

**MINUTES OF THE STRATEGY REVIEW MEETING OF COUNCIL
of the Improvement District No. 9 (BANFF) in the Province of Alberta
September 10, 2026 at 9:30am
Banff Sunshine Village Resort & Zoom**

COUNCIL MEMBERS PRESENT

Jean-Marc Stelter	Chair (attended remotely until 11:42am)
Dave Schebek	Vice Chair
Don Beaulieu	Councillor
Julie Canning	Councillor
Alexandra Parkinson	Councillor

COUNCIL MEMBERS ABSENT

ADMINISTRATION PRESENT

Danielle Duffy	Chief Administrative Officer
Amelia Quinton	Administrative Assistant (attended remotely)

ADMINISTRATION ABSENT

VISITING OFFICIALS

1. CALL TO ORDER

Vice Chair Schebek called the September 10, 2026 Strategy Review Meeting to order at 9:37am.

*Councillor Beaulieu left at 9:39am and returned 1 minute later.
Councillor Canning arrived at 9:40am.*

2. Welcome & Framing The Session

Chair Stelter provided opening remarks to the group. He described what an honour it was to hold the Chair role, how Council should be proud of their achievements, and expressed his optimism as Council looks towards another year.

Council was asked to reflect on a success from the past 12 months and a challenge that may still be on their mind.

Chair Stelter expressed his opinion that the past term this Council has been able to make bigger strides than the past, with all credit to those who served before. He also stated that taxes would likely not decrease, so Council needs to do a better job at establishing value to Stakeholders.

Vice Chair Schebek thanked Chair Stelter for all he has done in his time as Chair and expressed his appreciation for the successes. He also discussed wanting to review Council roles and consistency so that equitable attention is given to issues as they arise.

Councillor Beaulieu noted the success of the groundbreaking ceremony and the milestone of beginning this major project. He also expressed gratitude and appreciation to past Councils. Taxation was mentioned as important, while recognizing Council needs to keep up with rising costs. He expressed concern over spending wants vs. needs. He is grateful for the enhanced communications and praised Council for advancing that. He mentioned that role clarity needs to be evaluated and more fulsome reporting from assignments would be a benefit.

Councillor Canning praised Council for the progress on the LLFH & LLMUR and expressed appreciation that the new Chief and old Chiefs were celebrated. She is concerned about housing needs for the LLFD. She appreciates the newly formed ID9 Stakeholder Advisory Committee, and mentioned that good discussions have arisen, with a clear understanding on roles and downloading. She mentioned that the Parks Canada LLYK Field Unit is acting outside of larger organizational priorities and is not aligned with other Field Units which is causing grief to Stakeholders. She stated that there is uncertainty about tourism shifts and Federal cuts could have a significant impact to the ID.

Councillor Parkinson stated that the biggest success is the infrastructure investment and groundbreaking. In addition, Council has made significant improvements in taxation and reporting from all agencies. She feels that ID9/Parks role clarity needs greater momentum.

*Chair Stelter left at 10:14am and returned at 11:42am.
Vice Chair Schebek left at 10:17am and returned 5 minutes later.*

3. Review of Priorities & Progress

CAO Duffy reminded Council of the previously established/revised priorities and outlined the progress made to-date.

Council added the following commentary:

1. The allocation and management of the MUR needs to be prioritized.
2. 4 bunks were added at the fire hall, which contributes towards the total housing “fleet”
3. The change in assessor leaves uncertainty.
4. There needs to be a stronger push towards helping Stakeholders understand the ID, spending, taxation, and value.
5. AHJ is still a concern, but is seeming less likely to progress.

Council took a recess from 10:50am – 11:00am

4. Priority Setting

Council discussed the priorities as they were established and reflected on any changes/ additions that may need to take place.

Council determined that the 5 priorities should be circular and not linear.

The following are the revised strategies

- Infrastructure Investment & Sustainability
- Tourism Impacts
- Financial Responsibility
- Internal & External Communications
- Role Clarity Within ID9

Council requested that there be a review of the Rentals Governance Bylaw and all user fees/sources of revenue by February, to explore ways to offset operating costs.

Council wanted milestones, “how do we know we have been successful in 1 year”.

5. Action Planning & Accountability

Council requested a meeting be set for 1 hour to review the minutes & revised strategic plan prior to the October meeting.

6. ADJOURNMENT

01-10-09-2026 Chair Stelter **MOVED** to adjourn the September 2026 Strategy Review Council Meeting at 3:40pm.
Motion Carried Unanimously

Minutes Approved on the 19th of October 2026.


Chair – Jean-Marc Stelter

Chief Administrative Officer – Danielle Duffy