



Regular Council Meeting Agenda

Thursday September 10th, 2026 | 1:30PM | Sunshine Village

1. **Call Meeting to Order**
 - a. Land Acknowledgement
2. **Adoption of Agenda / Call For Additions**
3. **Adoption of Council Minutes**
 - a. Regular Council Meeting – Tuesday, July 21st, 2026
4. **Financial Reports**
 - a. July 2026 Financial Statements
5. **Delegations**
 - a. GHG Reduction Pathway Feasibility Study Presentation - SPG
 - b. Standing Council Update - Parks Canada (*no attachments*)
 - c. Standing Council Update - Alberta Municipal Affairs (*no attachments*)
 - d. Standing Council Update – RCMP (*no attachments*)
 - e. Standing Council Update - Lake Louise Fire Department (*no attachments*)
6. **Business & Discussion Items**
 - a. 2025 & 2026 LLFD Report
 - b. Stakeholder Advisory Committee Recommendations
7. **CAO & Committee Reports/Roundtable (*no attachments*)**
 - a. CAO Report
 - i. Monthly Report
 - ii. Resolution Tracking Report
 - iii. “In the News” Report
 - b. Council Roundtable
8. **Correspondence & Reports**
 - a. Town of Banff July 14, 2026, Public Hearing and Regular Meeting of Council
 - b. Town of Banff August 11, 2026, Regular Meeting of Council
 - c. LLYK Parks Canada Staff & Stakeholder Update - Bow Glacier Falls area closure lifted
 - d. LLYK Parks Canada Staff & Stakeholder Update - July 22, 2026 - Resident Pass Applications Now Online
 - e. Banff Parks Canada Staff & Stakeholder Update - Abbot Pass Hut: Request for Proposals for Salvaged Materials & Date Stone Exhibit
 - f. Banff Parks Canada Staff & Stakeholder Update - Fire bans in effect for Banff, Yoho and Kootenay national parks, July 30 2026
 - g. Banff Parks Canada Staff & Stakeholder Update - Westslope Cutthroat Trout Spawning in Hidden Lake
 - h. LLYK Parks Canada Staff & Stakeholder Update - Bear Warning - Community of Lake Louise
 - i. Banff Parks Canada Staff & Stakeholder Update - Fish Creek Rotenone Treatment
 - j. Banff Parks Canada Staff & Stakeholder Update - Bow Valley Parkway cycling pilot 2026
 - k. Banff Parks Canada Staff & Stakeholder Update - Fire ban lifted in Banff National Park and Redstreak Campground in Kootenay National Park
 - l. LLYK Parks Canada Staff & Stakeholder Update - Lake Louise Community Clean-Up
 - m. BLLT Elevate Your Summer Adventures in Banff National Park
 - n. BLLT Soak in More of Summer in Banff National Park
 - o. TIAA Alberta Tourism Industry News and Trends | June 2026
 - p. TIAA Economic Budget Forum - Early Bird Pricing Ends Soon
 - q. Government of Alberta Municipal Musings Newsletter July 2026
 - r. BCF Celebration, Change and Opportunity
 - s. BLLHA Emergency Preparedness Series Public Safety Power Shutoff (PSPS): FAQ's for Bow Valley Corridor
 - t. Ab Munis Reminder - Notice of 2026 Annual General Meeting (AGM)
 - u. BVRH June Minutes, August Bulletin, & July Reporting

9. Upcoming Meetings

- a. Organizational Meeting | Thursday October 15th 11:30am | Lake Louise Sport & Recreation Centre
- b. Regular Council Meeting | Thursday October 15th 1:30pm | Lake Louise Sport & Recreation Centre

10. Closed Session

- a. Lake Louise Fire Hall Update - covered under section 26 of the Access to Information Act
- b. Intergovernmental Review Discussion - covered under section 26 of the Access to Information Act

11. Adjournment

MINUTES OF THE REGULAR MEETING OF COUNCIL
of the Improvement District No. 9 (BANFF) in the Province of Alberta
July 21, 2026 at 1:30pm
Rimrock Resort & Zoom

COUNCIL MEMBERS PRESENT

Jean-Marc Stelter	Chair
Don Beaulieu	Councillor
Julie Canning	Councillor
Alexandra Parkinson	Councillor

COUNCIL MEMBERS ABSENT

Dave Schebek	Vice Chair
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ADMINISTRATION PRESENT

Danielle Duffy	Chief Administrative Officer
Kassidy Stevens	Legislative Assistant (Remote)
Kurtis Pratt	Deputy Chief Administrative Officer (Remote)

ADMINISTRATION ABSENT

VISITING OFFICIALS

Susan Richter	Detachment Sergeant	Lake Louise RCMP
Michael Buxton-Carr	Detachment Commander	Banff RCMP
Amanda Davies	Fire Chief	Lake Louise Fire Department
Ryan Singleton	Staff Sergeant	RCMP and Special Olympics
Irfan Ansari	Manager, Improvement Districts	Alberta Municipal Affairs

1. CALL TO ORDER

Chair Stelter called the July 21, 2026 Regular Council Meeting to order at 1:31pm.

Councillor Beaulieu began the meeting with a land acknowledgement.

2. APPROVAL OF AGENDA

01-21-07-2026 Councillor Parkinson **MOVED** to accept the July 21, 2026 Council Meeting agenda as presented.

Motion Carried Unanimously

3. APPROVAL OF MINUTES

02-21-07-2026 Vice-Chair Schebek **MOVED** to accept the June 16, 2026 Council Meeting Minutes as amended.

Motion Carried Unanimously

4. FINANCIAL REPORTS

03-21-07-2026 Chair Stelter **MOVED** to accept the May 2026 Financial Reports as presented.

Motion Carried Unanimously

5. DELEGATIONS

a. Parks Canada Standing Update

Tracey LeBlanc with the LLYK Field Unit informed Council that the community now has the ability to apply for resident and work passes online. She also informed Council that a license of occupation agreement has been signed to allow for the installation of eight fast chargers for electric vehicles, which will be installed over the next year.

b. Alberta Municipal Affairs

Iran Ansari informed Council that the contract for the fire hall and multi-unit staff housing buildings has been awarded.

c. RCMP

Sergeant Susan Richter of the Lake Louise RCMP Detachment discussed June statistics, participation in the Lake Louise Low Down, recent traffic control operations, and their involvement in the kids' summer camp.

Sergeant Ryan Singleton came to Council to inform them of a project he is working on in collaboration with Special Olympics Alberta where on August 7, 2026, the torch relay will be coming through Lake Louise with approximately twenty-five athletes. He requested that Council spread the word that the event is happening and encouraged community members to support and attend.

Commander Michael Buxton-Carr of the Banff RCMP discussed human resource numbers and the timelines for filling vacant positions, the return of members to their communities following the conclusion of the Fifa World Cup, crime statistics for the year so far (which are close to the same level as they saw at this time last year), the fatal collision on Highway 1 and the traffic implications that came from it, the rock slide that they responded to, and noted that they have not had to send resources to tend to any wildfires yet this year.

d. Lake Louise Fire Department

Chief Amanda Davies updated Council on June call numbers and types, the recent training initiatives that many of the departments' members have participated in, and engagement initiatives they have recently done including the Lake Louise Low Down and business visits.

04-21-07-2026 Councillor Canning **MOVED** that a one-page document showing Lake Louise Fire's call volumes, types, staffing levels, and budget spent that compares January to July of 2025 and 2026 be presented to Council at an upcoming Council meeting.

Motion Carried Unanimously

6. BUSINESS AND DISCUSSION ITEMS

a. **Policing Priorities Discussion**

Council discussed the current priorities they have set for the RCMP and will revisit these priorities during the February or March Regular Council Meetings.

b. **Parks Canada Write Off**

05-21-07-2026 Councillor Parkinson **MOVED** to authorize the write-off of the following historical tax account balances relating to Parks Canada properties: Roll 228723 in the amount of a \$0.20 credit, Roll 313006 in the amount of a \$0.12 credit, and Roll 311806 in the amount of \$82.95 outstanding taxes, for a net write-off of \$82.63, with the write-off to be charged to Property Taxes (GL Account 4020200100).

Motion Carried Unanimously

7. CAO & COMMITTEE REPORTS/COUNCIL ROUNDTABLE

a. **CAO Report**

Council reviewed the CAO Report as information.

Administration was instructed to request a meeting with Municipal Affairs during the RMA Conference in November to discuss the Multi-Unit Housing and Fire Hall projects.

b. Council Roundtable

Chair Stelter provided a verbal report to Council on his attendance at the LLBMSS strategic planning meeting, and thanked the Rimrock Hotel for organizing the tour of the newly renovated resort.

06-21-07-2026 Councillor Parkinson **MOVED** that a thank-you letter be prepared and sent on behalf of Council to the team at the Rimrock thanking them for the tour and wishing them well as they finish off all renovations.

Motion Carried Unanimously

Councillor Beaulieu informed Council that he will be attending a ROAM transit meeting on July 22.

Councillor Canning provided a verbal report to Council on her attendance at the LLBMSS Strategic Planning meeting where budget planning will be starting soon. She also attended an AMPPE meeting and informed Council that their new CAO will be reaching out to attend a Council meeting to introduce themselves in the fall. Finally, she attended the inaugural Stakeholder Advisory Committee meeting which was a very productive meeting.

07-21-07-2026 Councillor Canning **MOVED** that administration put together a report comparing the administering of resident and work passes between the Banff Field Unit and the LLYK Field Unit of Parks Canada.

Motion Carried Unanimously

Councillor Parkinson provided a verbal report to Council on her attendance at a Lake Louise Sport and Recreation Society meeting where they discussed strategic priorities and future planning, as well as her attendance at the inaugural Stakeholder Advisory Committee meeting where they discussed community priorities.

8. CORRESPONDENCE & REPORTS

08-21-07-2026 Vice-Chair Schebek **MOVED** accept the correspondence and reports as information.

Motion Carried Unanimously

9. UPCOMING MEETINGS

- a. ID9 Strategy Review Session 9:30am, Tuesday September 10, 2026 | Banff Sunshine Village
- b. ID9 Regular Council Meeting 1:30pm, Tuesday September 10, 2026 | Banff Sunshine Village

09-21-07-2026 Councillor Parkinson **MOVED** to cancel the August Regular Council Meeting and to reschedule the strategic planning session from August 18th to September 10th.

Motion Carried Unanimously

10. CLOSED SESSION

10-21-07-2026 Councillor Parkinson **MOVED** that due to Section 26 & 29 of the *Access to Information Act* that the meeting be taken into Closed Session to discuss some confidential matters of Council business at 3:10pm.

Motion Carried Unanimously

The following people remained in the closed session:

- Danielle Duffy, Chief Administrative Officer
- Cassidy Stevens, Legislative Assistant
- Kurtis Pratt, Deputy Chief Administrative Officer

11-21-07-2026 Councillor Parkinson **MOVED** to end the Closed Session at 3:40pm.

Motion Carried Unanimously

ID9

11. ADJOURNMENT

12-21-07-2026 Councillor Beaulieu **MOVED** to adjourn the July 21, 2026 Regular Council Meeting at 3:40pm.

Motion Carried Unanimously

Minutes Approved on the 10st of September 2026.

Chair – Jean-Marc Stelter

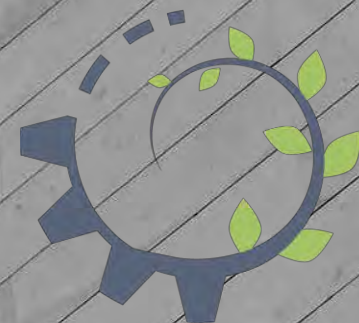
Chief Administrative Officer – Danielle Duffy

	Fiscal YTD December 2025	2026	2026	2025	2026	2026
		ID 9 - Banff	ID 9 - Banff	ID 9 - Banff	ID 9 - Banff	ID 9 - Banff
	Fund Center					
	Category	Budget	Actual	Actual	Budget to Actual variance	Actual to Actual variance
		Amount	Amount	Amount	Amount	Amount
G/L Account		CAD	CAD	CAD		
1010101150	CON-CIBC TRUST - Bank Account		14,253,580.09	15,540,268.30	0.00	(1,286,688.21)
1010102120	Cash Clearing-CIBC Collector		0.00	0.00	0.00	0.00
1010102150	Cash Clearing-CIBC Trust		0.00	0.00	0.00	0.00
1010104100	Cash In Transit		0.00	0.00	0.00	0.00
1010201460	Property Tax Receivable		9,087,197.46	7,409,227.76	0.00	1,677,969.70
1010201200	GST Receivable - Direct		2,695.37	2,289.29	0.00	406.08
1010201240	A/R Interest		31,674.20	41,297.55	0.00	(9,623.35)
1010201110	A/R from General Sources		14,401.04	6,516.75	0.00	7,884.29
1010201270	General receivables		1,732,511.00	1,031,116.00	0.00	701,395.00
1010203110	Allowance for Doubtful Accounts		0.00	0.00	0.00	0.00
1010500100	Prepaid Expenses		13,504.88	41,615.20	0.00	(28,110.32)
1010600100	CON-Inter-Entity Zero Balancing Account		0.00	0.00	0.00	0.00
1010600110	Inter-Entity Zero Balancing Account		0.00	0.00	0.00	0.00
1030102100	CON-Buildings		2,247,988.40	2,247,988.40	0.00	0.00
1030102110	Assets Under Construction - Buildings		0.00	0.00	0.00	0.00
1030102120	Buildings		4,490,875.88	4,746,899.74	0.00	(256,023.86)
1030106120	Other Capital Assets		400,188.67	400,188.67	0.00	0.00
1030107100	CON-Assets Under Construction		1,441,912.44	345,462.28	0.00	1,096,450.16
2060101100	CON-Accumulated Amortization-Buildings		(285,283.69)	(233,756.84)	0.00	(51,526.85)
2060101110	Accumulated Amortization - Buildings		(2,059,593.56)	(2,163,062.97)	0.00	103,469.41
2060105110	Accumulated Amortization - Other Capital Assets		(243,267.42)	(227,734.79)	0.00	(15,532.63)
	TOTAL ASSETS	0.00	31,128,384.76	29,188,315.34	0.00	1,940,069.42
2010101110	CON-Accounts Payable		0.00	7,503.45	0.00	(7,503.45)
2010101180	A/P - General/Other		0.00	0.00	0.00	0.00
2010204100	Accrued Liabilities - Other		4,763.00	(210,897.54)	0.00	215,660.54
2010205100	GST Payable		3,433.17	2,126.01	0.00	1,307.16
2010205270	Asset Retirement Obligation (ARO)		74,506.69	93,775.55	0.00	(19,268.86)
2050000100	Spent Deferred Capital Contributions		1,441,912.44	213,333.07	0.00	1,228,579.37
2040000110	Unearned Revenue		10,241,951.04	10,471,486.06	0.00	(229,535.02)
	TOTAL LIABILITIES	0.00	11,766,566.34	10,577,326.60	0.00	1,189,239.74
3010000100	Operating Reserves		2,853,845.48	2,853,845.48	(2,853,845.48)	0.00
3010000110	Net Assets/Liabilities		7,980,109.97	7,948,979.95	(7,980,109.97)	31,130.02
3050000100	Capital reserve		3,781,696.00	3,781,696.00	(3,781,696.00)	0.00
	TOTAL EQUITY	0.00	14,615,651.45	14,584,521.43	(14,615,651.45)	31,130.02
4020200100	Property Taxes	9,307,172.00	9,307,172.19	7,657,095.00	(0.19)	1,650,077.19
4050802170	Certificates	350.00	280.00	455.00	70.00	(175.00)
4050802400	Permits	5,000.00	0.00	6,645.36	5,000.00	(6,645.36)
4070701100	Investment Income	275,000.00	263,739.68	336,687.99	11,260.32	(72,948.31)
4090200110	Fines Late Payment Penalty	500.00	586.14	0.00	(86.14)	586.14
4090801190	Provincial Grants	76,892.00	76,892.00	76,892.00	0.00	0.00
4090801150	Other Grants	0.00	44,450.00	0.00	(44,450.00)	44,450.00
4090801230	Other Miscellaneous Revenue	100.00	0.00	1,950.00	100.00	(1,950.00)
4090801310	Rental Revenue	102,510.00	68,935.65	64,346.23	33,574.35	4,589.42
4090300100	Refund of Expenses	0.00	0.00	0.00	0.00	0.00
	TOTAL REVENUE	9,767,524.00	9,762,055.66	8,144,071.58	5,468.34	1,617,984.08
6010400120	Employer contributions (CPP)	0.00	3,561.09	(3,488.49)	(3,561.09)	7,049.58
6010500130	Memberships	21,105.00	23,472.30	12,477.97	(2,367.30)	10,994.33
6020100110	Employee Travel-Mileage	7,678.00	3,324.71	3,235.81	4,353.29	88.90
6020100140	Employee Travel-Meals	8,200.00	1,716.29	2,263.44	6,483.71	(547.15)
6020100150	Employee Travel-Lodging	12,000.00	5,270.49	9,379.43	6,729.51	(4,108.94)
6020200170	Requisitions	4,977,865.00	2,092,428.30	1,660,038.46	2,885,436.70	432,389.84
6020100190	Employee Travel-Airfare Out of Province	0.00	0.00	1,679.81	0.00	(1,679.81)
6020300170	Advertising-Other	1,100.00	381.71	1,072.52	718.29	(690.81)
6020400100	Insurance Premiums	56,719.00	30,149.22	0.00	26,569.78	30,149.22
6020500100	Freight, Courier, Postage	150.00	0.00	0.00	150.00	0.00
6020700160	RENTAL OPERATING COSTS & TAXES	22,866.00	8,376.29	14,162.84	14,489.71	(5,786.55)
6021000110	Non Board Honoraria	150,000.00	33,505.00	50,005.00	116,495.00	(16,500.00)
6021400160	Utilities - Other	44,440.00	10,613.76	15,724.47	33,826.24	(5,110.71)
6021400190	Protective services	1,893,961.00	1,074,524.21	605,479.16	819,436.79	469,045.05
6021400240	Other Purchased Services	38,665.00	10,985.51	4,987.78	27,679.49	5,997.73
6021600130	Office And IT Supplies	329,600.00	52,497.60	50,137.15	277,102.40	2,360.45
6021701140	Legal Fees	8,000.00	3,313.70	0.00	4,686.30	3,313.70
6021701230	Assessment Services	30,000.00	7,500.00	22,394.00	22,500.00	(14,894.00)
6021701750	General Contracted Services	2,000.00	0.00	0.00	2,000.00	0.00
6030100120	Grants-Operating	1,463,174.00	1,626,162.97	1,635,265.10	(162,988.97)	(9,102.13)
6030100130	Grants-Capital	0.00	0.00	0.00	0.00	0.00
6050100100	Bad Debt Expense	0.00	0.00	0.00	0.00	0.00
6040900100	Write Down Of Capital Assets	0.00	0.00	0.00	0.00	0.00
6060100100	Amortization - Buildings	0.00	28,105.55	32,789.82	(28,105.55)	(4,684.27)
6060100130	Amortization - Other Capital Assets	0.00	0.00	0.00	0.00	0.00
6080100100	Capital Assets Acquisitions Transfer	0.00	(104,031.97)	(132,129.21)	104,031.97	28,097.24
6080100160	Asset Purchase - Building	0.00	104,031.97	132,129.21	(104,031.97)	(28,097.24)
	TOTAL EXPENSES	9,067,523.00	5,015,888.70	4,117,604.27	4,051,634.30	898,284.43
	(DEFICIT) SURPLUS	700,001.00	4,746,166.96	4,026,467.31	(4,046,165.96)	719,699.65

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GHG REDUCTION PATHWAY FEASIBILITY STUDY: RESULTS BRIEF

PRESENTED BY:
SUSTAINABLE
PROJECTS
GROUP



SPG



PORTFOLIO AT A GLANCE

LLSRC Arena	LLSRC Community Centre	LLSRC Workshop	Lake Louise Medical Centre	ID9 Staff Housing
G F A 2,353 m ²	G F A 718 m ²	G F A 89 m ²	G F A 297 m ²	G F A 484 m ²
BASELINE EUI 39.34 kWh e/m ²	BASELINE EUI 172.08 kWh e/m ²	BASELINE EUI 256.34 kWh e/m ²	BASELINE EUI 152.53 kWh e/m ²	BASELINE EUI 233.69 kWh e/m ²
BASELINE GHG 35.12 tCO ₂ e/yr	BASELINE GHG 54.37 tCO ₂ e/yr	BASELINE GHG 9.99 tCO ₂ e/yr	BASELINE GHG 14.50 tCO ₂ e/yr	BASELINE GHG 30.59 tCO ₂ e/yr
TARGET EUI 29.93 kWh e/m ²	TARGET EUI 166.50 kWh e/m ²	TARGET EUI 187.50 kWh e/m ²	TARGET EUI 121.43 kWh e/m ²	TARGET EUI 183.00 kWh e/m ²
TARGET GHG 17.56 tCO ₂ e/yr	TARGET GHG 27.19 tCO ₂ e/yr	TARGET GHG 4.99 tCO ₂ e/yr	TARGET GHG 7.25 tCO ₂ e/yr	TARGET GHG 15.29 tCO ₂ e/yr



PATHWAY 3 AT A GLANCE

LLSRC Arena	LLSRC Community Centre	LLSRC Workshop	Lake Louise Medical Centre	ID9 Staff Housing
GFA 2,353 m ²	GFA 718 m ²	GFA 89 m ²	GFA 297 m ²	GFA 484 m ²
TOTAL COST \$ 169,564	TOTAL COST \$ 15,061	TOTAL COST \$ 8,750	TOTAL COST \$ 3,967	TOTAL COST \$ 4,753
UTILITY COST SAVINGS \$15,277	UTILITY COST SAVINGS \$5,440	UTILITY COST SAVINGS \$5,950	UTILITY COST SAVINGS \$392	UTILITY COST SAVINGS \$5,825
PAYBACK PERIOD 10 years	PAYBACK PERIOD 3 years	PAYBACK PERIOD 8 years	PAYBACK PERIOD 5 years	PAYBACK PERIOD <1 year
ROI 10%	ROI 40%	ROI 14%	ROI 22%	ROI 130%
NPV \$95,660	NPV \$4,462	NPV \$11,046	NPV \$4,663	NPV \$33,758
GHG REDUCTION 32.8 tCO ₂ e/yr	GHG REDUCTION 14.42 tCO ₂ e/yr	GHG REDUCTION 2.9 tCO ₂ e/yr	GHG REDUCTION 0.9 tCO ₂ e/yr	GHG REDUCTION 10.4 tCO ₂ e/yr



FUNDING OPPORTUNITIES

Program	Administrator	Eligible Measures	Potential Funding Support
Green Municipal Fund Sustainable Municipal Buildings	Federation of Canadian Municipalities	Heat pumps, electrification, envelope upgrades, LED lighting, renewable energy systems, deep energy retrofits	Capital grants and financing for municipal retrofit projects
Local Government Fiscal Framework (LGFF) Capital Funding	Government of Alberta	Building envelope renewals, facility modernization, recreation centre and sports facilities upgrades.	Provides capital funding to support projects that develop, improve, maintain, or otherwise alter infrastructure assets.
Clean Energy Improvement Program (CEIP)*	Alberta Municipalities	Heat pumps, insulation, windows, solar PV, energy efficiency measures	Financing mechanism that may support broader community-scale implementation
Municipal Electricity Generation Program (MEG)**	Municipal Climate Change Action Centre (MCCAC)	Rooftop solar PV, solar carports, municipal renewable electricity generation	Grants supporting municipal renewable electricity projects

*As of June 2026, the Clean Energy Improvement Program is not currently active for properties located in Lake Louise. Improvement District No. 9 has not yet implemented the enabling provincial legislation or bylaws required to bring the property tax-tied financing program to Lake Louise homeowners and businesses.

**Not currently accepting applications.



QUESTIONS?

THANK YOU!

Energy Analyst I

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**Have Additional Questions?
Don't Hesitate to Reach out!**





LLSRC ARENA

Pathways 1 and 2

TOTAL COST

\$ 320,680

TARGET EUI

29.93 kWh e/m²

PROJECTED EUI*

19.63 kWh e/m²

TARGET GHG

17.56 tCO₂ e/yr

PROJECTED GHG

7.38 tCO₂ e/yr

Pathway 3

TOTAL COST

\$ 169,564

PROJECTED EUI*

30.87 kWh e/m²

PROJECTED GHG

5.19 tCO₂ e/yr

* Excluding renewables



LLSRC COMMUNITY CENTRE

Pathways 1 and 2

TOTAL COST

\$ 175,503

TARGET EUI

165.50 kWh e/m²

PROJECTED EUI*

128.86 kWh e/m²

TARGET GHG

27.19 tCO₂ e/yr

PROJECTED GHG

14.87 tCO₂ e/yr

Pathway 3

TOTAL COST

\$ 15,061

PROJECTED EUI*

128.80 kWh e/m²

PROJECTED GHG

10.47 tCO₂ e/yr

* Excluding renewables



LLSRC WORKSHOP

Pathways 1 and 2

TOTAL COST

\$ 49,834

TARGET EUI

187.50 kWh e/m²

PROJECTED EUI*

180.36 kWh e/m²

TARGET GHG

4.99 tCO₂ e/yr

PROJECTED GHG

2.53 tCO₂ e/yr

Pathway 3

TOTAL COST

\$ 8,750

PROJECTED EUI*

182.18 kWh e/m²

PROJECTED GHG

2.54 tCO₂ e/yr

* Excluding renewables



LAKE LOUISE MEDICAL CENTRE

Pathways 1 and 2

TOTAL COST

\$ 91,298

TARGET EUI

152.53 kWh e/m²

PROJECTED EUI*

84.24 kWh e/m²

TARGET GHG

7.25 tCO₂ e/yr

PROJECTED GHG

4.73 tCO₂ e/yr

Pathway 3

TOTAL COST

\$ 3,967

PROJECTED EUI*

141.67 kWh e/m²

PROJECTED GHG

7.90 tCO₂ e/yr

* Excluding renewables



ID 9 STAFF HOUSING

Pathways 1 and 2

TOTAL COST

\$ 279,979

TARGET EUI

183.0 kWh e/m²

PROJECTED EUI*

104.5 kWh e/m²

TARGET GHG

15.29 tCO₂ e/yr

PROJECTED GHG

4.73 tCO₂ e/yr

Pathway 3

TOTAL COST

\$ 4,753

PROJECTED EUI*

136.03 kWh e/m²

PROJECTED GHG

11.59 tCO₂ e/yr

* Excluding renewables

LLFD 2026 Report

January - July



2025 & 2026 Budget Comparison

	2025	2026
Revenue	\$55,170.50	\$31,674.70
Payroll & Benefits	\$396,320.97	\$419,992.60
Operations	\$138,836.88	\$114,998.09

Call Volume Month By Month Year By Year

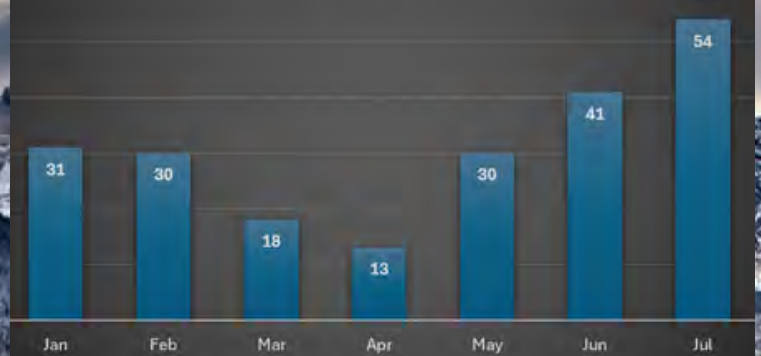
Year	2019	2020	2021	2022	2023	2024	2025	2026	Variation	Avg.
Jan	23	17	18	31	16	27	22	31	+40.9%	23
Feb	26	23	10	18	18	20	9	30	+233.3%	19
Mar	21	25	17	27	24	19	20	18	-10.0%	21
Apr	13	15	14	17	13	21	17	13	-23.5%	15
May	28	20	8	18	36	17	18	30	+66.7%	22
Jun	26	22	17	27	36	36	37	41	+10.8%	29
Jul	38	10	35	60	37	57	46	54	+17.4%	42



Calls By Month 2025



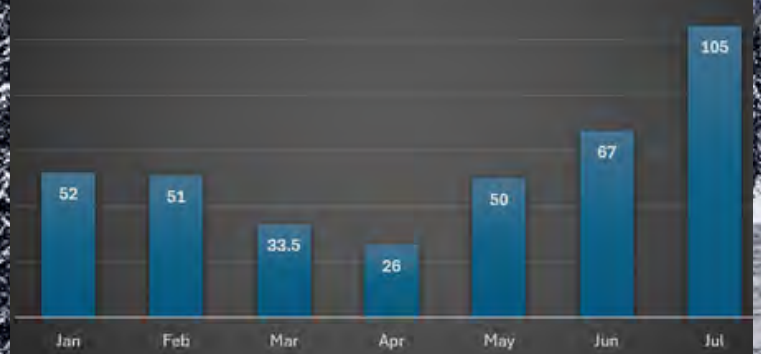
Calls By Month 2026



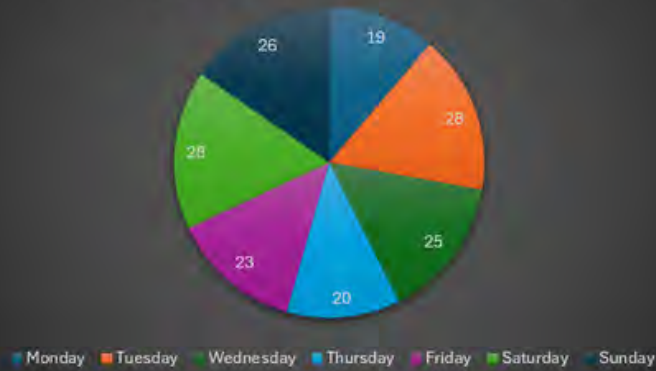
Call Hours By Month 2025



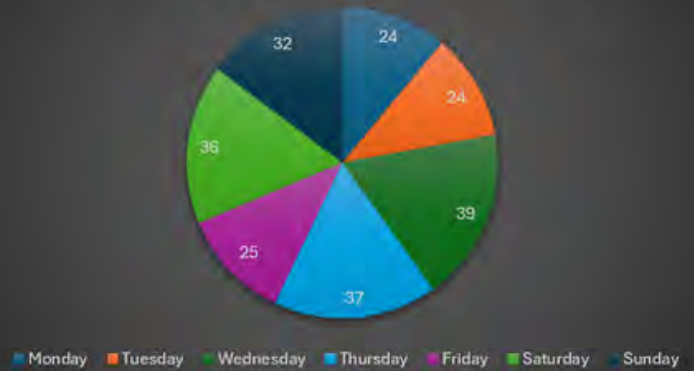
Call Hours By Month 2026



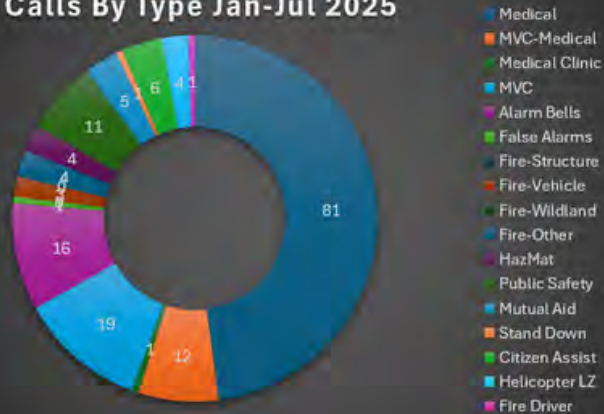
Calls By Day of the Week Jan-Jul 2025



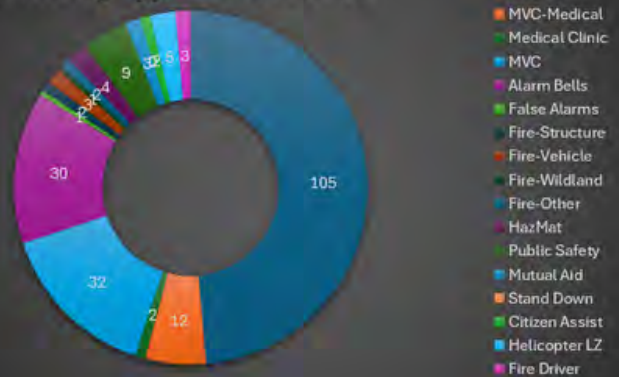
Calls By Day of the Week Jan-Jul 2026



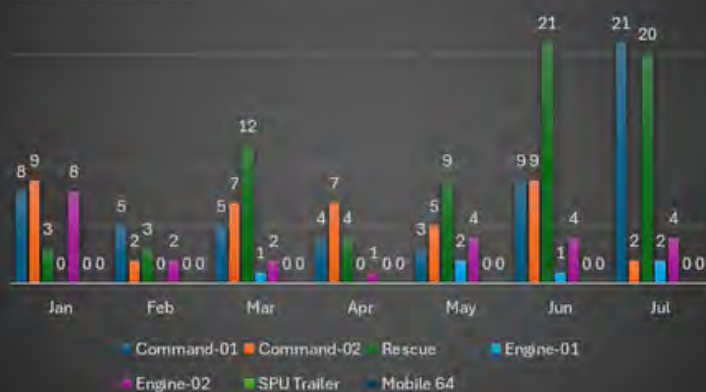
Calls By Type Jan-Jul 2025



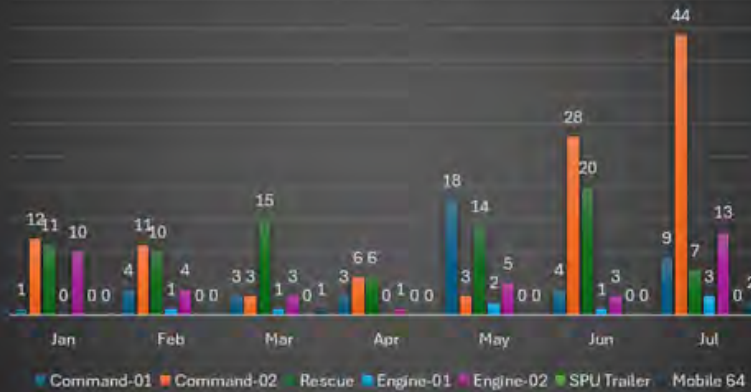
Calls By Type Jan-Jul 2026



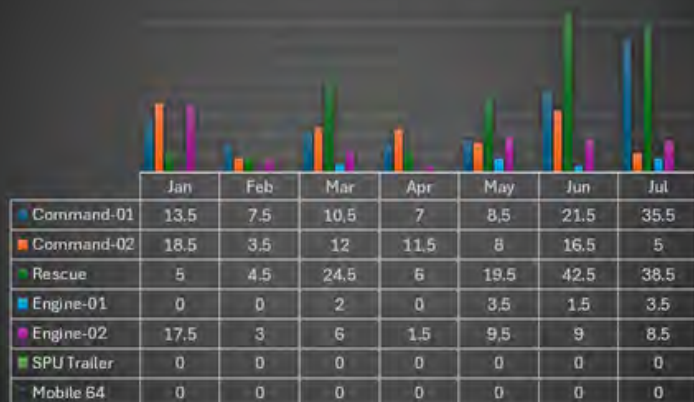
Vehicle Response 2025



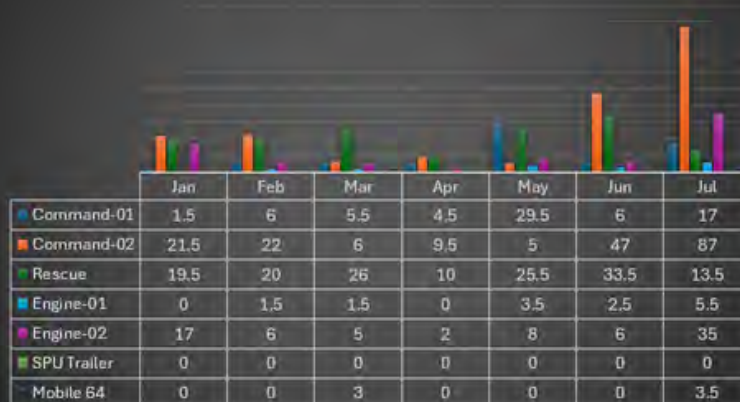
Vehicle Response 2026



Vehicle Run Time 2025



Vehicle Run Time 2026



Average Turnout Time By Month 2025



Average Turnout Time By Month 2026



Average Response Time By Month 2025

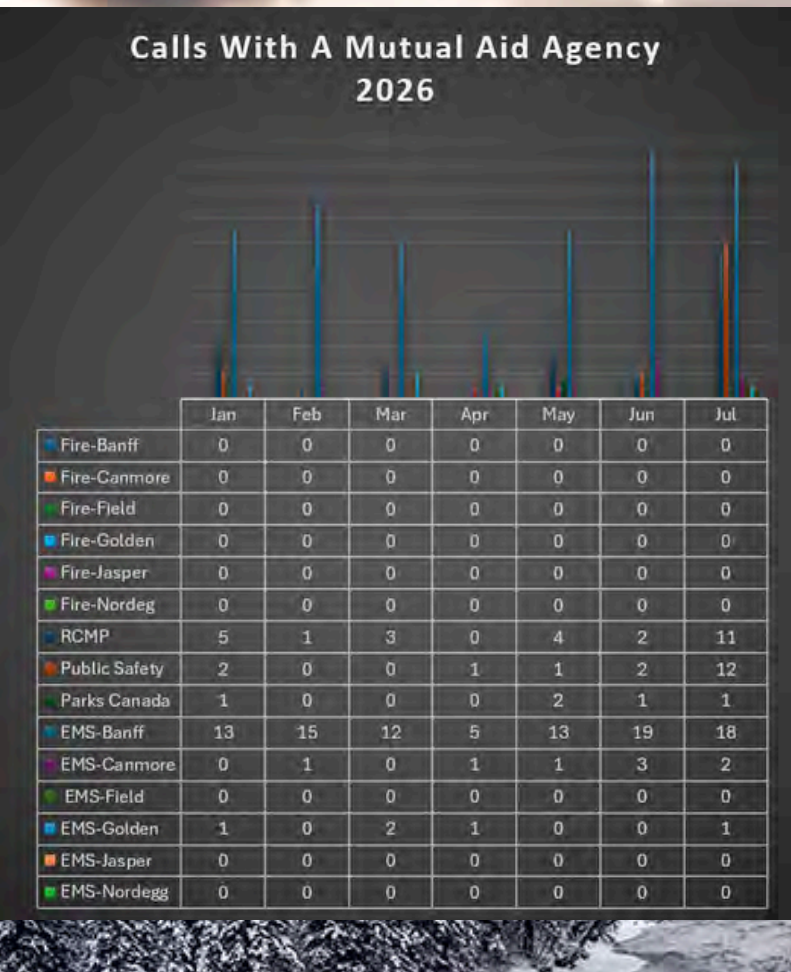


Average Response Time By Month 2026



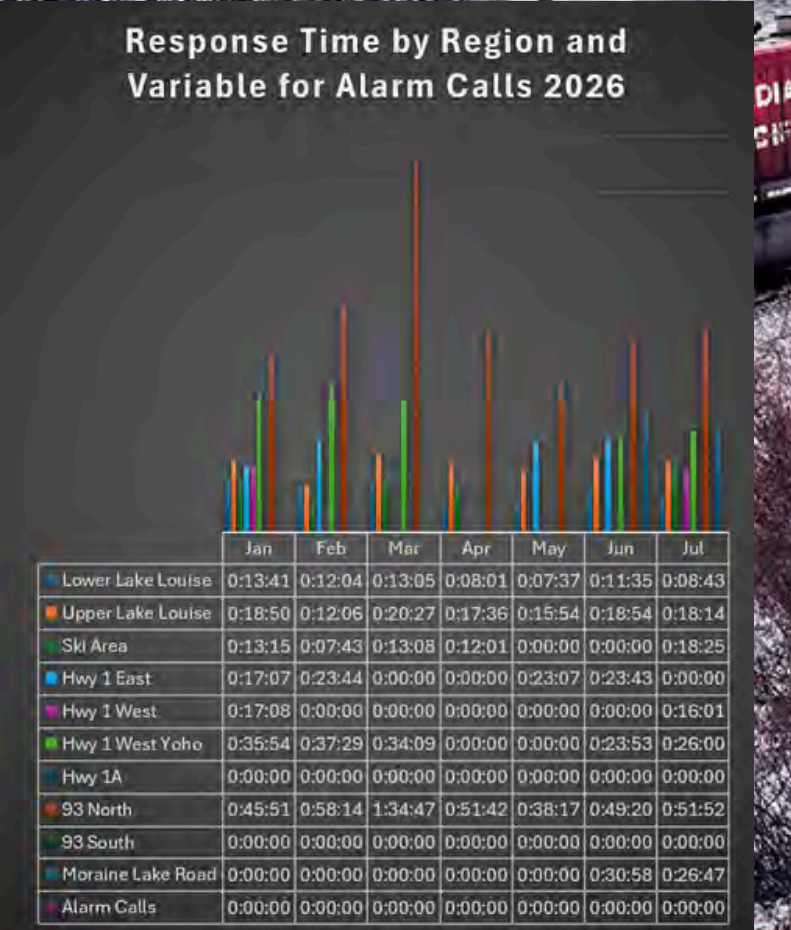
Calls With A Mutual Aid Agency 2025

	Jan	Feb	Mar	Apr	May	Jun	Jul
Fire-Banff	0	0	0	0	0	0	0
Fire-Canmore	0	0	0	0	0	0	0
Fire-Field	0	0	0	0	0	0	0
Fire-Golden	0	0	0	0	0	0	0
Fire-Jasper	0	0	0	0	0	0	0
Fire-Nordeg	0	0	0	0	0	0	0
RCMP	1	0	2	1	0	4	1
Public Safety	1	1	1	3	1	2	3
Parks Canada	1	0	0	0	0	0	0
EMS-Banff	8	5	12	6	9	22	32
EMS-Canmore	0	0	2	0	0	0	0
EMS-Field	1	1	0	0	0	0	1
EMS-Golden	0	0	0	0	0	0	0
EMS-Jasper	0	0	0	0	0	0	0
EMS-Nordeg	0	0	1	0	0	1	0

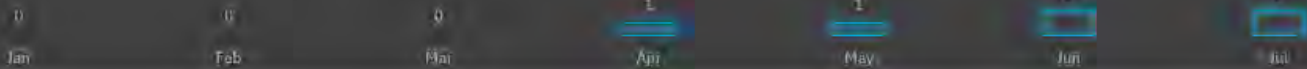


Response Time by Region and Variable for Alarm Calls 2025

	Jan	Feb	Mar	Apr	May	Jun	Jul
Lower Lake Louise	0:09:26	0:17:15	0:09:49	0:04:03	0:09:20	0:08:27	0:11:01
Upper Lake Louise	0:18:06	0:08:13	0:22:31	0:17:06	0:24:33	0:17:28	0:15:46
Ski Area	0:22:44	0:21:06	0:22:03	0:00:00	0:01:12	0:00:00	0:27:07
Hwy 1 East	0:26:29	0:00:00	0:28:32	0:00:00	0:00:00	0:18:37	0:13:08
Hwy 1 West	0:02:28	0:19:03	0:00:00	0:21:50	0:00:00	0:17:27	0:10:06
Hwy 1 West Yoho	0:26:13	0:00:00	0:00:00	0:00:00	0:08:09	0:00:00	0:31:43
Hwy 1A	0:16:13	0:00:00	0:00:00	0:00:00	0:00:00	0:00:00	0:00:00
93 North	0:13:38	0:00:00	1:22:05	0:37:20	0:50:46	0:51:26	0:49:42
93 South	0:00:00	0:00:00	0:00:00	0:00:00	0:00:00	0:00:00	0:00:00
Moraine Lake Road	0:00:00	0:00:00	0:00:00	0:00:00	0:01:31	0:25:00	0:24:50
Alarm Calls	0:03:34	0:11:13	0:00:00	0:06:37	0:05:19	0:08:56	0:03:53



Mental Health Emergencies By Month 2025



Mental Health Emergencies By Month 2026



Fatalities By Month 2025

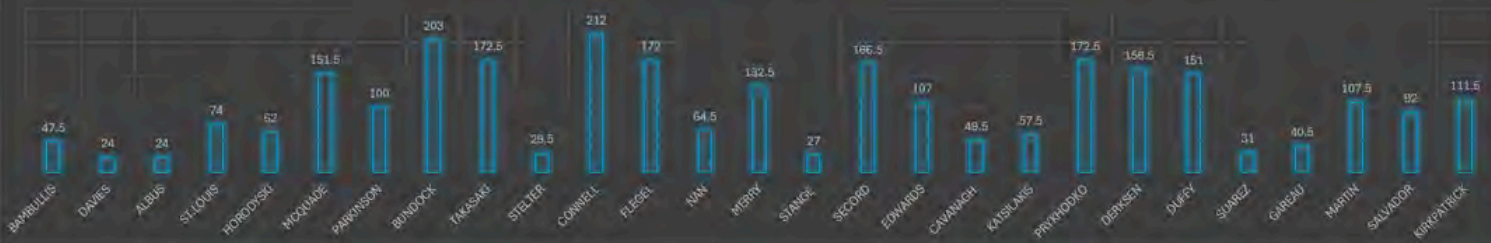


Fatalities By Month 2026



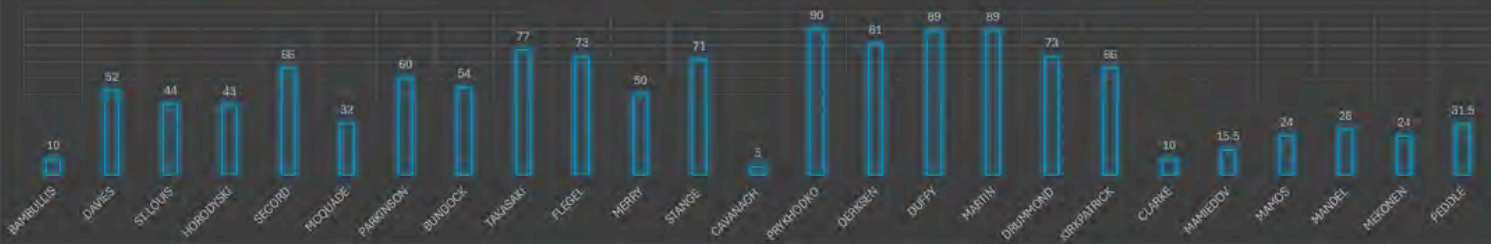
Member Practice Hours

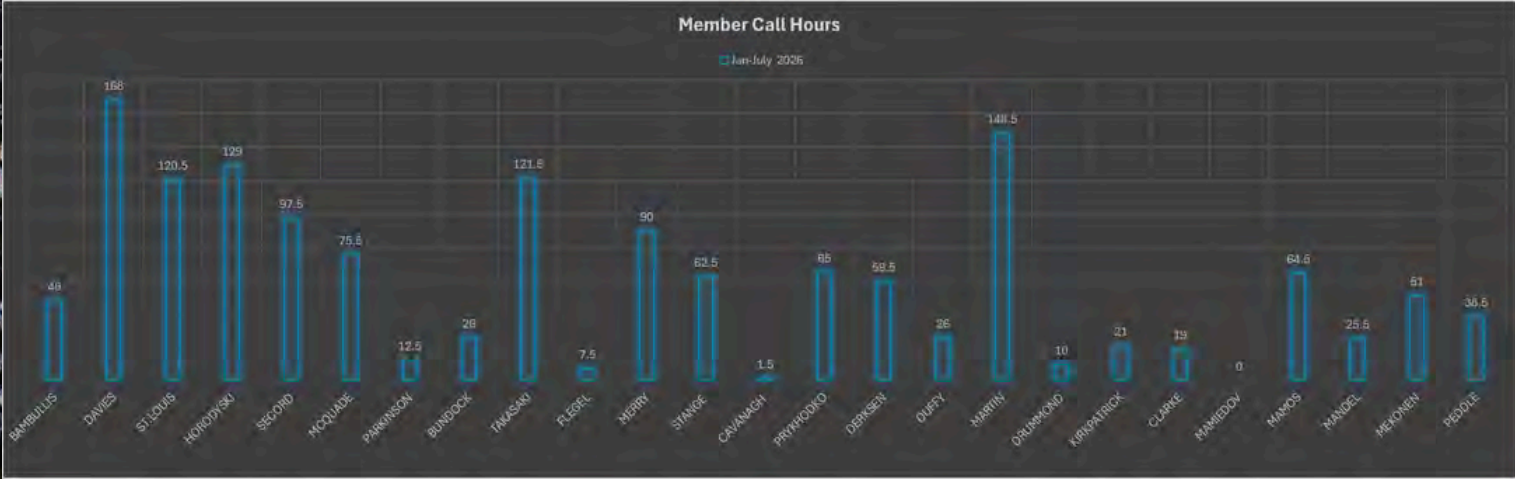
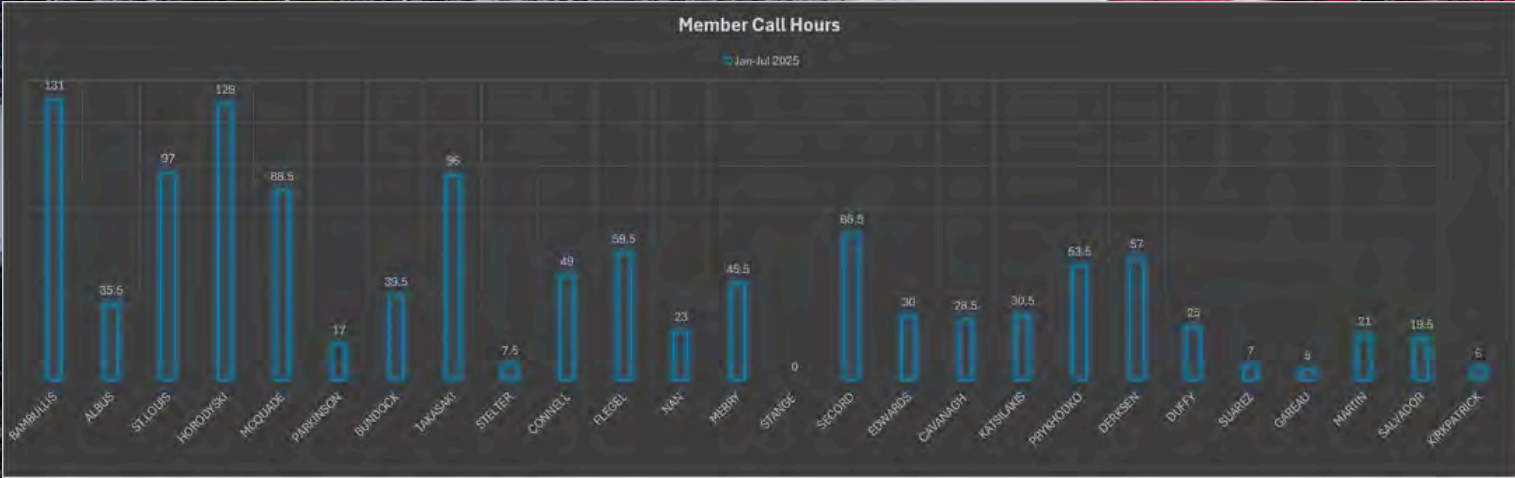
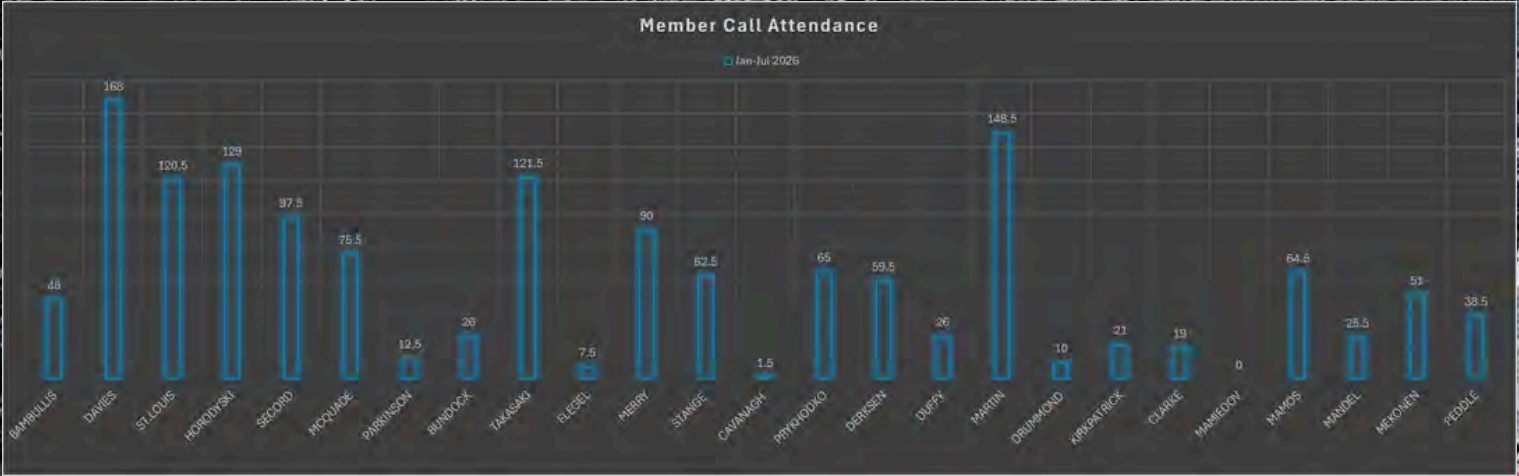
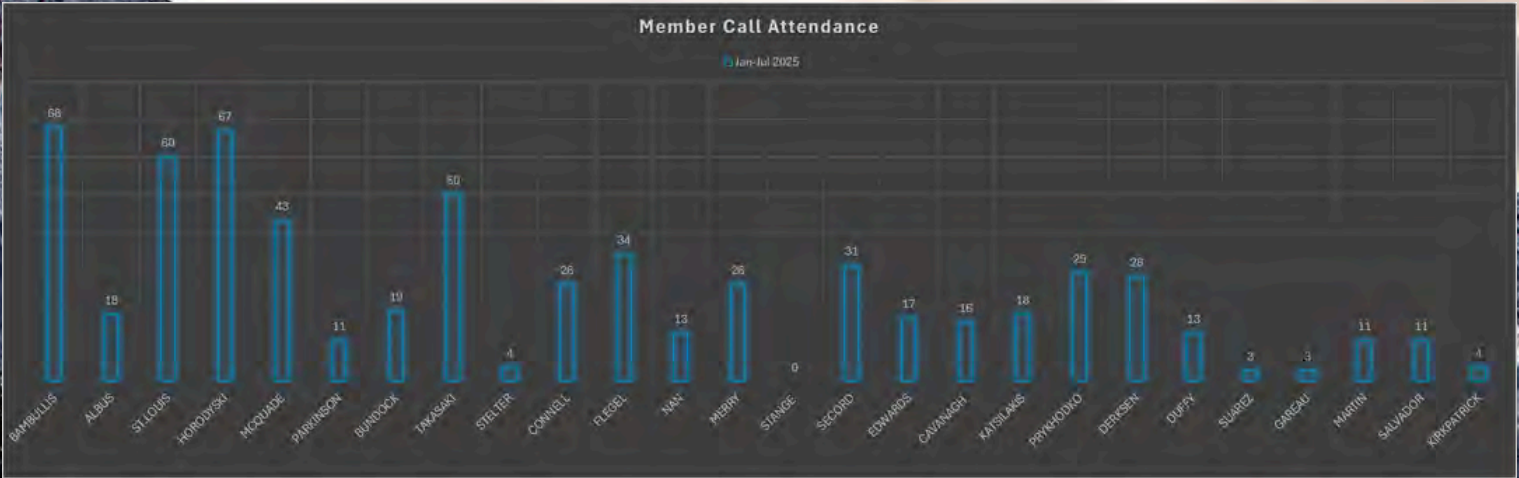
Jan-Jul 2025



Member Practice Hours

Jan-Jul 2026







Issue Brief
2026-09-10

Agenda Item 6b. | ID9 Stakeholder Advisory Committee Requests

Purpose

The ID9 Stakeholder Advisory Committee held its second meeting to continue discussions regarding stakeholder priorities, communication, transportation, infrastructure, taxation, and access to services across Improvement District No. 9.

The Committee identified three recommendations for Council consideration. These recommendations are intended to improve transparency, ensure stakeholders have a better understanding of available services, and support informed decision-making across the ID.

Recommendation 1 – Roam Transit Deep Dive

The Committee recommends that ID9 requests that the Bow Valley Regional Transit Services Commission provide a detailed review of Roam Transit services within Improvement District No. 9 and provide a report to Council and the Stakeholder Advisory Committee addressing:

1. Operating and capital costs: Provide a breakdown of the costs associated with each Roam Transit route operating within the ID, including the division between operating and capital expenditures.
2. Historical pricing: Provide historical pricing and cost information for these services for the past five years to allow for an understanding of cost trends over time.
3. Route management: Provide a description of how each route operating within the ID is managed, including whether financial responsibility rests with ID9, Parks Canada, a private business, or another organization.
4. New route decisions: Provide an overview of the process used to determine whether new routes or services are added, including who makes the decision, what factors are considered, and how funding responsibilities are determined.

Suggested Resolution: That Council MOVE to direct the Bow Valley Regional Transit Services Commission to complete a Roam Transit deep-dive report addressing the above items and bring the findings back to Council.

Recommendation 2 – Communication Regarding Services Available to Residents

The Committee recommends that ID9 develop and regularly communicate information regarding services and opportunities available to residents throughout the Improvement District.

This could include information on services that may not be directly provided within the ID but are available to ID9 residents through neighbouring communities or partner organizations. One example discussed was access to recreation opportunities and facilities in Banff.

The objective would be to provide residents with a clear and accessible overview of the services available to them, including how to access those services and any eligibility or residency requirements.

Suggested Resolution: That Council MOVE to direct Administration to develop a resident-focused communication outlining key services and opportunities available to ID9 residents across the broader region and distribute this information through ID9 communication channels by the end of October 2026.

Recommendation 3 – One-on-One Support for Taxation, Assessment and Services

The Committee recommends that ID9 communicate directly with stakeholders that one-on-one meetings with the CAO are available for residents and stakeholders who have questions or require assistance regarding:

1. Property taxation;
2. Property assessments;
3. ID9 services;
4. Changes to taxation or assessment;
5. Understanding ID9's role and responsibilities; and
6. Other questions related to municipal services and administration.

The Committee felt that providing an opportunity for individual conversations would help ensure stakeholders have access to accurate information and an appropriate avenue to ask questions about matters that may be difficult to address through general communications.

Suggested Resolution: That Council MOVE to direct Administration to communicate the availability of one-on-one meetings with the CAO and provide a straightforward process for residents and stakeholders to request a meeting by the end of September 2026.



MINUTES OF THE REGULAR MEETING OF COUNCIL

of the Town of Banff in the Province of Alberta

Tuesday, July 14, 2026, at 02:00 PM

COUNCIL MEMBERS PRESENT

Mayor Corrie DiManno
Councillor Brian Standish, Deputy Mayor
Councillor Kaylee Ram, Acting Mayor
Councillor Michelle Backhouse
Councillor David Fullerton
Councillor Marc Ledwidge
Councillor Barb Pelham

COUNCIL MEMBERS ABSENT

None

ADMINISTRATION PRESENT

Kelly Gibson, Town Manager
Palki Biswas, Acting Director, Corporate Services, and Finance Controller
Jason Darrah, Director, Marketing and Communications
Darren Enns, Director, Planning and Environment
Adrian Field, Director, Engineering
Alison Gerrits, Director, Community Services
Paul Godfrey, Director, Operations
Barbara King, Human Resources
Keri Martens, Fire Chief
Stan Andronyk, Manager, Municipal Enforcement
Shawn Carr, Manager FCSS & Social Programs
Dave Michaels, Manager, Planning Services
Shaun Pearson, Manager, Human Resources
Jessica LaBonté, Community Development Coordinator
Lisa Lee, Executive Assistant
Renée Lavergne, Information Governance Coordinator
Libbey McDougall, Municipal Clerk

1. CALL TO ORDER

Mayor DiManno called the July 14, 2026, Regular Meeting of Council to order at 2:00 p.m.

Present in Chamber at Call to Order: (7) Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, Councillor Ram, and Councillor Standish

NOTE: Councillor Ram left the meeting at 5:14 p.m. and rejoined the meeting remotely via Zoom Meetings at 5:24 p.m.

2. CONFIRMATION OF AGENDA

2.1 Revised Agenda for the July 14, 2026, Regular Meeting of Council

COU26-211

Moved By Councillor Ram

That the Revised Agenda for the July 14, 2026, Regular Meeting of Council be confirmed.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

2.2 2026 Council Workplan for the July 14, 2026, Regular Meeting of Council

Council, by way of unanimous consent, receives the 2026 Council Workplan, as of July 14, 2026, for the Corporate Record.

3. CONFIRMATION OF MINUTES

3.1 Minutes of the June 23, 2026, Regular Meeting of Council

COU26-212

Moved By Councillor Standish

That the Minutes of June 23, 2026, Regular Meeting of Council be confirmed.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

4. PUBLIC HEARINGS AND RELATED BUSINESS

4.1 Public Hearing and Request for Decision: Proposed Bylaw 497, Land Use Bylaw Amendments (Heritage Conservation Tools), and Second and Third Readings

Note: Council gave first reading to Bylaw 497 during its May 26, 2026, Regular Meeting by way of adopted Motion COU26-151 and further directed Administration, by way of adopted Motion COU26-152, to organize a Public Hearing in accordance with the *Municipal Government Act*.

The Public Hearing for Bylaw 497, Land Use Bylaw Amendments (Heritage Conservation Tools), being a bylaw of the Town of Banff to enable heritage conservation goals and solutions established in the Heritage Resources Action Plan, commenced on July 14, 2026.

The Clerk confirmed that all legislated requirements were met to hold a Public Hearing on Bylaw 497 on this day.

Mayor DiManno opened the Public Hearing on Bylaw 497, Land Use Bylaw Amendments (Heritage Conservation Tools), at 2:03 p.m. on Tuesday, July 14, 2026.

Dave Michaels, Manager, Planning Services, presented Bylaw 497, and responded to questions of clarification posed by Council.

The following Written Submissions were received by Council on July 14, 2026, with respect to the Public Hearing for Bylaw 497, Land Use Bylaw Amendments (Heritage Conservation Tools):

1. Denise Wheelhouse, Manager, Bowstrings Heritage Foundation: Letter dated July 10, 2026;
2. Parks Canada: Letter received July 10, 2026;
3. Doug Leighton: Letter dated July 13, 2026; and
4. Leslie Taylor: Letter received July 14, 2026.

The following Verbal Submissions were received by Council on July 14, 2026, with respect to the Public Hearing for Bylaw 497, Land Use Bylaw Amendments (Heritage Conservation Tools):

1. Doug Leighton;
2. Bill Luxton;
3. Leslie Taylor; and
4. Harvey Locke.

Following the completion of Verbal Submission presentations from individuals who had registered to speak, Mayor DiManno asked if there was anyone else present who wished to speak to Bylaw 497. No additional speakers came forward at this time on July 14, 2026.

The Municipal Clerk confirmed that no additional Written Submissions had been received with respect to Bylaw 497 at this time on July 14, 2026.

Mayor DiManno asked for a third and final time if there was anyone else present who wished to speak to Bylaw 497 on July 14, 2026. No additional speakers came forward at this time.

COU26-213

Moved By Councillor Standish

That with respect to Item 4.1, Public Hearing and Request for Decision: proposed Bylaw 497, Land Use Bylaw Amendments (Heritage Conservation Tools), the following be adopted:

That Council recess the Public Hearing for proposed Bylaw 497, Land Use Amendments (Heritage Conservation Tools), which commenced on July 14, 2026, to reconvene and continue as part of the Tuesday, October 13, 2026, Regular Meeting of Council.

For (4): Councillor Standish, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

Against (3): Mayor DiManno, Councillor Pelham, and Councillor Backhouse

MOTION CARRIED

Council, by way of unanimous consent, recessed the meeting at 3:31 p.m. for a 10-minute break.

Council reconvened the meeting at 3:41 p.m. with Mayor DiManno in the Chair.

4.1.1 Written Submissions for Proposed Bylaw 497, Land Use Bylaw Amendments (Heritage Conservation Tools)

Note: Written Submissions provided as part of the Public Hearing, which commenced on Tuesday, July 14, 2026, have been noted in the Minutes under Item 4.1, Public Hearing and Request for Decision: Proposed Bylaw 497, Land Use Amendments (Heritage Conservation Tools).

4.1.2 Verbal Submissions for Proposed Bylaw 497, Land Use Bylaw Amendments (Heritage Conservation Tools)

Note: Verbal Submission presentations provided as part of the Public Hearing, which commenced on Tuesday, July 14, 2026, have been noted in the Minutes under Item 4.1, Public Hearing and Request for Decision: Proposed Bylaw 497, Land Use Amendments (Heritage Conservation Tools).

5. INVITED PRESENTATIONS

No Invited Presentations were scheduled as part of this meeting.

6. PUBLIC INPUT ON APPROVED AGENDA ITEMS

6.1 Written Submissions

Council by unanimous consent, received the following Written Submissions for the Corporate Record:

- 6.1.1 Peter Rothery: Online Submission Form, Received June 30, 2026 (Item 8.6, Request for Decision: Proposed 2027-2030 Strategic Plan)
- 6.1.2 Jeff Bardoux: Online Submission Form, Received June 30, 2026 (Item 8.6, Request for Decision: Proposed 2027-2030 Council Strategic Plan)
- *6.1.3 NEW: Lee O'Donnell: Email, Received July 13, 2026 (Item 8.6, Request for Decision: Proposed 2027-2030 Council Strategic Plan)
- *6.1.4 NEW: Mike Kelly, Executive Director, Banff & Lake Louise Hospitality Association: Letter, Dated July 13, 2026 (Item 8.6, Request for Decision: Proposed 2027-2030 Council Strategic Plan)
- *6.1.5 NEW: Mike Kelly, Executive Director, Banff & Lake Louise Hospitality Association: Letter, Dated July 13, 2026 (Item 8.3, Request for Decision: Proposed Council Policy C3003, Parking Cash-In-Lieu)

6.2 Verbal Submissions

Council, by unanimous consent, received the following Verbal Submission presentations for the Corporate Record:

- 6.2.1 Jesse Kitteridge (Item 8.6, Request for Decision: Proposed 2027-2030 Council Strategic Plan)
- *6.2.2 NEW: Mike Kelly, Executive Direction, Banff & Lake Louise Hospitality Association (Item 8.3, Request for Decision: Proposed Council Policy C3003, Parking Cash-In-Lieu, and Item 8.6, Request for Decision: Proposed 2027-2030 Council Strategic Plan)
- *6.2.3 NEW: James McCutcheon (Item 8.6, Request for Decision: Proposed 2027-2030 Council Strategic Plan)

NOTE: James McCutcheon was not present in the Council Chamber to address Council when Verbal Submission presentations were held.

- *6.2.4 NEW: Harvey Locke (Item 8.6, Request for Decision: Proposed 2027-2030 Council Strategic Plan)
- *6.2.5 NEW: Sarah Freeman, Executive Director, Bow Valley Chamber of Commerce (Item 8.3, Request for Decision: Proposed Council Policy C3003, Parking Cash-In-Lieu)

7. UNFINISHED BUSINESS

No items of Unfinished Business were scheduled as part of this Meeting.

8. ADMINISTRATIVE REPORTS

8.1 Request for Decision: 2026 External Market Review

Pamela Walters, of P. Walters Consulting Ltd., addressed Council with respect to item 8.1, Request for Decision: 2026 External Market Review

COU26-214

Moved By Mayor DiManno

That with respect to Item 8.1, Request for Decision: 2026 External Market Review, the following be adopted:

That Council, pursuant to Section 24 (Advice from officials) of the *Freedom of Information and Protection of Privacy Act*, recess to the call of the Chair at (insert time), to reconvene in a closed meeting, to be conducted in the Council Boardroom and a confidential Zoom meeting environment, to consider confidential matters with respect to Item 8.1, Request for Decision: 2026 External Market Review, and further, that Pamela Walters, of P. Walters Consulting Ltd., the external consultant who conducted the market review, be invited into Council's closed meeting discussions.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

Council reconvened in closed meeting at 4:13 p.m. with Mayor DiManno in the Chair.

Council recessed in closed meeting at 4:39 p.m.

Council reconvened in public meeting at 4:47 p.m. with Mayor DiManno in the Chair.

Individuals in attendance during the closed meeting discussions with respect to Item 8.1, Request for Decision: 2026 External Market Review:

Members of Administration:

Clerks: L. McDougall (Municipal Clerk)

Advice: K. Gibson (Town Manager), and B. King (Director, Human Resources)

External:

Consultant: P. Walters (P. Walters Consulting Ltd.)

COU26-215

Moved By Mayor DiManno

That with respect to Item 8.1, Request for Decision: 2026 External Market Review, the following be adopted:

That Council rise without reporting.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-216

Moved By Councillor Fullerton

That with respect to item 8.1, Request for Decision: 2026 External Market Review, the following be adopted, **as amended by Motion COU26-217:**

That Council direct Administration to return to a future meeting of Council with amendments to Policy C2001-1 (Employee Compensation and Benefits), that would include a compensation philosophy that targets wages at the **55th** percentile.

For (5): Mayor DiManno, Councillor Pelham, Councillor Backhouse, Councillor Ledwidge, and Councillor Ram

Against (2): Councillor Standish, and Councillor Fullerton

MOTION CARRIED

Amendment:

COU26-217

Moved By Councillor Pelham

That Motion COU26-216, be amended by deleting the number "50th" following the words "a compensation philosophy that targets wages at the" and substituting with the number "55th" so that the proposed Motion reads as follows (emphasis added):

That Council direct Administration to return to a future meeting of Council with amendments to Policy C2001-1 (Employee Compensation and Benefits), that would include a compensation philosophy that targets wages at the **55th** percentile.

For (5): Mayor DiManno, Councillor Pelham, Councillor Backhouse, Councillor Ledwidge, and Councillor Ram

Against (2): Councillor Standish, and Councillor Fullerton

MOTION CARRIED

COU26-218

Moved By Mayor DiManno

That with respect to Item 8.1, Request for Decision: 2026 External Market Review, the following be adopted:

That Council direct that the closed meeting discussions remain confidential pursuant to Section 24 (Advice from officials) of the *Freedom of Information and Protection of Privacy Act*.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

8.2 Request for Decision: Proposed Bylaw 501, the Community Standards Amending Bylaw 260

COU26-219

Moved By Councillor Pelham

That with respect to Item 8.2, Request for Decision: Proposed Bylaw 501, the Community Standards Amending Bylaw 260, the following be adopted:

That Bylaw 501 be introduced and read a first time.

For (6): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, and Councillor Ledwidge
Absent (1): Councillor Ram

MOTION CARRIED

COU26-220

Moved By Councillor Backhouse

That with respect to Item 8.2, Request for Decision: Proposed Bylaw 501, the Community Standards Amending Bylaw 260, the following be adopted:

That Bylaw 501 be read a second time.

For (6): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, and Councillor Ledwidge
Absent (1): Councillor Ram

MOTION CARRIED

COU26-221

Moved By Councillor Ledwidge

That with respect to Item 8.2, Request for Decision: Proposed Bylaw 501, the Community Standards Amending Bylaw 260, the following be adopted:

That authorization now be given to read Bylaw 501 a third time.

For (6): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, and Councillor Ledwidge
Absent (1): Councillor Ram

MOTION CARRIED UNANIMOUSLY

COU26-222

Moved By Councillor Fullerton

That with respect to Item 8.2, Request for Decision: Proposed Bylaw 501, the Community Standards Amending Bylaw 260, the following be adopted:

That Bylaw 501 be read a third time.

For (6): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, and Councillor Ledwidge
Absent (1): Councillor Ram

MOTION CARRIED

8.3 Request for Decision: Proposed Policy C3003, Parking Cash-In-Lieu

COU26-223

Moved By Councillor Ledwidge

That with respect to Item 8.3, Request for Decision: Proposed Policy C3003, Parking Cash-In-Lieu, the following be adopted:

That Council approve policy C3003, Parking Cash-In-Lieu (Attachment1).

For (6): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, and Councillor Ledwidge

Absent (1): Councillor Ram

MOTION CARRIED

8.4 Request for Decision: Proposed Bylaw 388-10 – 2026 Revised Fees and Charges Bylaw

COU26-224

Moved By Councillor Backhouse

That with respect to Item 8.4, Request for Decision: Proposed Bylaw 388-10 - 2026 Revised Fess and Charges Bylaw, the following be adopted:

That Bylaw 388-10 be introduced and read a first time.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-225

Moved By Councillor Ledwidge

That with respect to Item 8.4, Request for Decision: Proposed Bylaw 388-10 - 2026 Revised Fess and Charges Bylaw, the following be adopted, **as amended by Motion COU26-226:**

That Bylaw 388-10 be read a second time, **as amended.**

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

Amendment:

COU26-226

Moved By Mayor DiManno

That Bylaw 388-10 be amended in Schedule "Z", third line of the chart "Cash-In-Lieu of Parking", third column "REVISED 2026 Fee", by deleting the amount "\$40,000" and substituting with the amount "\$35,000", so that this line reads as follows (emphasis added):

Cash-in-lieu of Parking	Per Stall	\$35,000
-------------------------	-----------	-----------------

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-227

Moved By Councillor Backhouse

That with respect to Item 8.4, Request for Decision: Proposed Bylaw 388-10 - 2026 Revised Fess and Charges Bylaw, the following be adopted:

That authorization now be given to read Bylaw 388-1 a third time, **as amended**.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED UNANIMOUSLY

COU26-228

Moved By Mayor DiManno

That with respect to Item 8.4, Request for Decision: Proposed Bylaw 388-10 - 2026 Revised Fess and Charges Bylaw, the following be adopted:

That Bylaw 388-10 be read a third time, **as amended**.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

8.5 Request for Decision: Day Home Creation Incentive Grant

COU26-229

Moved By Mayor DiManno

That with respect to Item 8.5, Request for Decision: Day Home Creation Incentive Grant, the following be adopted:

That Council, pursuant to Section 9.22 of Procedures Bylaw 44-8, revisit Motion COU26-156 to approve the amended 2026-2028 Operating Budget, which was adopted as part of the May 26, 2026, Regular Meeting of Council, so as to consider further amendments to the Amended 2026-2028 Operating Budget.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-230

Moved By Councillor Ram

That with respect to Item 8.5, Request for Decision: Day Home Creation Incentive Grant, the following be adopted, **after amendment**:

That Council further amend the Amended 2026-2028 Operating Budget by approving Option **2**, outlined in this Report, and creating a two-year pilot day home creation incentive program for up to **10** new day homes, allocating **\$50,000** to be spread across 2026 and 2027, to be funded through the Budget Stabilization Reserve.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-231

Moved By Councillor Ledwidge

That with respect to Item 8.5, Request for Decision: Day Home Creation Incentive Grant, the following be adopted, **after amendment**:

That Council approve the Amended 2026-2028 Operating Budget, as further amended by **Motion COU26-230**.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-232

Moved By Councillor Ram

That with respect to Item 8.5, Request for Decision: Day Home Creation Incentive Grant, the following be adopted:

That Council direct Administration to return to a future meeting of Council, no later than Q2 2027, with a report addressing the effectiveness of the day home creation incentive grant as of the midway point of the pilot program.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

8.6 Request for Decision: Proposed 2027 - 2030 Council Strategic Plan

COU26-233

Moved By Councillor Standish

That with respect to Item 8.6, Request for Decision: Proposed 2027 -2030 Council Strategic Plan the following be adopted:

That Council postpone Item 8.6 to the August 11, 2026, Regular Meeting of Council to be dealt with as an item of Unfinished Business.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

9. NOTICES OF MOTION

No Notices of Motion were submitted for this meeting.

10. COMMITTEE REPORTS

Council, by unanimous consent, received the following Committee Reports for the Corporate Record:

10.1 Confirmed Minutes of the April 16, 2026, Regular Meeting of the Bow Valley Regional Transit Services Commission

10.2 Confirmed Minutes of the May 20, 2026, Regular Meeting of the Municipal Planning Commission

10.3 Unconfirmed Minutes of the June 23, 2026, Annual General Meeting of the Banff Housing Corporation Shareholders

11. NEW/URGENT BUSINESS

No items of New/ Urgent Business was included as part of this meeting.

12. CONFIDENTIAL ITEMS AND ATTACHMENTS

No Confidential Items and Attachments were scheduled as part of this meeting.

13. CORRESPONDENCE

No items of Correspondence were received for this meeting.

14. ADJOURNMENT

COU26-234

Moved By Councillor Standish

That the July 14, 2026, Regular Meeting of Council adjourn at 5:52 p.m.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse,
Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

On Original

Corrie DiManno, Mayor

On Original

Libbey McDougall, Municipal Clerk



MINUTES OF THE REGULAR MEETING OF COUNCIL

of the Town of Banff in the Province of Alberta
Tuesday, August 11, 2026, at 02:00 PM

COUNCIL MEMBERS PRESENT

Mayor Corrie DiManno
Councillor Brian Standish, Deputy Mayor
Councillor Kaylee Ram, Acting Mayor
Councillor Michelle Backhouse
Councillor David Fullerton
Councillor Marc Ledwidge
Councillor Barb Pelham

COUNCIL MEMBERS ABSENT

None

ADMINISTRATION PRESENT

Kelly Gibson, Town Manager
Lauren Aebig, Director, Corporate Services
Jason Darrah, Director, Marketing and Communications
Darren Enns, Director, Planning and Environment
Adrian Field, Director, Engineering
Alison Gerrits, Director, Community Services
Paul Godfrey, Director, Operations
Barbara King, Human Resources
Katherine Severson, Director, Emergency and Protective Services
Dave Michaels, Manager, Planning Services
Jessica LaBonté, Community Development Coordinator
Kiersten McDonald, Legislative Advisor
Libbey McDougall, Municipal Clerk

1. CALL TO ORDER

Mayor DiManno called the August 11, 2026, Regular Meeting of Council to order at 2:00 p.m.

Present in Chamber at Call to Order: (6): Mayor DiManno, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, Councillor Pelham, and Councillor Standish

Present Virtually at Call to Order: (1): Councillor Ram

2. CONFIRMATION OF AGENDA

2.1 REVISED Agenda for the August 11, 2026, Regular Meeting of Council

COU26-235

Moved By Councillor Backhouse

That the Revised Agenda for the August 11, 2026, Regular Meeting of Council be confirmed.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

2.2 2026 Council Workplan, as of August 11, 2026

Council, by unanimous consent, received the 2026 Workplan as of August 11, 2026, for the Corporate Record.

3. CONFIRMATION OF MINUTES

3.1 Minutes of the July 14, 2026, Regular Meeting of Council

COU26-236

Moved By Councillor Pelham

That the Minutes of July 14, 2026, Regular Meeting of Council be confirmed.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

4. PUBLIC HEARINGS AND RELATED BUSINESS

No Public Hearings and Related Business items were scheduled as part of this Meeting.

5. INVITED PRESENTATIONS

5.1 Banff YWCA Update to Council on Current Activities

COU26-237

Moved By Councillor Ledwidge

That with respect to Item 5.1, Banff YWCA Update to Council Current Activities, the following be adopted:

That Council receive the verbal presentation provided by Ebony Rempel, Chief Executive Officer, Banff YWCA, for the Invited Presentation to Council on Banff YWCA Current Activities, for the Corporate Record.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

6. PUBLIC INPUT ON APPROVED AGENDA ITEMS

NOTE: In accordance Section 4.1 of Procedures Bylaw 44-8, the current edition of Roberts Rules of Order Newly Revised (RONR), applies in procedural instances not contemplated by the *Municipal Government Act*, any other provincial or federal legislation, or the Procedures Bylaw.

Section 8.11 of the Procedures Bylaw outlines the process of providing notice and states that:

Once a Council or Committee Agenda is set or otherwise published, it is the property of the voting body. Changes or deletions from the published Agenda may only be considered at the Meeting.

Council confirmed the Agenda for this meeting by way of Motion COU26-235, with no additional changes. The Bylaw does not address how to amend an Agenda after it has been confirmed. RONR indicates that once adopted, an Agenda can only be amended by way of a two-thirds vote. RONR was followed in considering Motion COU26-238.

COU26-238

Moved By Mayor DiManno

That Council waive notice and amended the confirmed Agenda for today's meeting by including the following Written Submissions to Section 6.1, Written Submissions:

- 6.1.2, NEW Additional Written Submission: Online Submission Form – Meagan Snyder (Item 8.3, Briefing: Banff Child Care Centre Expansion Update)

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

6.1 Written Submissions

Note: This Written Submission was received following the submission deadline as set out in Section 12.3 b) of Procedures Bylaw 44-8. It was included as part of the adopted Agenda by way of motion COU26-238.

Council, by way of unanimous consent, received the following Written Submission for the Corporate Record:

- *6.1.1 NEW: Written Submission- Daycare Society of Banff (Item 8.3, Briefing: Banff Child Care Centre Expansion Update)
- *6.1.2 NEW: Additional Written Submission: Online Submission Form - Meagan Snyder (Item 8.3, Briefing: Banff Child Care Centre Expansion Update)

6.2 Verbal Submissions

Council, by way of unanimous consent, received the following Verbal Presentation for the Corporate Record:

- *6.2.1 NEW: Verbal Submission: Katharyn Hanki (Item 8.3 Banff Childcare Centre Expansion Update)

7. UNFINISHED BUSINESS

7.1 Request for Decision: Proposed 2027 - 2030 Council Strategic Plan

COU26-239

Moved By Mayor DiManno

That with respect to Item 7.1, Request for Decision: Proposed 2027 - 2030 Council Strategic Plan, the following amendment be adopted:

That the Attachment, Proposed 2027 -2030 Council Strategic Plan, be amended on page 5 of 12, Vision, as follows:

- By adding the words “national park” following the words “a resilient and inclusive”; and
- By deleting the word “balance” preceding the words “residents, nature, and our tourism-based economy.” and subsisting with the word “integrates”;

so that the Vision statement reads as follows (emphasis added):

To make Banff a resilient and inclusive **national park** community that **integrates** residents, nature, and our tourism-based economy.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-240

Moved By Councillor Pelham

That with respect to Item 7.1, Request for Decision: Proposed 2027 - 2030 Council Strategic Plan, the following amendment be adopted:

That the Attachment, Proposed 2027 -2030 Council Strategic Plan, be further amended on page 11 of 12, Strengthening our Community, by deleting the second paragraph in its entirety.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-241

Moved By Councillor Standish

That with respect to Item 7.1, Request for Decision: Proposed 2027 -2030 Council Strategic Plan the following be adopted, **as amended by Motions COU26-239 and COU26-240**:

That Council approve the **amended** 2027 – 2030 Strategic Plan (**amended** Attachment).

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

8. ADMINISTRATIVE REPORTS

8.1 REVISED Request for Decision: Proposed Council Policy C2001-2 Employee Compensation and Benefits

COU26-242

Moved By Councillor Backhouse

That with respect to Item 8.1, Revised Request for Decision: Proposed Council Policy C2001-2, Employee Compensation and Benefits, the following be adopted:

That Council approve Council Policy C2001-2, Employee Compensation and Benefits (Attachment 1).

For (5): Mayor DiManno, Councillor Pelham, Councillor Backhouse, Councillor Ledwidge, and Councillor Ram

Against Councillor Fullerton and Councillor Standish
(2):

MOTION CARRIED

8.2 Council Informational Memo: 50 Wolf Street Traffic Impact Assessment/Parking Review Report

COU26-243

Moved By Councillor Fullerton

That with respect to Item 8.2, Council Informational Memo, 50 Wolf Street Traffic Impact Assessment/ Parking Review Report, the following be adopted:

That Council receive the Council Informational Memo, 50 Wolf Street Traffic Impact Assessment/ Parking Review Report, for the Corporate Record.

For (5): Mayor DiManno, Councillor Pelham, Councillor Backhouse, Councillor Fullerton, and Councillor Ram

Against Councillor Standish, and Councillor Ledwidge
(2):

MOTION CARRIED

Council, by way of unanimous consent, recessed the meeting at 2:58 p.m. for a five-minute break.

Council reconvened the meeting at 3:05 p.m. with Mayor DiManno in the Chair.

8.3 Briefing: Banff Child Care Centre Expansion Update

COU26-244

Moved By Councillor Ram

That with respect to Item 8.3, Briefing: Banff Child Care Centre Expansion Update, the following be adopted:

That Council direct Administration to return to the 2027 Service Review Process with a New Service Level Request for a capital project for the expansion of the childcare centre.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-245

Moved By Councillor Ram

That with respect to Item 8.3 Briefing: Banff Child Care Centre Expansion Update, the following be adopted:

That Council, pursuant to Section 9.22 of Procedures Bylaw 44-8, revisit Motion COU26-231 to approve the amended 2026-2028 Operating Budget, which was adopted as part of the July 14, 2026, Regular Meeting of Council, so as to consider further amendments to the Amended 2026-2028 Operating Budget.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-246

Moved By Councillor Ram

That with respect to Item 8.3 Briefing: Banff Child Care Centre Expansion Update, the following be adopted:

That Council further amend the Amended 2026-2028 Operating Budget by allocating \$56,000, to be funded through the Budget Stabilization Reserve, to sole source LOLA Architecture to advance the design to the development permit application stage for the expansion to the Banff Child Care Centre, as outlined in the letter received from the Day Care Society of Banff on August 07, 2026, included in the Agenda for the August 11, 2026, Regular Meeting of Council.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-247

Moved By Mayor DiManno

That with respect to Item 8.3, Briefing: Banff Child Care Centre Expansion Update, the following be adopted, **after amendment**:

That Council direct Administration to return as part of the 2027 Service Review Process with a report outlining the options for municipal service level enhancements for **early** childcare purposes and options for service delivery by the Town of Banff Children and Youth program area.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-248

Moved By Councillor Ram

That with respect to Item 8.3, Briefing: Banff Child Care Centre Expansion Update, the following be adopted:

That Council approve the Amended 2026-2028 Operating Budget, as further amended by Motion COU26-246.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

COU26-249

Moved By Mayor DiManno

That with respect to Item 8.3, Briefing: Banff Child Care Centre Expansion Update, the following Motion Arising be adopted:

That Council:

1. Pursuant to Section 9.22 of Procedures Bylaw 44-8, revisit Motion COU26-180, adopted as part of the June 09, 2026, Regular Meeting of Council, to approve the Amended 2026 Council and Committee Meeting Calendar, so as to further amend the Amended 2026 Council and Committee Meeting Calendar by:

- Cancelling the Tuesday, September 22, 2026, Regular Meeting of the Governance and Finance Committee; and
- Rescheduling the start time of the Tuesday, September 22, 2026, Regular Meeting of Council from 2:00 p.m. to 9:00 a.m.

to allow Council members to attend Alberta Municipalities 2026 Annual Convention and Trade Show in Edmonton, scheduled for September 23, 2026, to September 25, 2026, where the Mayor will attempt to obtain a meeting with the Minister of Education and Childcare to discuss childcare concerns in Banff.

2. Approve the Amended 2026 Council and Committee Meeting Calendar, as further amended by Recommendation 1.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse, Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

9. NOTICES OF MOTION

No Notices of Motion were received for this meeting.

Note: Although no Notices of Motion were received for this meeting, Councillor Standish did state his intent to bring forward a Notice of Motion as part of the September 08, 2026, Regular Meeting of Council. This is noted under Section 10, Committee Reports, Item 10.3, Confirmed Minutes of the July 16, 2026, Regular Meeting of the Banff Heritage Corporation.

10. COMMITTEE REPORTS

Council, by way of unanimous consent, received the following Committee Reports for the Corporate Record:

- 10.1 Confirmed Minutes of the April 21, 2026, Regular Meeting of the Police Governance Committee
- 10.2 Confirmed Minutes of the May 21, 2026, Regular Meeting of the Banff Heritage Corporation
- 10.3 Confirmed Minutes of the July 16, 2026, Regular Meeting of the Banff Heritage Corporation

Council Standish, in accordance with Section 816 b) of Procedures Bylaw 44-8, provided notice of his intention to bring forward a motion to the September 08, 2026, Regular Meeting of Council, relating to Motion HER26-33, contained in the Confirmed Minutes of the July 16, 2026, Regular Meeting of the Banff Heritage Corporation Meeting, to create a policy directing that when a heritage property is demolished, development must occur on site or a vacant property tax will be applied.

11. NEW/URGENT BUSINESS

No New/ Urgent Business was included as part of this meeting.

12. CONFIDENTIAL ITEMS AND ATTACHMENTS

No Confidential Items and Attachments were scheduled as part of this meeting.

13. CORRESPONDENCE

No items of Correspondence were received for this meeting.

14. ADJOURNMENT

COU26-250

Moved By Councillor Pelham

That the August 11, 2026, Regular Meeting of Council adjourn at 4:11 p.m.

For (7): Mayor DiManno, Councillor Pelham, Councillor Standish, Councillor Backhouse,
Councillor Fullerton, Councillor Ledwidge, and Councillor Ram

MOTION CARRIED

Corrie DiManno, Mayor

Libbey McDougall, Municipal Clerk

Bow Glacier Falls area closure lifted

1 message

Lake Louise, Yoho & Kootenay Field Unit | Unité de gestion de Lake Louise et des parcs nationaux Yoho et Kootenay <LLYK.Info@pc.gc.ca>

Thu, Jul 16, 2026 at 9:03 AM

Reply-To: LLYK.Info@pc.gc.ca

To: info@improvementdistrict9.ca

Web version
(Le français suit)

Banff, Yoho and Kootenay National Parks

Bow Glacier Falls area closure lifted

July 16, 2026

What's happening?

Following the completion of a geotechnical assessment to determine rockfall hazard risk and the installation of new warning signs, Parks Canada has removed the area closure for the Bow Glacier Falls area.

An area closure has been in place since a large rockfall incident occurred near Bow Glacier Falls on June 19, 2025.

The geotechnical assessment included an analysis of the rockfall hazard in the Bow Glacier Falls area. It identified and mapped areas of lower risk and areas considered to be exposed to high risk from rockfall.

The newly installed warning signs indicate the end of the official trail and warns visitors to the presence of higher rockfall hazard beyond the end of the official trail.

What you need to know

- The Bow Glacier Falls trail has reopened following the installation of new hazard signs and a geotechnical assessment of the rockfall risk in the area.
- Rockfall is a common hazard throughout Banff National Park and remains a risk in the Bow Glacier Falls area. Visitors can reduce the risk by staying on the official trail.
- Parks Canada will continue to monitor the area and respond to signs of increased geological hazards as necessary.

Questions?

Justin Brisbane
Public Relations and Communications Officer
justin.brisbane@pc.gc.ca

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Banff National Park - Westslope Cutthroat Trout Spawning in Hidden Lake

1 message

Lake Louise, Yoho & Kootenay Field Unit | Unité de gestion de Lake Louise et des parcs nationaux Yoho et Kootenay <LLYK.Info@pc.gc.ca>

Tue, Aug 11, 2026 at 12:24 PM

Reply-To: LLYK.Info@pc.gc.ca

To: danielleduffy@improvementdistrict9.ca

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Banff National Park

Westslope Cutthroat Trout Spawning in Hidden Lake

August 11, 2026

**What's happening?**

Parks Canada has reached an exciting milestone in the restoration of westslope cutthroat trout (WSCT) in Banff National Park. For the first time, reintroduced WSCT were observed spawning naturally in Hidden Lake. These fish originated from eggs collected and incubated by Parks Canada in 2021 and 2022 before being reintroduced to Hidden Lake and its tributaries.

Natural spawning is a significant achievement and demonstrates that Hidden Lake once again provides the habitat conditions needed for WSCT to complete their life cycle. This milestone is one of the strongest indicators of the project's success and marks an important step toward establishing a self-sustaining population of this threatened native species.

What you need to know?

- Hidden Lake is one of several aquatic restoration projects supporting the recovery of WSCT, a species listed as Threatened under the federal *Species at Risk Act*.
- Restoration work began after non-native brook trout were removed from Hidden Lake, allowing native fish to be reintroduced to their historic habitat.
- Parks Canada will continue monitoring fish populations, spawning success, and ecosystem health to evaluate the long-term success of the restoration.
- Visitors may see Parks Canada aquatic specialists working in the area throughout the summer as monitoring and restoration activities continue.

Questions?

Media Relations

Lake Louise Yoho Kootenay Field Unit, Parks Canada

LLYKMedia@pc.gc.ca

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Pas encore inscrit?
Abonnez-vous dès aujourd'hui!

Version Web
(English precedes)

Parc national Banff

Reproduction de la truite fardée du versant ouest dans le lac Hidden

11 août 2026



Que se passe-t-il?

Parcs Canada a franchi une étape importante dans le rétablissement de la truite fardée du versant ouest dans le parc national de Banff. Pour la première fois, des truites fardées du versant ouest réintroduites ont été observées en train de se reproduire naturellement dans le lac Hidden. Ces poissons proviennent d'œufs prélevés et incubés par Parcs Canada en 2021 et 2022, avant d'être réintroduits dans le lac Hidden et ses affluents.

La reproduction naturelle constitue une réalisation majeure et démontre que le lac Hidden offre à nouveau les conditions d'habitat nécessaires pour que la truite fardée du versant ouest puisse mener à bien son cycle de vie. Cette étape importante est l'un des indicateurs les plus probants de la réussite du projet et marque un pas décisif vers l'établissement d'une population autosuffisante de cette espèce indigène menacée.

Que devez-vous savoir?

- Le lac Hidden fait partie de plusieurs projets de restauration aquatique visant à soutenir le rétablissement de la truite mouchetée de l'Ouest, une

espèce classée comme « menacée » en vertu de la Loi sur les espèces en péril fédérale.

- Les travaux de restauration ont débuté après que la truite mouchetée non indigène eut été retirée du lac Hidden, ce qui a permis de réintroduire les poissons indigènes dans leur habitat historique.
- Parcs Canada continuera de surveiller les populations de poissons, le succès du frai et la santé de l'écosystème afin d'évaluer le succès à long terme de la restauration.
- Les visiteurs pourront apercevoir les spécialistes aquatiques de Parcs Canada à l'œuvre dans la région tout au long de l'été, alors que les activités de surveillance et de restauration se poursuivront.

Des questions?

Relations avec les médias

Unité de gestion de Lake Louise, Yoho et Kootenay, Parcs Canada

LLYKMedia@pc.gc.ca

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Staff & Stakeholder Update - Bear Warning - Community of Lake Louise

1 message

LLYK Lotissements Urbains / LLYK Townsites (PC) <llyklotissementsurbains-llyktownsites@pc.gc.ca>

Staff & Stakeholder Update

Bear Warning – Community of Lake Louise

August 14, 2026

What's happening?

Please be advised that a bear warning is in place for the community of Lake Louise and surrounding area due to bears persisting for seasonally abundant I

Where:

Lake Louise Village, Lake Louise RV Campground, Bow River trails

Black and grizzly bears are frequenting this area to feed on berries. Special caution is recommended while traveling through or recreating in this area.

What you need to know:

- While bears are focusing on natural forage, it's especially important to ensure all human attractants are secured so bears don't gain access to unnatu garbage, recycling, compost and grease.
- Carry bear spray and know how to use it.
- Be vigilant, make noise, and watch for fresh bear signs.
- Keep a distance of at least 100 meters from bears.
- Keep pets on leash and under physical control.
- Trail running and cycling place you at much higher risk. Travel slowly. Do not wear earbuds.
- If you see a bear, stay calm, back away slowly and leave the area. Never run.

Please promptly report all bear sightings within the community of Lake Louise to Banff Dispatch (403-762-1470) and give bears space if you see

This advisory will remain in effect until further notice.

Questions?

Lake Louise Visitor Centre

lakelouiseinfo-infolakelouise@pc.gc.ca

403-522-3833



Banff
National Park

Parc National
Banff

WARNING AVERTISSEMENT





Parks
Canada

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Canada



2026-08-14 Staff & Stakeholder Update - Bear Warning.pdf

389K

Banff National Park - Fish Creek Rotenone Treatment

1 message

Lake Louise, Yoho & Kootenay Field Unit | Unité de gestion de Lake Louise et des parcs
nationaux Yoho et Kootenay <LLYK.Info@pc.gc.ca>

Mon, Aug 24, 2026
at 9:30 AM

Reply-To: LLYK.Info@pc.gc.ca

To: info@improvementdistrict9.ca

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Banff National Park

Closure - Fish Creek Rotenone Treatment

August 24, 2026

What's happening?

Parks Canada aquatic specialists will be conducting habitat restoration work at Fish Creek in August to support the recovery of westslope cutthroat trout (WSCT) and bull trout (BLTR), both species at risk.

Fish Creek will undergo its first treatment with rotenone, a naturally occurring fish toxicant derived from plants, to remove non-native fish from the creek and connected waterbodies. This work is an important first step toward restoring native trout populations and their habitat.

For public safety, Fish Creek and its tributaries, from the Lake Louise Ski Area downstream to the Bow River, including connected ponds and waterbodies in the area, will be closed to the public from August 24 to September 1, 2026.

What you need to know?

- Rotenone is a heavily-researched compound that is considered safe in fisheries work. It is widely used by fishery managers throughout North America and is key to the successful completion of this phase of the restoration project. The use of rotenone has minimal impact to the overall ecosystem. Rotenone is a naturally occurring compound that is derived

from the roots of a tropical plant of the bean family and has been used by Indigenous people in South America to capture food fish for centuries. It works by preventing fish, aquatic insects, and other gilled organisms from processing dissolved oxygen. Rotenone does not affect aquatic plants, or humans, mammals and birds.

- WSCT and BLTR are native to Alberta and are listed as Threatened under Canada's Species at Risk Act. Non-native fish can compete with native trout for food and habitat and, in some cases, interbreed with native fish. Removing non-native fish is an important step toward restoring suitable habitat and supporting the recovery of native trout populations.
- Parks Canada will monitor the area following treatment to assess the effectiveness of the treatment and track the recovery of aquatic communities.
- Water may temporarily appear pink when a neutralizing agent is applied downstream of the treatment area. This is an expected part of the treatment process and helps limit the effects of rotenone beyond the targeted area.
- Respect the closure. Visitors must follow all closure signs and avoid entering the treatment area.

Questions?

Media Relations

Lake Louise Yoho Kootenay Field Unit, Parks Canada

LLYKMedia@pc.gc.ca

For more information, visit our website or follow us on Facebook.

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Pas encore inscrit?
Abonnez-vous dès aujourd'hui!

Version Web
(English precedes)

Parc national Banff

Fermeture – Traitement à la rotenone à Fish Creek

Que se passe-t-il?

Les spécialistes aquatiques de Parcs Canada mèneront des travaux de restauration de l'habitat à Fish Creek en août afin de favoriser le rétablissement de la truite fardée du versant ouest (WSCT) et de l'omble à tête plate (BLTR), deux espèces en péril.

Fish Creek fera l'objet de son premier traitement à la roténone, un toxique naturel pour les poissons dérivé de plantes, afin d'éliminer les poissons non indigènes du ruisseau et des plans d'eau connexes. Ces travaux constituent une première étape importante vers la restauration des populations de truites indigènes et de leur habitat.

Pour des raisons de sécurité publique, Fish Creek et ses affluents, depuis le domaine skiable de Lake Louise en aval jusqu'à la rivière Bow, y compris les étangs et les plans d'eau connexes de la région, seront fermés au public du 24 août au 1er septembre 2026.

Que devez-vous savoir?

- La roténone est un composé ayant fait l'objet de nombreuses recherches et considéré comme sécuritaire dans le cadre des travaux liés à la pêche. Il est largement utilisé par les gestionnaires des pêches partout en Amérique du Nord et joue un rôle essentiel dans la réussite de cette phase du projet de restauration. L'utilisation de la roténone a un impact minime sur l'écosystème dans son ensemble. La roténone est un composé naturel dérivé des racines d'une plante tropicale de la famille des légumineuses; elle est utilisée depuis des siècles par les peuples autochtones d'Amérique du Sud pour capturer des poissons destinés à l'alimentation. Elle agit en empêchant les poissons, les insectes aquatiques et d'autres organismes dotés de branchies d'assimiler l'oxygène dissous. La roténone n'a aucun effet sur les plantes aquatiques, ni sur les humains, les mammifères et les oiseaux.
- La truite WSCT et la truite BLTR sont des espèces indigènes de l'Alberta et sont inscrites comme « menacées » en vertu de la Loi sur les espèces en péril du Canada. Les poissons non indigènes peuvent entrer en concurrence avec les truites indigènes pour la nourriture et l'habitat et, dans certains cas, se croiser avec les poissons indigènes. L'élimination des poissons non indigènes constitue une étape importante vers la restauration d'un habitat approprié et le soutien au rétablissement des populations de truites indigènes.
- Parcs Canada surveillera la zone après le traitement afin d'en évaluer l'efficacité et de suivre le rétablissement des communautés aquatiques.
- L'eau peut temporairement prendre une teinte rose lorsqu'un agent neutralisant est appliqué en aval de la zone de traitement. Il s'agit d'un phénomène normal du processus de traitement qui contribue à limiter les effets de la roténone au-delà de la zone ciblée.

- Veuillez respecter la fermeture. Les visiteurs doivent respecter tous les panneaux de fermeture et éviter de pénétrer dans la zone de traitement.

Des questions?

Relations avec les médias

Unité de gestion de Lake Louise, Yoho et Kootenay, Parcs Canada

LLYKMedia@pc.gc.ca

Pour de plus de renseignements, visitez notre site Web ou suivez-nous sur Facebook.

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[Politique anti pourriel](#) | [Rapporter un abus](#)

[Mettez à jour votre abonnement à l'infolettre](#) | [Désabonnez-vous](#)

Email sent to: info@improvementdistrict9.ca

Lake Louise, Yoho & Kootenay Field Unit | Unité de gestion de Lake Louise et des parcs nationaux Yoho et Kootenay

[201 Village Road](#) | 201, route Village |
Lake Louise, Alberta | T0L 1E0 | Canada |
1-403-522-3833 | LLYK.Info@pc.gc.ca

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Update | Bow Valley Parkway cycling pilot 2026

1 message

Parks Canada - Banff National Park <bnp-infohub@pc.gc.ca>

Mon, Aug 24, 2026 at 12:00 PM

Reply-To: bnp-infohub@pc.gc.ca

To: lakelouisecentre@gmail.com

Banff National Park

Update from Parks Canada

August 24, 2026

Bow Valley Parkway cycling pilot 2026

What's happening?

The fall phase of the [Bow Valley Cycling Pilot](#) will begin the afternoon of Tuesday September 1, 2026. During the period of September 1 to October 6, 2026, the 17 km stretch of the eastern end of the Bow Valley Parkway from the Trans Canada-Highway junction to Johnston Canyon will be closed to public vehicles. The road will re-open to public vehicles October 7, 2026.

Visitors to the Bow Valley Parkway should expect to see road work and service vehicles setting up and taking down the cycling experience during opening and closing dates.

What you need to know

- From September 1 to October 6, 2026, the Bow Valley Parkway Cycling Pilot will be in effect.
- Visitors planning to enjoy the Bow Valley Parkway Cycling offer are encouraged to start and end their journey in the town of Banff by parking at the [Banff Train Station parking lot](#). From town you can bike on

Vermilion Lakes Drive to the Legacy Trail connector to reach the Bow Valley Parkway.

- Parking along the Trans-Canada Highway is not permitted. Parking at the east entrance of the Bow Valley Parkway is limited to accessible parking only.
- Vehicle access to the Johnston Canyon trail, and campground will be maintained via the Castle Junction interchange on the Trans-Canada Highway.
- Vehicle access to the western section of the parkway, between Johnston Canyon and Lake Louise (31km) will remain open year-round.
- Services are limited along the Bow Valley Parkway, the Banff Legacy Trail, and Vermilion Lakes Drive. Visitors are encouraged to plan ahead and bring sufficient food and water, bear spray, appropriate clothing, gear for variable weather, and bike repair tools. For more information on how to be prepared, please [visit Banff National Park's website](#).
- Always remember to carry bear spray, give wildlife plenty of space, respect all signed closures, and stay on trails, pathways, and roads. Report wildlife encounters to Banff Dispatch: 403 762 1470.

For more information

Banff Info Hub | bnp-infohub@pc.gc.ca

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Email sent to: lakelouisecentre@gmail.com

Parks Canada - Banff National Park
[101 Mountain Ave](#) |
Banff, [Alberta](#) | [T1L1A1](#) | Canada |
bnp-infohub@pc.gc.ca

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Staff & Stakeholder Update - Lake Louise Community Clean-Up (September 18, 2026)

1 message

LLYK Lotissements Urbains / LLYK Townsites (PC) <llyklotissementsurbains-llyktownsites@pc.gc.ca>

Wed, Sep 2, 2026 at 5:41 PM

Staff & Stakeholder Update

Lake Louise Community Clean-Up (September 18, 2026)

September 2, 2026

What's Happening?

The 2026 Lake Louise Community Clean-Up is being held on Friday, September 18th, hosted by LLSRC, ID9, LLAB, and Parks Canada. Join us for a morning of neighbourhood cleanup and help make our community a cleaner, greener place to live!

Participants are invited to a barbeque and door prize draw, following the litter pick.

Local businesses are asked to provide staff with details and encourage them to participate in this important local stewardship event.

What you need to know:

- Participants will meet at 9 am at the Lake Louise Sport & Recreation Centre at [103 Village Road](#). Join us at the fenced-in picnic area behind the main building.
- The day will begin with a safety briefing and location assignments. Garbage bags, gloves, and reflective vests will be provided.
- Please dress for the weather and wear sensible shoes. If you have any reflective gear, wear it! If you have any bear spray, bring it! Water & sunscreen are also recommended.
- To participate, please register at <https://app.univerusrec.com/llsrcpub/> on or before September 17th.

Questions?

Townsites and Realty

Lake Louise, Yoho and Kootenay Field Unit

llyktownsites@pc.gc.ca

Field: 250-343-6117 / Lake Louise: 403-522-1186

2 attachments



2026-09-02 SSU - LL Community Clean-Up.pdf
464K



Poster - Lake Louise Community Clean-up.pdf
1629K

Elevate Your Summer Adventures in Banff National Park

1 message

Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>

Wed, Jul 22, 2026 at 4:02 PM

Reply-To: Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>

To: danielleduffy@improvementdistrict9.ca



Banff and Lake Louise

Plan confidently with insider knowledge and seasonal inspiration from trusted local experts.



Bucket List Hikes in Banff National Park

Banff National Park offers adventurers some of the most rewarding hikes on the planet. Turquoise lakes, fresh wildflowers, flowing creeks, and panoramic peaks invite travellers from far and wide to step into the outdoors. Learn how to prepare for hiking in the Canadian Rockies and find a trail that matches your pace.

[Start Exploring](#)

Reach Greater Heights on Sightseeing Gondolas

Add some altitude to your plans with a sightseeing gondola ride. In just minutes, you're taking in sweeping views of the surrounding mountains and valleys. From the top, you have the option to venture further in search of blossoming meadows, alpine lakes, or higher peaks.



Summer Sightseeing



Things to do at Lake Minnewanka

Just minutes from Banff, Lake Minnewanka is the perfect launch point for a day outdoors. Picnic beneath towering peaks, hike along the shoreline, or cruise across the turquoise waters of Banff National Park's largest lake. Jump on Roam Transit's Route 6 so you can spend less time searching for parking and more time exploring.

[Plan Your Visit](#)

Sample Local Cuisine on a Guided Food Tour

Embark on a culinary adventure and get a feel for Banff beyond the landscapes. A guided food tour lets you visit a mix of local hotspots, sample regional dishes, and hear a bit about the creators behind your meals. Come hungry and enjoy discovering a different side of the destination.

[Find a Food Tour](#)



Shift Into *Park Mode*

Visiting during the August long weekend? Shift into *Park Mode*! *Park Mode* means planning ahead and going car-free. You'll spend less time looking for parking and more time enjoying the views.



[Park Once, Explore Freely](#)

Embrace Car-Free Travel



[6 Ways to Travel Responsibly](#)

Explore Like a Local

[Learn About Park Mode](#)



Book a Guided Via Ferrata Experience on Mt. Norquay

Channel your inner mountain goat on Mt. Norquay with a certified guide. Move across rock faces, iron rungs, and suspension bridges as you take in jaw-dropping views along the way. There are a range of routes with varying levels of difficulty - no previous experience needed!

[Start Climbing](#)

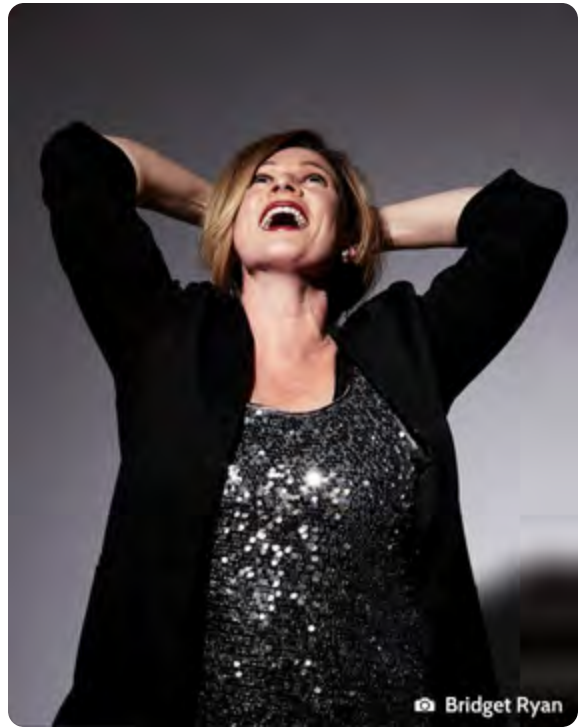
What's On

Check out these events happening in Banff and Lake Louise.



KOYOT

July 22, 2026



Here's to the Ladies Who Laugh

August 7, 2026

[See More Events](#)

Banff & Lake Louise Tourism

Find more insights from our team at banfflakelouise.com/blog



Need help planning your trip?

Speak to our team toll-free on **+1 877-762-8421**

[Call Us Toll-Free Now](#) [Contact Us Online](#)

Suite 300, Cascade Plaza, [317 Banff Ave.](#) PO Box 1298
Banff Alberta, Canada T1L1B3

Phone: 403-762-0270 Fax: 403-762-8545

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Welcome to Park Mode

Explore Banff National Park responsibly.

[Learn More](#)

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Soak in More of Summer in Banff National Park

1 message

Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>
Reply-To: Banff & Lake Louise Tourism <rmr@news.banfflakelouise.com>
To: danielleduffy@improvementdistrict9.ca

Wed, Aug 5, 2026 at 1:02 PM



Banff and Lake Louise

Plan confidently with insider knowledge and seasonal inspiration from trusted local experts.



August is mountain summer at its best. Long days and warm weather create endless opportunities to spend time outdoors. Set out on a hike, paddle across a lake, learn about local culture on a guided walk, or slow down with a wellness experience surrounded by serene views. However you spend your time here, summer is still in full swing - the hardest part is trying to squeeze it all in!

[Plan Your August Trip](#)

The Ultimate Guide to Biking

Some of the best days in Banff National Park happen on two wheels. You cover more ground than you would on foot, but still have time to notice the details. Get inspired to explore scenic pathways on a road bike, tackle rugged mountain bike trails, or venture further on an e-bike while surrounded by pristine wilderness.



[Get Ready to Ride](#)



Chase Waterfalls in Banff National Park

Waterfalls are powerful forces of nature, sculpting rock into canyons and shaping mountain landscapes over thousands of years. Throughout Banff National Park, you can pause beside rushing rapids, hear the roar of water echo through the valley, and feel cool mist rising from below. Explore the top waterfall trails complete with details and tips to help you make the most of your visit.

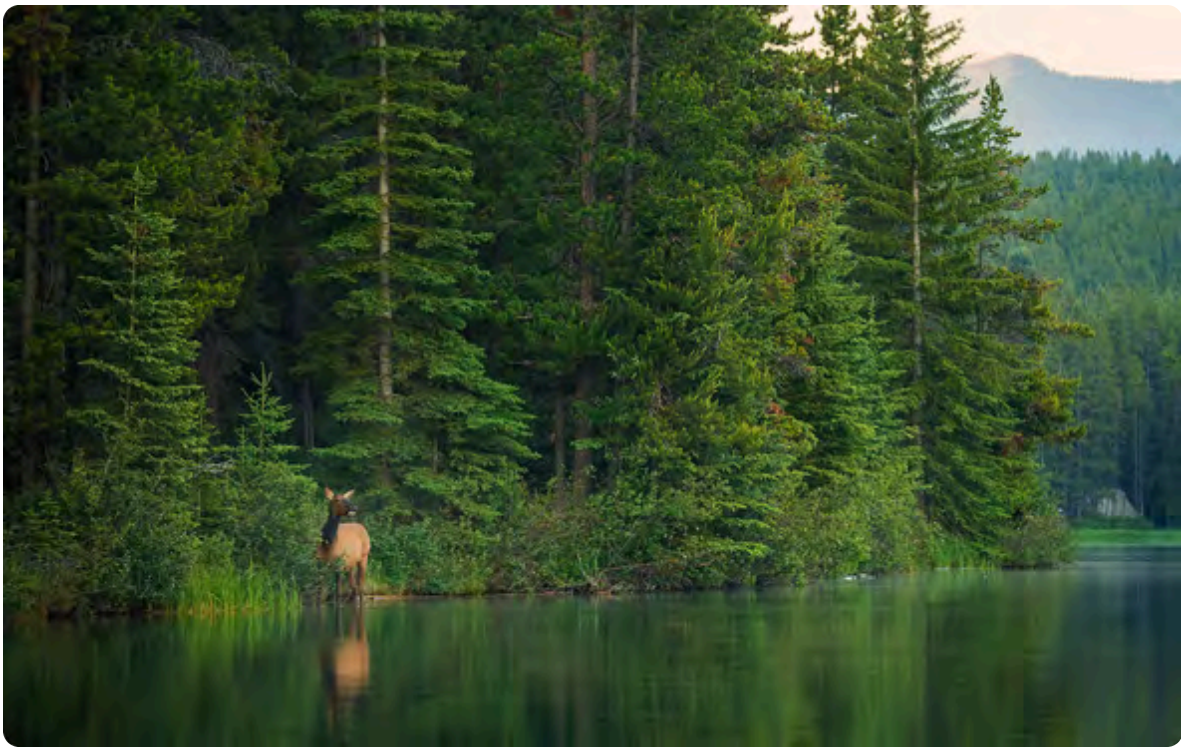
[Waterfall Trails](#)

Explore Caribou Street in Banff

Steps from the iconic Banff Ave, Caribou Street has undergone a complete transformation to become a pedestrian-friendly corridor. Home to locally owned restaurants, shops, and hotels, you're invited to experience Banff's mountain-town charm at its finest.



[Caribou Street](#)



Wildlife Safety, Done Right

Catching a glimpse of wildlife can be among the most memorable moments of a trip to the mountains. Travelling in *Park Mode* helps ensure those moments remain safe for both visitors and animals. Small actions can make a lasting difference in protecting the wildlife that makes this place so special.

[Wildlife Safety Tips](#)

What's On

Check out these events happening in Banff and Lake Louise.



SHY FRIEND

August 14, 2026



Métis Plant Walk

Now - August 16, 2026

[See More Events](#)

Banff & Lake Louise Tourism

Find more insights from our team at banfflakelouise.com/blog



Need help planning your trip?

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Danielle Duffy <lakelouisecentre@gmail.com>

Alberta Tourism Industry News and Trends | June 2026

1 message

Tourism Industry Association of Alberta <info@tiaalberta.ca>
Reply-To: Tourism Industry Association of Alberta <info@tiaalberta.ca>
To: daniellemorine@improvementdistrict9.ca

Fri, Jul 24, 2026 at 9:19 AM

Alberta Tourism Industry News and Trends | July 2026

AB TOURISM NEWS

ADVOCACY IN ACTION: BRINGING ALBERTA'S TOURISM PRIORITIES TO PROVINCIAL AND FEDERAL LEADERS

Summertime across Alberta provides a critical window for TIAA to connect directly with operators, local communities, government decision-makers and wear our incredible assortment of Western wear. Over the past month, TIAA engaged leaders at the Calgary Stampede, Studio Bell, Fort McMurray Wood Buffalo, and the Bow Valley to bring commercial realities to provincial and federal tables.

TIAA welcomed the Honourable Rechie Valdez, Secretary of State (Small Business and Tourism), to Banff and Canmore for an industry roundtable in June. Bow Valley tourism leaders shared insights on strengthening year-round tourism, destination infrastructure, and workforce development. TIAA thanks Minister Valdez for taking time to listen directly to operators, [Stone Creek Resorts](#) for hosting, and [Banff Trail Riders](#) for concluding the day with a classic Alberta experience. Bringing operator realities to all levels of government remains TIAA's central commitment.



In Northern Alberta, TIAA joined regional partners for the Connect, Create, Collaborate event, hosted by Fort McMurray Wood Buffalo Economic Development & Tourism alongside Travel Alberta. The Wood Buffalo region generated \$177 million in visitor spending and supported over 1,200 local jobs in 2024. Discussions focused on backcountry lodge opportunities, regional infrastructure, and private investment opportunities. Thank you to Lisa Sweet and FMWBT team for your exceptional hospitality!

TIAA engagement throughout the Calgary Stampede included well over 20 community events and meetings. A standout highlight was an invitation to the DH Ranch on the Tsuut'ina Nation for a morning focused on First Nations Relay Racing. Hosted by the Dodginghorse family alongside Indigenous Tourism Alberta and Tourism Calgary, the event was an incredible demonstration with the best announcing in the world!



An industry roundtable at Studio Bell with Minister Andrew Boitchenko and Ministry of Tourism and Sport officials was convened later that day. The session reviewed Alberta's economic performance, and looked forward to planning for next year. Discussions focused on maintaining competitiveness amid economic headwinds. With the expanded BMO Centre establishing Canada's second-largest convention facility, Calgary is positioned for business travel growth. However, major global conventions remain fiercely competitive and rising unaffordability of travel remains a concern. The group also

addressed operational friction from Bill 26 (the Immigration Oversight Act) and federal reviews of air travel costs.

TIAA thanks Minister Boitchenko and ministry staff for engaging directly with operators to understand the commercial realities of our sector.



TIAA Call for Nominations Audit and Finance Committee

TIAA is now accepting nominations from regular members in good standing to fill an open seat on the Audit, Finance & Governance Committee for a one-year term.

To qualify, candidates must hold an active accounting or financial designation, bring prior board or audit committee experience, and currently serve in a Director or VP-level role with direct financial oversight responsibilities. The appointed member will join current committee members James Overall (SAIT), Theresa Howland (Calgary Stampede), and Lindsey Galloway (Heritage Park).

Interested members can submit a completed application package to info@tiaalberta.ca by Friday, July 24, 2026, at 5:00 PM MST. Contact the TIAA office by email to request the application package or learn more.

[Learn more about TIAA membership](#)



Tourism HR Canada (THRC) in June released its latest labour market projections, estimating a national summer shortfall between 80,000 and 107,000 tourism workers. Youth aged 15–24 continue to represent a vital talent pipeline during peak season, comprising over 25% of Alberta's tourism workforce. Tourism continues to outperform other sectors of the economy, as employers of youth yet structural workforce challenges are still acute in many rural and remote regions.

To help operators navigate workforce constraints, THRC offers several practical industry programs:

Propel Work Placement Program: Provides wage subsidies up to \$5,000 per student placement (and up to \$7,000 for under-represented groups) for work-integrated learning opportunities.

Discover Tourism & CATT: Delivers career exploration tools and high school teaching resources to build early talent pipelines.

Belong & Emerit: Offers equity guides, training modules, and nationally recognized professional credentials for hospitality staff.

Labour Market Information (LMI): Provides operational data and insights to help tourism businesses plan and benchmark hiring needs.

As a national workforce council, THRC actively engages federal decision-makers to advocate for policy adjustments. Ongoing priorities include designating tourism as a foundational labour market, streamlining immigration processing, and adapting Employment Insurance rules to better support seasonal employees.

GOVERNMENT NEWS

Destination Governance & Policy: Alberta Releases Official DMF Guidelines

The Government of Alberta has released the Traveller Protection and Destination Development: Policy and Guidelines, establishing the provincial framework under Bill 16. The guidelines confirm core principles long supported across our sector: voluntary business participation, independent trustee management, and clear boundaries around municipal involvement.

As communities prepare for full provincial implementation on January 1, 2027, early engagement between DMOs, accommodation providers, and experience operators will be key to shaping local models.

Key Framework Highlights

Voluntary Participation: Charging a DMF remains entirely optional for individual businesses.

Industry Reinvestment: Remitted funds sit outside municipal control. 100% of collected fees must flow through an independent third-party trustee directly to designated destination partners.

Designated Destinations & Sharing: DMFs can only be charged where an officially designated DMO exists. Where both a designated DMO and accommodation association exist, funds are shared under defined ratios (at least 80% to the DMO, up to 20% to the accommodation association).

Balanced Regional Governance: Designated DMO boards must maintain a majority representation of accommodation and tourism experience providers.

DMO Requirements: Designated DMOs must operate as a non-profit/society, maintain at least one paid staff member, and have a minimum annual operating capacity of \$500,000.

Price Transparency: All mandatory guest fees must be disclosed upfront at the time of booking.

Note: A voluntary DMF is distinct from the mandatory provincial Alberta Tourism Levy, which is remitted directly to General Revenue.

Get Informed

Review the full provincial overview and download the official guidelines directly from the Government of Alberta:

Designation Information



Authentic Alberta Whisky

Alberta whisky already competes with the best in the world. Now it has a mark to match.

The launch of the new Alberta Whisky brand and official designation logo is an exciting step for Alberta's whisky industry. Travel Alberta was proud to play a supporting role in helping bring this initiative forward.

The logo will help Alberta-made whisky stand out in global markets while giving travellers another reason to discover the province behind the product.

Does your bar have an Alberta whisky section?

TIAA EVENTS



Early Bird Registration Now Open

Alberta Economic Budget Forum & GRIT Awards Dinner

Early bird registration is now available for the 2026 Alberta Economic Budget Forum & GRIT Awards Dinner taking place Monday, November 16, 2026, at the Edmonton Convention Centre.

Join tourism industry leaders, elected officials, policymakers, and partners from across Alberta for a day focused on advocacy, economic outlook, industry priorities, and the future growth of Alberta's visitor economy heading into Budget 2027–28.



REGISTER
TODAY



Get Your GRIT Award Nominations In

Nominations for the 2026 GRIT Awards are open and we encourage you to help recognize the outstanding individuals and organizations helping shape Alberta's tourism industry.

The GRIT Awards celebrate excellence in:

- Tourism Growth
- Tourism Resilience
- Tourism Inspiration

This is an opportunity to recognize the innovators, leaders, and changemakers creating meaningful impact within Alberta's visitor economy and communities.

There is no cost to submit a nomination.

NOMINATE TODAY

TOURISM NEWS

Summer Savings at Alberta Museums & Sites

The Government of Alberta has renewed seasonal promotional pricing and family passes across provincial historic sites and museums to encourage regional staycations and intra-provincial travel.

[News Release →](#)

Banff & Lake Louise Releases Local Carbon Reduction Fund

BLLT has co-launched an community-based Carbon Reduction Fund, allowing visitors to directly fund local electrification, renewable projects, and energy efficiency upgrades rather than third-party offsets.

[Learn More →](#)

Premier Danielle Smith on Alberta's Tourism Strategy

Premier Danielle Smith discussed Alberta's strategy to grow the visitor economy into a \$25 billion industry by 2035 in a featured video interview with fDi Intelligence (a Foreign Direct Investment publication from the Financial Times group). In the interview, she highlights key pillars including foreign direct investment, all-season resort developments, and international flight connectivity.

[Watch Video →](#)

TELUS Spark Launch: SUE: The T. rex Experience

TIAA Policy Director Stavros Karlos joined local leaders and dignitaries at the TELUS Spark Science Centre in Calgary for the official unveiling of SUE: The T. rex Experience. Featuring the world's most complete Tyrannosaurus rex fossil replica, the interactive exhibit highlights the distinct role dinosaur paleontology plays in driving cultural and economic visitation across Alberta. "Dinosaur tourism is a significant part of what our province offers," noted Karlos, emphasizing how world-class scientific attractions encourage travelers to extend their stay and spend locally.

[CBC News Coverage →](#)

[SUE Exhibit Details→](#)

Canmore Kananaskis Unveils "The Peaks Trip Planner"

Tourism Canmore Kananaskis introduced an interactive online planning tool designed to connect visitors with local experiences and promote responsible itinerary planning during high-visitation periods.

[Full Article →](#)

AWES Launches eHub for Hospitality

The Alberta Worksite Engagement Services (AWES) has introduced eHub for Hospitality, a new digital training initiative designed to support newcomer integration and workforce retention across Alberta's visitor economy.

[Learn More →](#)

BC Destinations Expand "Don't Love It To Death" Campaign

Tourism Whistler and partner BC destinations launched a new video series focused on sustainable trail use, outdoor ethics, and reducing human-wildlife conflict on sensitive ecological and Indigenous lands.

[Read More →](#)



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for Tourism Employers**

Your virtual HR advisor

Meet Kate, the new AI-powered chatbot from TIAA. Get instant, Alberta-specific HR advice to help you attract, retain, and reward your team.

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Economic Budget Forum - Early Bird Pricing Ends Soon

1 message

Tourism Industry Association of Alberta <info@tiaalberta.ca>
Reply-To: Tourism Industry Association of Alberta <info@tiaalberta.ca>
To: daniellemorine@improvementdistrict9.ca

Mon, Aug 10, 2026 at 1:01 PM

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The banner is split into two main sections. The left section, with a blue background, promotes the 'TOURISM Economic Budget Forum' on 'NOVEMBER 16, 2026' in 'EDMONTON'. It includes a circular logo with a sun and mountains, and lists the schedule: 11:30 am | Economic Budget Forum, 5:30 pm | MLA Reception, and 6:30 pm | Dinner & 2026 GRIT Awards. Below this, it lists three themes: 'A day of insight', 'An evening of celebration', and 'One industry driving Alberta forward', each preceded by a small 'A' logo. The website 'www.tiaalberta.ca/liaaevents' is at the bottom. The right section, with a black background, promotes the 'ALBERTA GRIT AWARDS' with the tagline 'Three categories. One extraordinary industry'. It features three circular icons: a bar chart for 'GROWTH', a mountain with a flag for 'RESILIENCE', and a person with a star for 'INSPIRATION'.

TOURISM
Economic
Budget
Forum


11.16.2026
EDMONTON

NOVEMBER 16, 2026

11:30 am | Economic Budget Forum
5:30 pm | MLA Reception
6:30 pm | Dinner & 2026 GRIT Awards

-  A day of insight
-  An evening of celebration
-  One industry driving Alberta forward

www.tiaalberta.ca/liaaevents

ALBERTA
GRIT
AWARDS

Three categories. One extraordinary industry

-  GROWTH
-  RESILIENCE
-  INSPIRATION

As Alberta looks ahead to Budget 2027–28, the Tourism Industry Association of Alberta invites you to join industry leaders, tourism operators, municipalities, and government representatives for the 2026 Alberta Tourism Economic Budget Forum.

WHERE INDUSTRY AND GOVERNMENT CONNECT

Join Alberta's tourism leaders, municipalities, and government decision-makers for an afternoon of timely discussions, strategic insights, and meaningful connections that will

This year's forum will explore the economic, political, and industry trends shaping Alberta's visitor economy through engaging keynote presentations and thought-provoking panel discussions. Attendees will gain valuable insights into Alberta's evolving political landscape, tourism strategy, transportation and market access, and the opportunities that lie ahead for the industry.

The afternoon will conclude with the Alberta MLA Reception and the GRIT Awards Dinner, providing a unique opportunity to connect directly with provincial decision-makers while celebrating the organizations and individuals driving Alberta's tourism industry forward.

Whether you're looking to stay informed, strengthen your network, or help shape the future of tourism in Alberta, this is a conversation you won't want to miss.

[PURCHASE TICKETS!](#)

EARLY BIRD PRICING

Early Bird Pricing Ends: August 31

MONDAY, NOVEMBER 16

11:30 AM Economic Budget Forum

5:30 PM MLA Reception

6:30 PM Dinner & GRIT Awards

help shape the future of Alberta's visitor economy.

FORUM & GUEST SPEAKERS

We have an exceptional lineup of respected political analysts, industry executives, and tourism leaders to explore the issues shaping Alberta's visitor economy.

Attendees can expect engaging discussions on Alberta's political and economic outlook, tourism strategy, market access, transportation and connectivity, trade, and the opportunities that lie ahead for the industry. The program will feature thought-provoking panel discussions and presentations from leaders representing government, tourism, aviation, business, and public policy, providing valuable insights and diverse perspectives on the future of tourism in Alberta.

FEATURED DISCUSSION PANELS

- Political & Business Confidence:
Following the Referendum

- Leading Through Change: Tourism Strategy & Industry Resilience

- The Opposition Perspective:
Trade, Tourism & Alberta's Future

- Improving Access to Alberta:
Transportation, Connectivity & Growth

QUESTIONS?

Contact the TIAA office by email to
info@tiaaalberta.ca



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Tourism industry Association of Alberta Box 142 Calgary Calgary Stn Central Calgary, AB T2P 2H6 Canada

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Municipal Musings

Intermunicipal Collaboration Frameworks and New Resources

Intermunicipal Collaboration Frameworks (ICFs) are agreements between neighbouring municipalities that outline how they will work together to plan, deliver, and fund shared services. Common shared services include water and wastewater, solid waste, transportation, emergency services, and recreation.

Municipalities are required to review their ICFs at least once every five years or at the frequency outlined in their agreements.

In 2025, following stakeholder engagement, the province made amendments to the ICF requirements in the *Municipal Government Act (MGA)*. Changes included introducing mandatory service categories (transportation, water wastewater, solid waste, emergency services, and recreation), allowing adjacent rural municipalities to opt out of an ICF by mutual agreement, updating ministerial authority, and amending the arbitration related provisions, among others.

Municipal Affairs has developed the following fact sheets to address the 2025 amendments:

- General changes to ICFs
- Changes to arbitration of ICFs
- Changes to Ministerial Authority on ICFs

An updated ICF Workbook is available.

Former members of the Calgary and Edmonton growth management boards are now required to establish ICFs with each other by November 30, 2027.

A new reporting portal will be available this summer, which will allow municipalities to advise of completed ICF reviews. More information will be shared when the portal is live. Municipalities may wish to reach out to the Capacity Services team at Municipal Affairs for support as they work to review, update, and/or develop their ICFs at icf@gov.ab.ca

Municipal Affairs and Housing Statutes Amendment Act, 2026 Fact Sheets

A series of fact sheets were developed to support municipalities following the passage of the *Municipal Affairs and Housing Statutes Amendment Act, 2026*. These materials provide practical guidance on key legislative changes and support municipalities in implementing new requirements.

The fact sheets are available at: Municipal Government Act change summary - Open Government

We encourage you to share these resources as appropriate. If you have questions, please contact an advisor toll free at 310-0000, then 780-427-2225, or ma.advisory@gov.ab.ca.

Municipal Advisory Supports – Connect, Learn, and Build Capacity

The following is an overview of some of the programs offered by Municipal Affairs to support municipalities:

CAO/Advisory Visits
Optional, CAO-led visits provide practical, one-on-one support—ideal for new CAOs or those navigating complex issues. Connect with advisors to discuss local challenges, build relationships, and access tailored guidance.

Roles & Responsibilities Workshops (by request)
Council-requested sessions offer focused, practical guidance on governance, including legislated roles under the *MGA* and council–administration relationships. Content may be tailored to local needs.

Training When You Need It
Municipal Services Division offers targeted, on-demand training for individual municipalities or regions, helping address emerging issues and priority topics in a timely, relevant way.

To schedule
Contact the Municipal Advisory team at 780-427-2225 (toll-free dial 310-000 first) or ma.advisory@gov.ab.ca to discuss availability or request a session.

Upcoming Engagements

Councillor Accountability Framework
Municipal Affairs facilitated a series of working sessions in July 2026 as part of the rollout for the new Councillor Accountability Framework.

- Four sessions were held the week of July 13, with municipal associations, administrators, and elected officials in attendance.
- If you would like to provide feedback, please contact the Engagement Team at ma.engagement@gov.ab.ca by August 7, 2026.

Important Dates

- August 1 - Last day for the Registrar to send a notice to an owner of a parcel of land shown on the tax arrears list. (*s. 417 MGA*).
- August 1 - Last day for a municipality to send notice to the owner of a designated manufactured home, the manufactured home community, and all lien holders for each designated manufactured home shown on the tax arrears list (*s. 436.08 MGA*).
- August 10 – last day for meeting requests with Minister at the Rural Municipalities of Alberta Fall convention.
- August 31 - Last day for a council of a summer village to hold an organizational meeting (*s.192(2) MGA*).
- September 30 - Municipalities must submit the third quarterly installment to a board or the Alberta School Foundation Fund (*s. 167 Education Act*).

Resources

Returning Officer Resources and Training

Manuals for Returning Officers: These manuals are in the process of being updated to reflect recent *Municipal Affairs Statute Amendment Act, 2025* and *Election Statute Amendment Act, 2025* amendments to the *Local Authorities Election Act*. The updated manuals may serve as a resource for municipalities conducting by-elections.

For information on the upcoming October 2026 referendum, please visit Referendum - Elections Alberta and refer questions to Elections Alberta at [Contact Us - Elections Alberta](#).

Stay connected!

You can sign up to be added to our newsletter mailing list to receive updates, resources, and information about upcoming engagements. You can unsubscribe at any time. Please write to: ma.engagement@gov.ab.ca to subscribe.

For Your Information

The [Utilities Consumer Advocate](#) (UCA) provides trusted information to help Albertans understand their utility bills, make informed energy choices, and navigate their rights and responsibilities as utility consumers. The UCA represents Alberta's residential, farm, and small business electricity and natural gas consumers.

The UCA operates a free call center and offers no-cost educational resources, services, and presentations, both online and in-person, tailored to community needs. Common topics include:

- Understanding utility bills, demand charges, and rate class
- Understanding solar microgeneration
- Comparing energy and natural gas plans and retailers
- Practical ways to reduce utility use and save money

The UCA would like to support your community events, workshops, senior outreach, or affordability initiatives by providing neutral, consumer-focused information.

A full list of publicly available webinar and presentations is available on UCA's [presentation and events page](#). If you have an upcoming community event or would like to explore how the UCA could support residents in your area, please contact UCA at ucahelps@gov.ab.ca.



Meet Municipal Affairs!

The Capacity Services Team helps municipalities strengthen administrative capacity, builds effective relationships, supports collaboration and dispute resolution, advises on the establishment or dissolution of regional service entities, recognizes municipal excellence, and delivers professional development opportunities.

Key programs and services include:

Municipal Affairs Administrators’ Training Initiative (MAATI): Free, twice-yearly virtual training sessions for municipal administrators and staff, featuring presentations from Municipal Services Division experts. Registration is required, and recordings of past sessions are available.

Conflict Resolution and Collaboration Support: Guidance, facilitation, and support for municipalities managing internal or intermunicipal conflicts, including assistance with applications to the Alberta Community Partnership Mediation and Cooperative Processes grant stream.

Intermunicipal Collaboration Framework (ICF) Support: Resources, workshops, advisory services, and upcoming reporting tools to help municipalities develop, review, and comply with legislated ICF requirements.

Minister’s Awards for Municipal and Public Library Excellence (MAMPLE): Annual awards recognizing innovative municipal and public library initiatives across Alberta and promoting the sharing of best practices.

Municipal Internship Program: Canada’s longest-running municipal internship program, connecting new and recent post-secondary graduates with municipalities. The program celebrates its 25th anniversary in 2026.

Regional Service Delivery: Guidance on the legislative and administrative requirements for establishing or disestablishing regional service commissions and municipally controlled corporations.

Contact the Capacity Services team at 780-427-2225 (toll-free dial 310-000 first). For specific program information:

- Municipal Internship Program: municipal.internship@gov.ab.ca
- Collaboration and dispute resolution, regional service delivery: municipal.collaboration@gov.ab.ca
- Minister’s Awards for Municipal and Public Library Excellence: municipalexcellence@gov.ab.ca
- Intermunicipal Collaboration Frameworks: icf@gov.ab.ca
- Municipal Affairs Administrators’ Training Initiative: ma.training@gov.ab.ca

Celebration, Change and Opportunity

1 message

Banff Canmore Foundation <connect@banffcanmorefoundation.org>

Fri, Jul 17, 2026 at 2:31 PM

Reply-To: us22-40ecc92cd4-72553af806@inbound.mailchimpapp.net

To: lakelouisecentre@gmail.com

[View this email in your browser](#)



Here in the Rocky Mountains, we're used to dramatic changes of season. Nature teaches us that sudden snowfalls and flashes of spring heat mean something

beautiful is on the way; though we might still grumble as we dig out last year's clothes and a fresh set of tires. At Banff Canmore Foundation, we're navigating our own moment of transition. It will be hard to say goodbye to Laurie, our outgoing Executive Director, as she begins a new adventure this September. However, we're also excited to welcome some new faces.

Three new directors will bring their expertise and energy to the board in 2026: Alison Jackson, Andy Macrae, Kim Nordbye and Jennifer Melanson take the baton from outgoing board members Steven Glover and Matt Simmons. We're so grateful to Steven and Matt for all their contributions. In addition, Sophie Sharp joins the operational team as our new Communications Director, helping elevate the foundation's presence in our community and beyond.

Big changes can feel uncomfortable. But on the other side of uncertainty are growth, discovery and boundless possibilities.

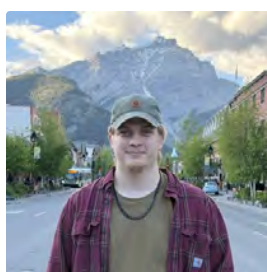
Nobody knows this better than the [2026 Scholarship Recipients](#). Supported by four different funds, these inspiring students are setting off on a journey to develop their talents and make their mark on the world. As well as practical help to focus on their studies, these awards represent the support of a community cheering for their success. Join us in congratulating them all!

2026 Scholarship Recipients

David M Bayne Legacy Fund Bursary



**Alicia Elizabeth
Frick**



Colden Lewis

*Culinary Management
Georgian College*



**Georgie 'Goodge'
Eracleous**

*Graduate Diploma,
Immigration and
Citizenship Law*

*BA Communication &
Media Studies*

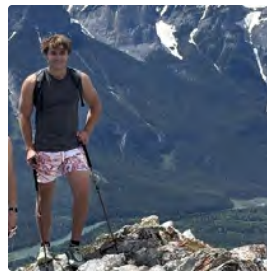
University of Calgary

Amrize Education Endowment



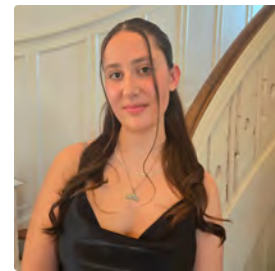
**Nellie Anne
Tresidder**

*BSc Pre-med
Biochemistry
Bishops University*



**Sonny Blaze
Whittington**

*BSc Kinesiology
University of Calgary*



**Georgia Adeline
Eileen Smith**

*BA Psychology
Acadia University*



Zoe Ouimette

*After-Degree, Social
Work*

Dalhousie University

Christie Foreman & Christopher Wong Scholarship

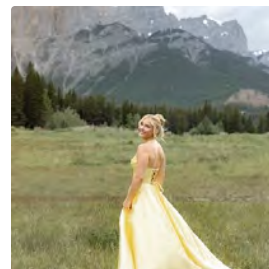


Georgie 'Goodge' Eracleous

Graduate Diploma, Immigration and Citizenship Law

Queens University

Marika Laub Memorial Scholarship



Zoe Ouimette

*After-Degree, Social
Work*

Dalhousie University

**Nellie Anne
Tresidder**

*BSc Pre-med
Biochemistry*

Bishops University

We would also like to thank the volunteers on the Scholarship Review Committee, who generously gave their time to support the selection process.

[Read More : What These Scholarships Mean to 2026 Students →](#)



Rooted & Rising 2026

In times of change, a shared purpose is our light on the horizon, always guiding us forward. June's Rooted & Rising event brought together some of the brightest lights in community action to share their inspiring perspectives with BCF donors, supporters and fellow grant recipients.

It was a night to celebrate successes, strengthen connections and renew the amazing energy of community builders and changemakers. The team at BCF are grateful to everyone who took part. If you weren't able to join us, you can learn more about the compelling speakers in our [Rooted & Rising Roundup](#).

Plus, get a taste of the action and some moments of inspiration from this short video:



[Read More : Rooted & Rising Roundup →](#)



Celebrating Culture, Community, and Connection

The [Mîni hrpa Collective](#), an Indigenous cultural centre based in Banff and supported by Banff Lake Louise Tourism, was proud to take part in the 2026 Canada Day Parade in Banff. Whether walking, dancing or on horseback, members shared a special moment of intercultural connection with the community.

Participation in the parade was made possible through the generous support of the Truth and Reconciliation Fund, held at the Banff Canmore Community Foundation, as well as funding from the Town of Banff.

The Mîni hrpa Collective also participated in the Canmore Canada Day Parade, thanks to the generous support of the Town of Canmore, extending the celebration across the valley and beyond.

We are grateful to all those whose support made these experiences possible and helped create meaningful spaces for culture, learning, and reconciliation.



Pictured: Moments from the Banff Canada Day Parade

Community Powered Philanthropy

Estate Planning & Legacy Giving

Leave a gift in your will - it's a seed that will grow in the Bow Valley for generations.

[Learn more →](#)

Explore Ways to Make a Difference

Discover the various ways to give and find the best option for you.

[Learn More →](#)





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Reminder - Notice of 2026 Annual General Meeting (AGM)

1 message

Executive Assistant on Behalf of Dana Mackie <ea_dmackie@abmunis.ca>
To: Danielle Duffy <danielleduffy@improvementdistrict9.ca>

Wed, Aug 12, 2026 at 10:13 AM

Good day,

This email is being sent to all Regular Members of ABmunis as a reminder to provide preliminary details about our upcoming 2026 AGM.

The ABmunis AGM will be held on Friday, September 25, 2026, in conjunction with the 2026 Convention & Trade Show at the Edmonton Convention Centre.

Planning for the 2026 Convention & Trade Show is well underway. Additional details, including those related to the AGM, will be shared in August. Questions regarding the AGM may be directed to [Carman McNary](#), Independent Parliamentarian and Returning Officer.

Dana Mackie MBA | Chief Executive Officer

D: 780.431.4535 | C: 780.271.7251 | E: DanaM@abmunis.ca
300-8616 51 Ave Edmonton, AB T6E 6E6
Toll-Free: 310-MUNI | 877-421-6644 | www.abmunis.ca



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We respectfully acknowledge that we live, work, and play on the traditional and ancestral territories of many Indigenous, First Nations, Métis, and Inuit peoples. We acknowledge that what we call Alberta is the traditional and ancestral territory of many peoples, presently subject to Treaties 4, 6, 7, 8 and 10 and Six Regions of the Métis Nation of Alberta.

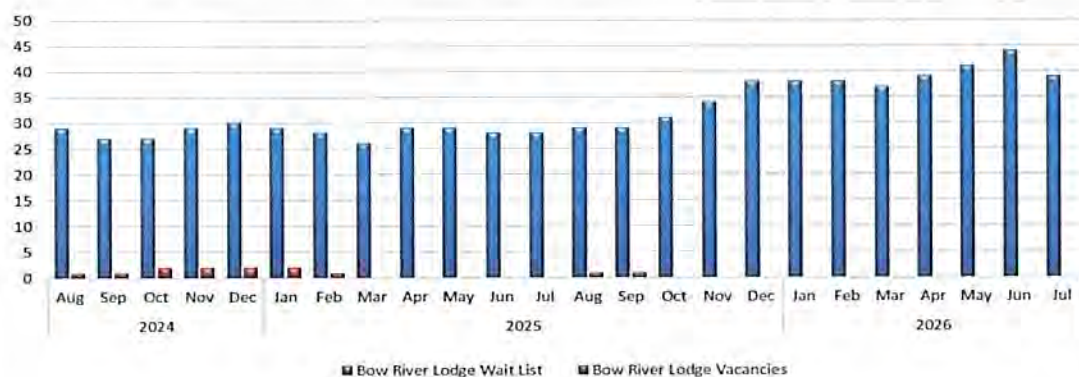
July 2026 Occupancy & Waitlist Report



Bow River Seniors Lodge in Canmore

Occupancy and waitlist as of July 31, 2026:

- The lodge has sixty-three residential suites.
- Of those suites, fifty-eight are occupied.
- The other suites are not available for occupancy. They are not captured in the chart below, but include the following:
 - Three are utilized as storage or amenity space.
 - Two are being rehabilitated.
- 100% of the habitable suites are occupied.
- One lodge resident transferred to the Continuing Care Home Type B program.
- Thirty-nine candidate households are wait-listed.



Bow River Seniors Lodge – Continuing Care Home Type B (formerly Designated Supportive Living - DSL) in Canmore

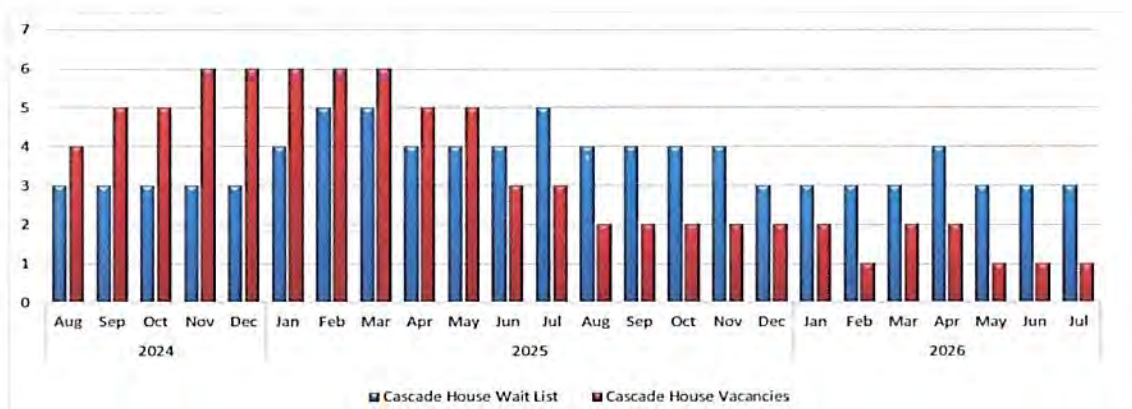
Occupancy as of July 31, 2026:

- There are sixty units in Continuing Care Home Type B.
- First floor – Type B - Secure Space has thirty units at 93% occupancy.
- Second floor – Type B (formerly DSL4) has thirty units at 100% occupancy.
- AHS controls the admissions process; we are not privy to the waitlist information.

Cascade House (Seniors Lodge) in Banff

Occupancy and waitlist as of July 31, 2026:

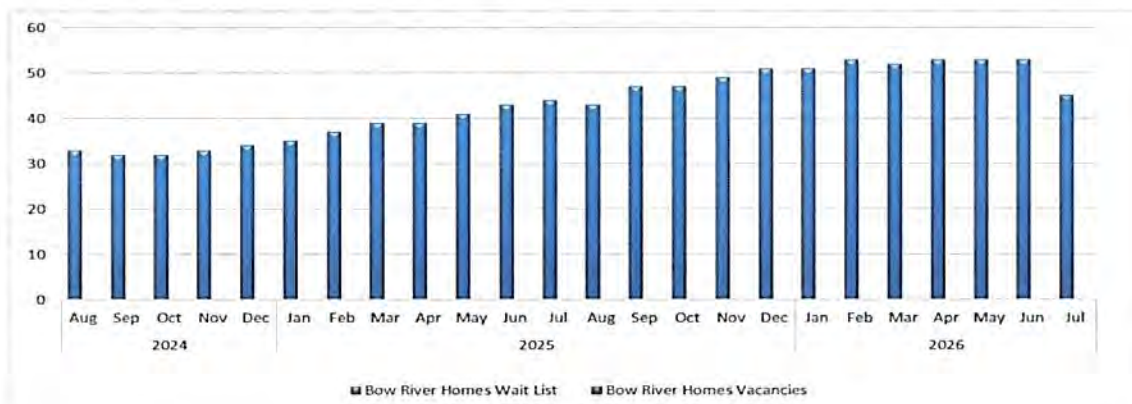
- The lodge has twenty-three residential suites.
- Of those suites, twenty are occupied or available for occupancy
- The other suites are not available for occupancy. They are not captured in the chart below, but include the following:
 - Two are being rehabilitated.
- 95% of the habitable suites are occupied.
- One lodge resident transferred to the higher level of care.
- Three candidate households are wait-listed, and none of them are ready to move in.



Bow River Homes (Seniors Self-Contained) in Canmore

Occupancy and waitlist as of July 31, 2026:

- The project has twenty-eight self-contained residential units.
- 100% of the habitable units are occupied.
- Forty-five candidate households are wait-listed.



Mount Edith House (Seniors Self-Contained) in Banff

Occupancy and waitlist as of July 31, 2026:

- The building has thirty-four self-contained residential units.
- Of those units, thirty-three are occupied.
- The other unit is not available for occupancy. They are not captured in the chart below, but include the following:
 - One is being rehabilitated.
- 100% of the habitable units are occupied.
- Twenty-six candidate households are wait-listed.



Community Housing Projects in Canmore

Occupancy and waitlist as of July 31, 2026:

- The portfolio has fifty-eight individual residential units.
- Of those fifty-eight units, fifty-five are occupied or available for occupancy.
- The other units are not available for occupancy. They are not captured in the chart below, but include the following:
 - Three are being rehabilitated.
- 100% of the habitable units are occupied or awarded pending move-in.
- One unit has been awarded and is pending move-in.
- Forty-four candidate households are wait-listed.



Rent Supplement (RS) Programs in the Bow Valley Region.

Occupancy and waitlist as of July 31, 2026:

- A monthly budget of \$52,967.00.
- Providing financial subsidies to seventy-seven active client households.
- Thirty-three candidate households are wait-listed.
- The monthly subsidy totalled \$46,763.00, averaging \$607.00 per client household.
- Of our active RS client households:
 - 62 live in Canmore
 - 11 live in Banff
 - 4 live in the MD of Bighorn

PRESENT: Lisa Rosvold, Jeff Mah, Rob Murray, and Jenny Heath

TELECONFERENCE: Kaylee Ram and Don Beaulieu

ALSO PRESENT: Ian Wilson (CEO), Jennifer Comighod (Client Services Manager) and Vicki Lockwood (Controller)

REGRET: David Fullerton

1. CALL TO ORDER

Chairperson L. Rosvold called the meeting to order at 9:01 a.m.

2. ADOPTION OF AGENDA

Motion 26-036: J. Mah to approve the agenda. Carried unanimously.

3. PRESENTATIONS AND GUESTS

- a. Vicki Lockwood, Controller, presented and discussed the 1st Quarter 2026 BVRH Financial Report (unaudited).

Motion 26-037: J. Heath to accept the report as information. Carried unanimously.

Vicki left the meeting at 9:18 a.m.

4. APPROVAL OF THE CONSENT AGENDA

Motion 26-038: K. Ram to approve the consent agenda as amended. Carried unanimously.

5. COMMITTEE REPORT

- a. **Personnel Committee:** report provided and discussed

Motion 26-039: L. Rosvold to approve the CEO Performance and Development Review Policy and the CEO Merit Pay Policy as presented. Carried unanimously.

6. CEO REPORT

- a. **Alberta Cabinet Shuffle – New Minister Appointed to ALSS:** verbal report provided and discussed.
- b. **2026 Spring Garden Party:** verbal report provided and discussed.
- c. **2026 ASCHA Convention and Tradeshow:** verbal report provided and discussed.
- d. **2026 Annual Resident Meetings:** verbal report provided and discussed.
- e. **2026 Projects Update:** verbal report on Phase 3 of This is Home Redevelopment and Non-market Housing Opportunities was provided and discussed.

7. NEW BUSINESS

- a. **GOA Contributions to Reserve Funds and Bill 28 Update:** report provided and discussed

8. CORRESPONDENCE / INFORMATION

- a. **2026 Environmental Scan and S.W.O.T. Analysis:** report provided and discussed

Motion 26-040: R. Murray to accept the report as information. Carried unanimously.

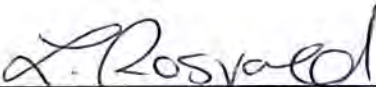
9. DATE AND LOCATION OF NEXT MEETING

- a. **Regular Meeting of the Board:** August 26, 2026, starting at 9:00 a.m. in Bow River Lodge, Canmore
- b. **Regular Meeting of the Board:** September 23, 2026, starting at 9:00 a.m. virtual meeting.

- c. **Regular Meeting of the Board:** October 14, 2026, starting at 9:00 a.m. in Bow River Lodge, Canmore.

10. **ADJOURNMENT**

Motion 26-041 J. Mah that the meeting adjourn at 10:37 a.m. Carried unanimously.



Lisa Rosvold, Chairperson



Ian Wilson, CEO

MINUTES PREPARED BY: Jennifer Comighod, Client Services Manager

Monthly Bulletin

August 2026



NEWS, INITIATIVES, AND EVENTS

Rent Supplement Program

The Rent Supplement Program is funded exclusively by the Government of Alberta. As one of the key initiatives of their Stronger Foundations affordable housing strategy, they have more than doubled the budget since 2023, allowing us to increase the monthly supplement maximum and help even more families afford to rent in the region.

Non-Market Housing Environmental Scan

We are currently conducting a Non-Market Housing Environmental Scan for the Bow Valley. This work will help identify opportunities for collaboration and ways to better address regional housing needs. The scan is expected to be completed by the end of the year.

Government Relations Support

BVRH has engaged a firm to strengthen our relationships with the provincial government. Early work has already created valuable progress and is supporting our efforts to advance Phase 3 of the This is Home redevelopment and explore Permanent Supportive Housing options for the region.

Tenant and Resident Meetings

Regular meetings continue across our buildings and programs. We have formalized the schedule so residents, families, and the Board all have clear visibility of upcoming meetings. Summaries of key topics will be shared as appropriate.

Labour Market Conditions

Our new Labour Market Conditions Overview for the Bow Valley highlights ongoing challenges with housing affordability and its impact on local employers and essential services. The report will help guide planning and advocacy efforts.

Operational Review

Preparation continues for the upcoming Government of Alberta Operational Review of Bow Valley Regional Housing. We remain on track and are using the process as an opportunity to fine-tune our practices.

PROGRAM OCCUPANCY RATES

Bow River Lodge - SL	100%
Bow River Lodge – CCHTB	97.5%
Cascade House	95%
Bow River Homes	100%
Mount Edith House	100%
Community Housing	100%
Rent Supplement	100%

SPECIAL PROJECTS

This is Home (Phase 3+)

Our application to Alberta Assisted Living and Social Services' Affordable Housing Partnership Program (AHPP) was not successful in this round. Given the highly competitive nature of the program and the more advanced stage of other projects, this outcome was expected.

We have adjusted our approach for Phase 3. Instead of a Design-Build process, we will now move forward with a design-team RFP. This change gives us greater control over design and costs while still showing clear progress. Work continues, and we remain optimistic about advancing this important project in collaboration with the province and local partners. We are also applying to the federal Build Canada Homes program for low-interest financing.

If successful, This is Home (Phase 3+) will meaningfully expand our Community and Seniors' Independent Housing portfolio by introducing new types and levels of affordability in Canmore and potentially other communities. We remain optimistic that the Government of Alberta will support this important opportunity and look forward to collaborating with the Province, the Town of Canmore, and other housing partners to help address the ongoing housing challenges in the Bow Valley.

BOW VALLEY REGIONAL HOUSING

Alberta's HMBs were created by the Government of Alberta (GOA) to operate and administer provincially owned social housing facilities and programming. The province holds an extensive portfolio of these facilities through the Alberta Social Housing Corporation (ASHC), serving many needy and vulnerable Albertans. Each HMB is a not-for-profit self-governing corporation under the Alberta Housing Act that manages ASHC assets in their respective region. HMBs may operate various housing programs and own facilities. HMBs function as property managers for the province, often working to address relevant housing needs in their region.

Every municipality in Alberta is a contributing member of their regional HMB and, as such, must have at least one appointee serving on the governing board. HMB board members are responsible for acting in the best interests of the body and the entire region. Our current board members are:

- David Fullerton, Director, appointed by the Town of Banff.
- Don Beaulieu, Director, appointed by Improvement District #9.
- Jeff Mah, Vice Chair, appointed by the Town of Canmore.
- Jenny Heath, Director, appointed by the Kananaskis Improvement District.
- Kaylee Ram, Director, appointed by the Town of Banff.
- Lisa Rosvold, Chair, appointed by the M.D. of Bighorn.
- Rob Murray, Director, appointed by the Town of Canmore.

HMB operational funding sources can vary. Tenants pay accommodation fees, which are usually subject to affordability limits. These limits typically lead to operating deficits by constraining the ability to collect fees sufficient to cover operations costs fully. Provincial grants and municipal requisitions subsidize seniors' lodge deficits, whereas the province alone funds deficits in independent seniors and community housing programs.

As the HMB for the Bow Valley region, BVRH is responsible for social housing and affordable supportive living accommodation for seniors throughout Kananaskis Country, the Bow Corridor, the MD of Bighorn, and all of Banff National Park.

We are an independent body that collaborates with two provincial ministries, five municipal governments, numerous agencies in our region, and provincial organizations to provide and promote safe and appropriate housing. Please see www.bvrh.ca for contact information.

OUR MISSION STATEMENT

Bow Valley Regional Housing provides accommodation services, including seniors' supportive living for Bow Valley region residents who struggle to secure and maintain income-appropriate housing.

We provide housing-related programs to approximately 400 residents in the Bow Valley region, delivered through our four programs. These programs are housed across seven properties in Banff and Canmore that contain thirty-four separate buildings, twenty of which are stand-alone houses.

Our projects include the following:

- Seniors' lodges in Canmore and Banff provide room and board to the 140 residents.
 - The Continuing Care Home Type B with Secure Space wing at Bow River Lodge in Canmore delivers 24-hour care accommodations to the region through sixty suites that provide appropriate care and accommodation to our most vulnerable seniors.
 - Cascade House in Banff has four apartments for independent seniors.
- Seniors' self-contained independent housing buildings in Canmore and Banff that include a total of 62 one-bedroom apartments.
- Family housing residences in Canmore include 38 townhouses and 20 houses.
- Employee housing units in Canmore include eight double-occupancy units.
- Rent Supplement Programs currently provide financial assistance to approximately 70 households in the Bow Valley.
- Planning is underway for re-profiling a part of the Bow River Lodge site to increase the number of seniors' self-contained suites while adding other affordable housing options.

OUR VISION STATEMENT

Bow Valley Regional Housing collaborates with relevant agencies, ensuring that suitable programming mitigates the housing needs of our client base.

- We make decisions and recommendations using relevant and valid community trends and housing needs data.
- We obtain funding to develop infrastructure that meets identified needs in social and supportive income-appropriate housing programs.
- We embrace principles that incorporate innovation, service excellence, best practices, and energy efficiency.
- We attract, retain, and support highly qualified and caring staff.

The BVRH team includes approximately sixty employees based at Bow River Seniors Lodge in Canmore and Cascade House in Banff. Our Central Administration and Maintenance Teams are based in Canmore and serve all our projects. We have dedicated Housekeeping and Food Services Teams at both lodges.

OUR VALUES

