping shape Alberta's tourism industry.

The GRIT Awards celebrate excellence in:

- Tourism Growth
- Tourism Resilience
- Tourism Inspiration

This is an opportunity to recognize the innovators, leaders, and changemakers creating meaningful impact within Alberta's visitor economy and communities.

There is no cost to submit a nomination.

NOMINATE TODAY

Meetings & conventions can bolster Canada's presence on the world stage



Federal government announced a \$15 mm, 3 yr, extension of the International Convention Attraction Fund (ICAF) on April 17. TIAA appreciates the collaborative advocacy Meetings Mean Business Canada and TIAC engaged with partners on to moving this file forward.

[ICAF Announcement →](#)

Other provinces are investing as well. Ontario recently announced \$20 million to support events and festivals.

[Ontario Festival and Event Fund →](#)

The Events Industry Council (EIC), the global voice of the business events industry the 2026 has released new global research with Oxford Economics finds business events generated US\$1.3 trillion in direct spending and supported US\$1.8 trillion in total GDP worldwide in 2025. While nominal federal supports have been given through ICAF TIAA remains concerned that Alberta and Canada Continue to fall behind our international competitive set in attracting economically valuable business meetings and conventions.

[EIC Global Significance of Events →](#)

Your virtual HR advisor

Meet Kate, the new AI-powered chatbot from TIAA. Get instant, Alberta-specific HR advice to help you attract, retain, and reward your team.

Try Kate Today



Knowledge & Advice
for Tourism Employers

Representing TIAA Members

What does effective advocacy actually look like?

It looks like credible data in the hands of decision-makers.

It looks like clear, coordinated industry priorities.

And it looks like a unified voice that government can act on with confidence.

That's the role TIAA plays every day on behalf of our members.

Through research, policy development, and sustained engagement, we help ensure tourism is consistently recognized, and funded, as a driver of economic growth and community prosperity across Alberta.

Membership means being part of that collective influence. Not on the sidelines, but at the table.

[Learn more and join today⇒](#)



[View this email in your browser](#)

Tourism industry Association of Alberta · Box 142 Calgary · Calgary Stn Central · Calgary, AB T2P
2H6 · Canada

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Danielle Duffy <lakelouisecentre@gmail.com>

Municipal Affairs and Housing Statutes Amendment Act, 2026

1 message

municipalservicesdivision@gov.ab.ca <municipalservicesdivision@gov.ab.ca>

Tue, May 19, 2026 at 12:39 PM

To: Danielle Duffy <danielleduffy@improvementdistrict9.ca>

I am pleased to share that Bill 28, the *Municipal Affairs and Housing Statutes Amendment Act, 2026*, received Royal Assent on May 14, 2026. Bill 28 made amendments to the *Municipal Government Act* to modernize municipal rules, improve clarity and consistency, and strengthen service delivery.

The changes focus on the following themes:

- growth and housing – how communities expand;
- assessment and property tax – how services are paid for fairly;
- governance and accountability – who is responsible and to whom;
- municipal transparency – how municipalities make decisions and operate day to day; and
- public institutions and municipal utilities – how essential public services are governed and protected.

Together, these five themes are aimed at modernizing municipal legislation, clarifying local governance, and supporting communities across Alberta.

Growth and Housing

The amendments will accelerate construction to build more homes faster, improve transparency, reduce red tape, and streamline municipal approvals by:

- supporting the use of automated permitting tools;
- clarifying costs that cannot be included in off-site levy charges; and
- requiring permit timeline reporting to be posted on municipal websites.

Amendments related to “Automatic Yes” frameworks will encourage municipalities to fast-track low-risk development permits, increasing predictability for builders and helping accelerate housing construction across Alberta.

In addition, charter schools will be treated consistently with other publicly funded schools by enabling access to municipal and school reserve land.

The changes will also allow the Minister of Municipal Affairs to set requirements for community design codes that municipalities may choose to adopt, helping streamline approvals for developments that meet established land-use and design standards while preserving local decision-making.

Assessment and Property Tax

The proposed legislative amendments implement some of the decisions from the recently completed policy phase of the Assessment Model Review. These decisions lay the foundation to modernize the regulated property assessment system and promote fairness for municipalities and industries by:

- clarifying the rules that determine which costs are assessable, which will improve consistency and reduce assessment appeals;
- enabling greater use of standardized rates for regulated properties, which will increase predictability and efficiency of assessment;
- applying penalties to property owners who fail to report timely property information; and
- establishing a regular cycle for review of assessment models.

Details about the outcomes of the policy phase of the Assessment Model Review were sent to you under separate cover, if your organization is directly affected.

Using the updated rules and policies, new models for assessing individual types of regulated properties will now be developed to better reflect current costs, technology and construction practices. The work for this next phase of the Assessment Model Review will be undertaken over the next two years, and will continue to involve significant input from municipal, industry and assessment stakeholders.

Governance and Accountability

The legislation strengthens accountability and integrity in local government by creating a provincial councillor accountability framework. The framework will establish processes to address pecuniary interest, improper use of influence, unauthorized use of municipal assets and services, disclosure of confidential information, and egregious behaviour.

Under the new framework, complaints will be investigated by an independent third-party chosen from a provincial roster by the municipality, ensuring impartial, timely resolution of issues before they escalate, and a roster of commissioners will also be appointed by the province to hear appeals.

In addition, the legislation updates the process for viability reviews.

Municipal Transparency

The legislative changes will improve transparency by requiring municipalities to publicly disclose the salaries of municipal employees above a specified threshold, aligning municipal practices with Alberta's own disclosure standards.

In addition, the amendments will allow rural, small urban, and specialized municipalities to show policing costs as a separate line on property tax notices, improving transparency for residents.

A province-wide framework for councillor information requests will assure timely access to information and consistent sharing of broader information with all councillors to strengthen the ability to make informed decisions. Councils will have the ability to adopt local policies to manage significant information requests in a practical, sustainable way.

The legislative changes also modernize governance and operations of business improvement areas, including flexibility for interim board appointments, electronic notifications, and in-year budget changes to reduce red tape, improve flexibility and help commercial districts stay vibrant and responsive to local needs.

Public Institutions and Municipal Utilities

The amendments enable Cabinet to require that municipalities transfer control and operations of a municipal public utility to a regional services commission or a controlled corporation, should it be deemed necessary to do so.

Unless stated otherwise, most of the proposed amendments would come into force immediately when the Bill becomes law. This includes changes related to growth and housing, governance and accountability, and municipal transparency. Updates to the regulated property assessment framework are proposed to take effect on January 1, 2027.

Further clarification and implementation of this Act are anticipated to come into effect via regulations which are anticipated to be in place in the coming months. These include amendments to both the City of Calgary and City of Edmonton City Charters, the Business Improvement Areas Regulation as well as regulatory amendments related to the assessment model review, and non-statutory studies. A regulation to implement the councillor accountability framework is anticipated to be brought forward later in 2026.

Further information on Bill 28 can found here: [Modernizing municipal legislation across the province | Alberta.ca](#). Several fact sheets are being developed to support municipalities in implementing the changes and will be posted online in the coming weeks.

Jonah Mozeson

Deputy Minister

May is Mental Health Month 🌻 Rooted & Rising Returns June 4

1 message

Banff Canmore Foundation <connect@banffcanmorefoundation.org>
Reply-To: us22-40ecc92cd4-72553af806@inbound.mailchimpapp.net
To: info@improvementdistrict9.ca

Wed, May 13, 2026 at 11:01 AM

[View this email in your browser](#)



Rooted and Rising: BCF Spring Social June 4

Join Banff Canmore Foundation at artsPlace in Canmore from 4:30 to 6:30 PM for an evening of stories, ideas, and conversation with the doers and dreamers shaping community life across the Bow Valley. Come ready to hear voices that challenge and inspire, and to leave reconnected to what becomes possible when we listen and lift each other up.

Tickets are free, but space is limited, and spots are filling up fast. Grab yours today, and we will see you on June 4.

[Get Your Tickets Here →](#)



May Is Mental Health Month. And in the Bow Valley, We Take That Seriously.

Community connection is essential to mental health. Meaningful touchpoints with neighbours and co-travellers provide a sense of belonging and purpose that supports mental wellbeing throughout our lives. This May, as another successful [Bow Valley Mental Health and Addiction week](#) wraps up, we celebrate local organizers of programs, networks, and activities that enable us to connect and care for one another.

Lifting up those who bring us together is what the **Wellbeing in Community Grant Program** is designed to support. From Mini Thni to Lake Louise, these grants back community-driven projects that strengthen mental health and wellbeing through connection, care, and grassroots action.

Good news: the program is reopening soon.

Follow us on social media to be the first to know when applications open.

Follow BCF on Instagram



Follow BCF on Facebook



Keeping the Bow Valley Moving: The Story Behind the Glen Sather Fund

In the Bow Valley, movement is at the heart of how we live and who we are. A torn ligament here is more than a medical issue. It can mean missing a season of work, time away from family, or losing a scholarship. And when injury strikes twice, the impact compounds.

That is why Hockey Hall of Famer Glen Sather, who built the Edmonton Oilers' 1980s dynasty and revived the New York Rangers in the early 2000s, with decades of experience as a player, coach, and executive, chose to partner with the [Banff Sport Medicine Foundation](#) to create the **Sather Fund**. Grounded in the same long-term thinking that shaped his career, Glen's investment backs the prevention

programs, community education, and research partnerships that help people not just recover, but stay well.

Because the strongest teams and the strongest communities are built before the pressure hits.

Read Glen and his partner Ann's full story to learn what the **Sather Fund for Banff Sport Medicine Foundation** means for the future of health in the Bow Valley.

[Read the Full Story →](#)

Community Powered Philanthropy

Estate Planning & Legacy Giving

Leave a gift in your will - it's a seed that will grow in the Bow Valley for generations.

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Explore Ways to Make a Difference

Discover the various ways to give and find the best option for you.

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Shifting our swing! 🍷 Join us for YWCA Banff's Charity Classic Cocktail Evening

1 message

YWCA Banff <marketing@ywcabanff.ca>
Reply-To: YWCA Banff <marketing@ywcabanff.ca>
To: lakelouisecentre@gmail.com

Fri, May 22, 2026 at 12:59 PM



You're Invited

**CHARITY CLASSIC
COCKTAIL EVENING**

in Memory of Jamie Perkins

THURSDAY, JULY 16, 2026, 5:00PM - 8:00PM
STEWART CREEK GOLF COURSE

Hi Danielle,

For over a decade, the Bow Valley community has rallied together on the green for our annual golf tournament. This year, we are incredibly excited to announce that we are 'shifting our swing' for 2026!

To celebrate the remarkable \$516,000 legacy built by supporters like you – which has brought the vision of Higher Ground into reality – we are trading the fairway for an elegant evening of cocktails and connection.

We invite you to join us for this special evening as we come together in fabulous company, honouring the memory of Jamie Perkins.

Event Details

- **When:** Thursday, July 16, 2026, from 5:00 PM – 8:00 PM
- **Where:** Stewart Creek Golf Course
- **What:** Beautiful views, elegant cocktails, and meaningful community connection

[Purchase Your Tickets Here](#)

If you are unable to attend but would still like to support our mission and honor this incredible legacy, you can make a direct impact below.

[Support with a Donation](#)

Thank you for your continued partnership and for everything you do to support the Bow Valley community.

YWCA Banff

102 Spray Ave, Box 520, Banff, AB, T1L 1A6
T: 403.762.3560
donations@ywcabanff.ca
www.ywcabanff.ca



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Sexual Violence Awareness Month 🏔️ **Recap and Upcoming Events**

1 message

YWCA Banff <marketing@ywcabanff.ca>
Reply-To: YWCA Banff <marketing@ywcabanff.ca>
To: Danielle <lakelouisecentre@gmail.com>

Wed, May 27, 2026 at 11:38 AM



Together, we're helping prevent sexual violence in the Bow Valley

Hi Danielle,

May is [Sexual Violence Awareness Month](#) in Alberta—a time to reflect, learn, and support efforts to address sexual violence in our community. Banff's reported sexual assault rate is substantially higher than provincial and national averages (Statistics Canada, 2024). While overall crime rates in Banff have decreased, sexual assault rates continue to rise (Statistics Canada, 2024). This month, YWCA Banff has hosted multiple events for community members to reflect and take action, including:

- A Red Dress Reflection Walk along the Bow River in partnership with Bow Valley Mental Health and Addiction Week
- A session to help parents navigate discussions about puberty and sexual health with the Family Connection Centre and the Centre for Sexuality
- Women's Circle events to create safer spaces for women and gender-diverse people
- Teen programming to promote inclusion at the Banff Public Library

We led several prevention-focused initiatives throughout the month, including hosting a collaborative art piece to promote safety and belonging and helping Banff businesses display red dresses in their storefronts. We were proud to co-create the [Harmony Project Reading List](#) with the Banff Public Library to develop a collection of books that support survivors and promote education and prevention.

Plus, our [Harmony Project Coordinator](#), Jemima, was featured on The Overheard Podcast with Melissa from [Shift: The Project to End Domestic Violence](#) at the University of Calgary. [Watch the episode here.](#)



Don't miss our final events this week for Sexual Violence Awareness Month

Film for Thought: "Moonlight" Movie and Panel Discussion

Date: Sunday, May 31, 2026,

7 to 9:30 p.m.

Location: artsPlace (950 8 Ave, Canmore)

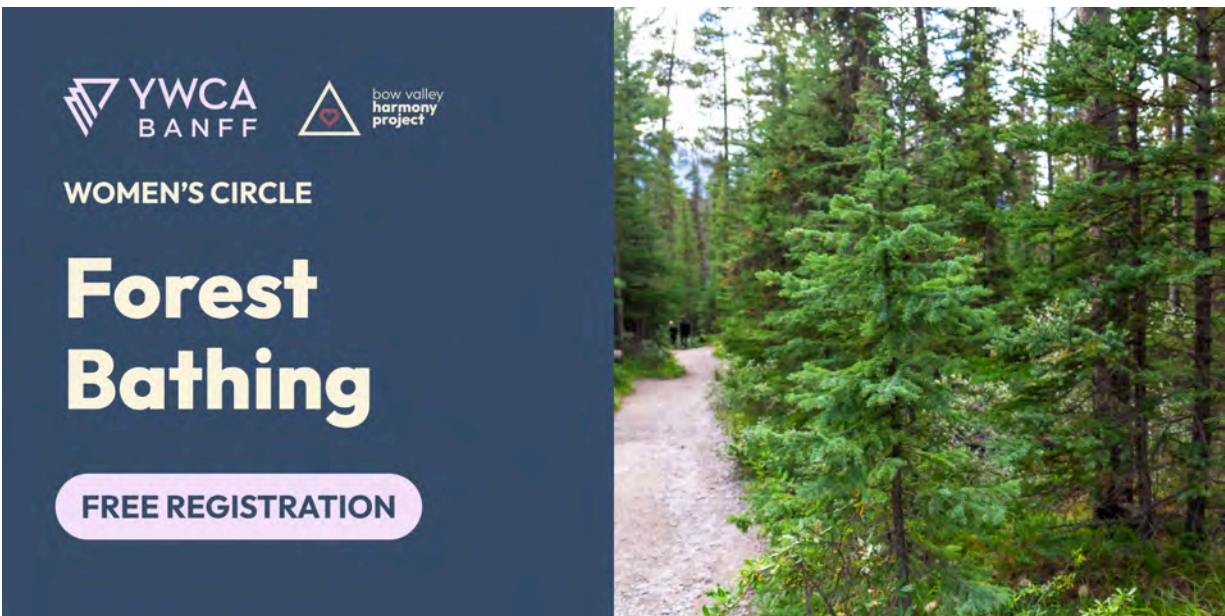
Price: \$12. If cost is a barrier, please reach out to community@canmorepride.ca for a free ticket.

Join us to watch a screening of the movie "Moonlight," followed by an engaging panel discussion with artists and activists Tea Fannie, Shawayne Dunstan, Keele Pratt, and Thomas Stobie.

This event is a collaboration with Bow Valley Pride Network, the Harmony Project, and artsPlace as part of the Pride Network's Films for Thought series.



[Buy tickets](#)



Women's Circle: Forest Bathing

Date: Wednesday, May 27, 2026. 6 to 8 p.m.

Location: Professional Development Centre, Banff Centre (107 Tunnel Mountain Dr, Banff)

Price: Free

Join other women and gender diverse community members for a gentle walk in the forest to help you connect with nature in a way that is relaxing, respectful and rejuvenating.

One of the steps in preventing sexual violence is creating healthy and safe relationships and connections. Women's Circle is a place of connection, self-care, and support, where cis and trans women and gender diverse folks can come together to have fun, engage, and empower one another in a safe space.

Register now

102 Spray Ave, Box 520, Banff, AB, T1L 1A6
T: 403.762.3560
donations@ywcabanff.ca
www.ywcabanff.ca



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ABmunis priority issues key messages

1 message

Dylan Bressey <president@abmunis.ca>
To: Danielle Duffy <danielleduffy@improvementdistrict9.ca>

Fri, May 29, 2026 at 9:20 AM

Hello,

As we approach the summer BBQ season, I wanted to share with you key messages on our top priorities, with the hope that you can help amplify our collective voice to provincial and federal decision makers as you engage with them at events over the coming months, including at the FCM conference in Edmonton next week. Speaking with one voice will help reinforce the strength of our shared priorities, build credibility with government partners, and ensure our advocacy is clear, consistent, and aligned across every conversation.

The messages below have been crafted by our advocacy team and will be used by our board members to advance our priorities over what we anticipate will be a busy summer of engagement. I also hope they serve as a useful starting point for broader conversations about our shared advocacy priorities and where we can continue to align our efforts in the months ahead. We encourage you to use local examples to showcase the benefit of investing in municipalities. For example, is your municipality struggling to cover the costs of building and maintaining the underground water infrastructure needed to support growth and maintain quality services to existing residents and businesses?

Thanks for your public service and your efforts to draw attention to our shared municipal needs and priorities.

Infrastructure Funding/Property Taxes Reimagined Key Messages

- Rising costs, increased need for services, and the cumulative impact of provincial decisions are driving up property taxes
- We need to reimagine how schools, municipal services and infrastructure will be paid for in the future so that our communities continue to be an attractive place to live and do business.
- While the province has not increased personal, corporate, or sales taxes, they have increased provincial property taxes by \$1 billion over three years.
- More than any other tax, property taxes are challenging for residents on fixed incomes and for families and businesses facing challenging times.
- Property taxes often create immediate cash flow issues when businesses invest in expansion, while other types of taxes can often be deferred.
- This means that property taxes are the wrong revenue lever to pull as the province seeks to support affordability and economic diversification.
- As part of Alberta Municipalities Property Taxes Reimagined, and as acknowledged in the government's fiscal plan, we need to have a conversation about sustainable fiscal planning in Alberta, and municipal leaders need to be part of finding the solution.

Additional Speaking Points

- Every Alberta government over the last 15 years has decreased its funding to municipal governments and made decisions that have cut revenues and increased costs for municipalities.
- The cost of things that municipalities must buy has substantially increased over that time.
- Water issues that have been in the news recently are just a symptom of a broader issue facing all municipal governments in Alberta – not enough investment in infrastructure.
- Many municipalities also need to build new infrastructure to handle Alberta's rising population.
- All combined, municipalities have to choose between allowing their infrastructure to crumble or drastically raising their property taxes or water rates.

- The province is also increasing its property tax – a 12% increase last year and 15% in 2026, meaning a billion-dollar tax increase over the last three years.
- This is not about one government or one budget cycle. We need a long-term solution.
- ABmunis' Property Taxes Reimagined project helps explain why property taxes are going up and why Alberta needs to talk about how local public services should be paid for in the future.

Family and Community Support Services (FCSS) and Preventive Funding

Key Messages

- ABmunis was very disappointed to not see an increase in FCSS funding in the 2026 Provincial Budget.
- By not investing in locally driven prevention programming, the province is missing a critical opportunity to reduce costs on already stretched systems such as healthcare, emergency services, and policing.
- ABmunis will continue collaborating with partners and the provincial government to find ways to grow this vital funding.

Calls to Action for Members

- Senior provincial officials have indicated a willingness to consider incremental increases to FCSS funding going forward and pursuing this investment will remain a top priority for ABmunis.
- In order to keep the pressure on, ABmunis is asking members to continue to support advocacy to the province. If you are meeting with your local MLA or other provincial leaders, please share the following message:
- ABmunis is disappointed that the 2026 Provincial Budget does not include an increase to FCSS funding.
- Prevention is the foundation of strong communities. FCSS programs help people before they reach crisis – reducing pressure on healthcare, emergency services, and policing.
- Despite nearly one million new Albertans and more than a decade of inflation, FCSS funding has remained essentially flat for 11 years. That gap is no longer sustainable.
- ABmunis is urging the province to increase core FCSS funding to \$162 million and index it annually to population growth and inflation, so prevention services can keep pace with Alberta's needs.

Additional Speaking Points

- By not investing in FCSS, the province is further downloading these costs to municipalities.
- Investing \$245 million in FCSS and wider community support programs in 2024 – municipalities almost doubled their 2015 spending. Often exceeding their required 20 percent commitment.
- Every dollar invested in prevention leads to lower costs in emergency services, policing, and health care. Strong, vibrant Albertan communities depend on preventing people from falling into crisis in the first place.

Federal Housing and Infrastructure Funding/Off-site Levies

Key messages

- Alberta is leading the country in housing starts.
- We need the federal government to support us and not dictate to us.

Additional Speaking Points

- Despite a historically large budget, the federal government has not provided municipalities with the support they need to provide the infrastructure essential to housing development and what funding is provided has strings attached that don't make sense in Alberta.
- The federal government's 'one-size-fits-all' approach risks undermining the very infrastructure that enables new housing in Alberta.
- Our members use off-site levies responsibly and transparently to ensure growth pays for growth.
- The Canada Community Building Fund (CCBF) structure for funding supported autonomy and community-led decision-making. ABmunis believes this is a more valuable approach for funding infrastructure in municipalities.

For Provincial Officials

- How can ABmunis and the Province join forces to advocate that the federal government deliver programs that work for Alberta communities?

For Federal Officials

- How can ABmunis partner with the federal government to develop funding streams which work in Alberta?

GST on Franchise fees

Key messages

- This is a tax on a tax. Franchise fees are charged by local governments as a cost-recovery tool. They exist to recoup costs from electrical companies using right-of-ways.
- Ultimately, residents are paying these fees AND the related GST. This affects residents in all Alberta municipalities.
- ABmunis' members are seeking to make electricity more affordable for residents by eliminating GST on franchise fees to the benefit of all.

Background

- In March, ABmunis members passed an RFD at our Spring Municipal Leaders Caucus calling for municipal franchise (local access) fees collected by regulated electricity and natural gas distributors to no longer be subject to GST/HST on customer utility bills.

Dylan Bressey | President

E: president@abmunis.ca

300-8616 51 Ave Edmonton, AB T6E 6E6

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We respectfully acknowledge that we live, work, and play on the traditional and ancestral territories of many Indigenous, First Nations, Métis, and Inuit peoples. We acknowledge that what we call Alberta is the traditional and ancestral territory of many peoples, presently subject to Treaties 4, 6, 7, 8 and 10 and Six Regions of the Métis Nation of Alberta.